

2010/11  
Annual Plan  
Hurunui District Council



Year 2 in focus  
Hurunui Long Term Community Plan  
2009-19





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Cover: "Lake Mackenzie" by artist Lisa Jepson  
Lisa works from her Rusty Cactus Studio near Amberley

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## Introduction from the Mayor & Chief Executive

The 2010/11 Annual Plan has been prepared within an overall perspective of affordability, both at the general Council level, and with our best judgement of affordability for our ratepayers. We are very aware that the NZ economy is still shaking off the effects of the 2009 economic downturn. We should highlight that we are encouraged by the first signals of upturn that we are seeing locally, such as the strong increase in year over year visitor numbers and revenues at the Hanmer Springs Thermal Pools and Spa.

Our first "cut" of the 2010/11 Annual Plan showed a 2% decrease in the general rate year over year, after allowing for growth, which resulted in a total rate movement including all targeted rates of just over 2%; we saw this as directionally correct! However, we also took special note of the reductions in central government's roading subsidies through the NZ Transport Agency, which in turn impacts our ability to maintain levels of service for roading locally. Accordingly we made the decision to increase the general rate by the small amount of \$75,000, to put additional funds, albeit unsubsidised, into roading.

The end result was an overall average increase of 3% in total rates year over year, in line with our average inflation assumption. We have consulted on a 3% overall average increase in the total rates year over year in the draft of this plan. We received and deliberated on 79 submissions on the draft plan, many of these were requesting Council support and funding for projects in the district. We have offered support where we can largely within existing budgets, but in keeping with our principle of affordability we have been cautious in funding additional projects.

In the following notes and schedules, readers should be able to see strong correlation with the previous projections for 2010/11 (Year 2) as contained in the Hurunui Long Term Community Plan 2009-19. Strategies such as the Hurunui Water Management Strategy remain an overwhelming priority, now aligned with the Canterbury wide strategy. Projects and programs such as infrastructure expansion and stormwater upgrades in Amberley are very much evident, following closely our underlying focus on growth and development. We have also retained a theme we introduced 5 years ago, of pursuing maximum leverage of our increasing surpluses from the Hanmer Springs Thermal Pools and Spa for the benefit of Hurunui district at large.

Over and above these points, we emphasise that the 2010/11 Annual Plan is entirely consistent with our fundamental principles of financial responsibility and prudence, continuous advances in customer service and delivery on our community outcomes, and an over-riding emphasis on core infrastructure and activities. That's not to say we have got it right in all areas ... for example, we continue to be troubled by ongoing increases yearly in the cost of recycling and waste collection and disposal, and we continue to search for new levels of efficiency and effectiveness in all of our activities.

We have tried to keep the format of this Annual Plan simple and understandable, to help you identify the key factors.



Garry Jackson

**Mayor**



Andrew Dalziel

**Chief Executive Office**

# About the Annual Plan

This Annual Plan has been prepared in accordance with the Local Government Act 2002. The plan includes information about financial projections, council activities and any changes from the HLTCP 2009-19.

The Annual Plan is intended to be read in conjunction with the HLTCP 2009-19. The HLTCP 2009-19 contains more detailed information about what the Council does, while this Annual Plan sets out more detailed budgets for the coming 2010/11 year.

## Hurunui Long Term Community Plan 2009-19

Councils are required to have in place a Long Term Council Community Plan (LTCCP), which is reviewed and published every three years. The HLTCP is our LTCCP and will be next updated in 2012.

The HLTCP shows why we do what we do and what the cost will be for the 10 year period of the plan. It is written to facilitate public involvement in the planning process and provide more open local governance. It also provides information for anyone with an interest in what the Council is doing over the next 10 years.

The HLTCP is a plan for the whole community and is not just about the Council. Over time, we will have parts owned by different organisations that help in developing the Hurunui district and its communities.

The HLTCP can be viewed on our website: [hurunui.govt.nz](http://hurunui.govt.nz) or at your local library or service centre.

## Annual Plan

In the years between each HLTCP review, the Council will prepare an Annual Plan, which will focus on the budgets of the particular year of publication. This information is taken from the HLTCP and changes in the plans and costs will be notified. The 2010/11 Annual Plan is the year one of the current HLTCP.

The purpose of the Annual Plan is to:

- Support the HLTCP through providing integrated decision making and coordination of the Council's resources.
- Extend the opportunity for public participation in the decision making process.
- Contribute to the Council's accountability to its communities.
- Detail the annual budget and funding impact statement.
- Identify any variances from the funding and financial information in the HLTCP for that year.

## Annual Report

Every year we must prepare and make publicly available an Annual Report. The purposes of an Annual Report are to:

- Compare what we said we would do with what we actually did.
- To promote our accountability to the community for the decisions we have made.

## Planning Cycle



# Key Consultation Issues

## Subsidised Roading

Roading, both maintenance and capital expense, is normally funded by the general rate and central government's NZ Transport Agency (NZTA) on a 50/50 basis. The total operating expenditure budget in the 2009/10 year is \$2.4 million (HDC share approximately \$1.2m). Our plan for 2010/11 in the HLTCP showed operating expenditure of \$2.5 million (NZTA \$1.25m, and HDC \$1.25m).

NZTA have subsequently reduced their 2010/11 operating budget for all rural councils, with a reduction of approximately \$250,000 for Hurunui. Faced with the challenge of major cuts in service levels but also very mindful of the need to "cap" the overall rate increase to approximately 3%, we have taken a middle road approach by increasing our share to \$1.17 million, or just beyond 50% (ie \$70,000 of unsubsidised expenditure), resulting in a draft operating expenditure budget of \$2.27 million for 2010/11. We will also face these same challenges in subsequent years, and we are now pursuing smarter procurement and new contract initiatives in response.

## Affordability

Financial responsibility and affordability continues to be our central principle. Prudent planning, cost savings, and maximum leverage of the surpluses from the Hanmer Springs Thermal Pools and Spa have resulted in a 1.05% reduction in the general rate in the 2010/11 financial year (the HLTCP had indicated a 5.7% increase in the general rate). Targeted rates (which can vary area to area, and between properties) are projected to increase 6.1%. The overall result is an increase of 3%, exactly in line with the average inflation rate assumed in the budget of 3%. After allowing for the adjustment required for the increase in the GST rate, across the sample properties the actual movement in rates varies from a decrease of 0.20% to a 7.29% increase with these higher levels of increase driven by stormwater upgrade projects in the Amberley ward, as previously 'flagged'.

## Water Management

In 2008, the Council started working on a strategy framework and position for a balanced approach to all water management sectors in Hurunui. Through this strategy we committed to achieving a balanced, comprehensive approach to the challenges of water quality, environmental, storage and land use development, recreation, water conservation and efficiency. We developed this approach on the overall foundation of building community prosperity, however wide that definition of prosperity may be for all. The Hurunui Water Management Strategy was a key part of our HLTCP 2009-19, and received a large number of submissions, with 86% fully supporting the direction.

Since that time, the wider Canterbury Water Management Strategy (CWMS), initiated seven years ago by the Canterbury Mayoral Forum has accelerated with the overall draft CWMS being launched in August 2009 and finalised after public feedback in November. (Extensive public submissions and other sector inputs preceded the August draft). The CWMS principles call for a collaborative and integrated approach to the management of water, with parallel development of environmental and development programmes to achieve a wide range of measured targets and outcomes ranging from river flows and quality to land use development and economic growth. A key foundation of the CWMS is the fact that such plans are developed in each of the 10 'zones' or sub-regions identified across the Canterbury region.

The key points for us are the commonality between these two separate strategic approaches and our intention to be an 'early adopter' of the CWMS with the establishment of the Hurunui-Waiu Zone Committee as quickly as possible for the Hurunui

District. The new Committee will be operational around July 2010. The Council did not specifically budget any funds in the 2009/10 year but has allowed for a fund of \$60,000 in 2010/11, some of which will provide towards the cost of resourcing this committee. The balance of costs are to be funded regionally.

Both of these strategic initiatives underline Council's opposition to the granting of a water conservation order on the Hurunui River. We do not disagree in any way with the need for management and restoration of the river's environmental values ... we simply and firmly believe that the CWMS and the Zone Committee must have all options and tools available to them as they develop the integrated zone programme to achieve all environmental and development targets.

## Waipara Sewerage Scheme

In response to a request from residents, the Council commissioned consultants to investigate a sewerage scheme for the Waipara Township. The consultants found that a scheme to service the community would cost approximately \$1.64 million. The cost will need to be funded by those properties that will benefit from the system. At present, there are 110 properties, which would result in a cost per property of \$14,900 excluding GST plus the costs of connecting the house drains to the property boundary. If the proposed Wine Village was included or other developments occurred which increased the number of connections to 200, the cost would reduce to \$8,200 per property. There may be a number of ways in which ratepayers could fund the costs. This includes spreading it out over a number of years. There will also be ongoing maintenance costs which would need to be rated for. At this stage no figures have been factored into the budget. Further consultation as well as a public meeting will be held to present more details of the investigations to date and to ensure all residents are well informed before determining whether or not this project will proceed.

## Culverden Sewerage Scheme

\$25,000 has been budgeted to investigate the feasibility of a sewerage scheme for the Culverden Township. No provision has been made for construction but if the investigation finds that a scheme is viable, the Council will consult with the community on how a scheme would be implemented and funded.

## Hanmer Springs Water Pump & Pipe Renewals

\$243,000 has been budgeted for pump and pipe renewals in Hanmer Springs as the Asset Management Plan indicates that they may have reached the end of their useful lives. The work will not take place if the components are found to still be in good condition, but instead the work will be reprogrammed into future works.

## Cheviot Water Treatment Plant

The Cheviot, Gore Bay and Port Robinson areas are now supplied by a Miox treatment plant which was installed following a directive from the Medical Officer of Health in early 2008. While this treatment has removed the need for a permanent boil water notice, further treatment (e.g. filtration) will be needed to comply with New Zealand drinking water standards. The Government has since approved a moratorium on compliance with the standards, which means that we now have until 2014 to fully upgrade the scheme. We have left the \$579,000 budget in the 2010/11 year and will investigate whether a new source or a new treatment plant is the best option. Expenditure will only occur if Government funding is made available through the Ministry of Health Capital Assistance Programme.

## Amberley Infrastructure Upgrade (Stormwater/Drainage & Sewerage & Water Supply)

The Amberley water supply has had two new bores recently developed to provide for projected growth in the township. A further \$406,000 has been budgeted in 2010/11 for pipe upgrades. \$110,000 has also been budgeted for the installation of a duplicate bore for the Leithfield Beach Township, which will provide security of supply.

The Council is committed to improving the stormwater infrastructure across the Amberley Ward with a number of construction works and ongoing maintenance programmes. One of the larger capital projects, the Leithfield outfall pipeline incurred increased costs. As a result, the stormwater upgrades will be funded over a 30 year period rather than the 20 years planned in the HTLCP to make them more affordable. To fund stormwater upgrades across the Amberley Ward over 30 years it will cost \$103.61 per property in 2010/11 (rather than \$116.50 if funded over 20 years).

Due to the cost of complying with consent conditions and the additional purchase of land, the cost of completing the sewerage upgrades in Amberley has risen to over \$1.5 million, with further work required in the 2010/11 year. Because of the funding mechanisms we used, the Amberley Ward has had low sewerage rates over the years. This rate now needs to increase to repay the loan used to fund the works. Rather than funding the increased debt immediately, the Council has decided to stage the increases over a period of years. If the full charge was to be imposed immediately, the sewer rate would be \$255 per property in the 2010/11 year. Instead, a staged increase of \$138 (5% increase on current rate) will be done from 2010/11. This will need to rise at a higher rate in subsequent financial years.

## Waitohi Reserve

\$30,000 has been budgeted to upgrade the Waitohi Reserve. With an increased number of visitors to the area in recent years, the reserve if well developed, could become a real asset for the district. We are planning to develop amenities such as a toilet, barbeque and picnic facilities, tree planting and access to the swimming hole to enhance and improve this reserve.

## Woodlands Reserve

The Department of Conservation (DOC) has offered to vest the Woodlands Reserve in Jollies Pass Road, Hanmer Springs in the Council for management purposes. Because this area is widely used by the community and visitors it is considered to be an asset to the district. The reserve is approximately 29 hectares in size with an old DOC field centre building on the site. \$15,000 has been budgeted for maintenance of the reserve annually. In return for vesting, DOC is looking for the Council to provide an alternative site for their field operations, which provides opportunities for increased revenue through the leasing of Council land back to DOC.

## Business Recycling Collection Rate

In 2009/10 we introduced a recycling collection service for businesses located in townships. Businesses were offered the opportunity to opt out of the service if they used an alternative service provider or one of the districts transfer stations. A total of 118 businesses signed up for the service. Glass, paper, cans, plastic and cardboard can be dropped off at the Councils transfer stations free of charge, however the Council is charged transport and processing charges to send this container to Christchurch. There is concern that businesses choosing to opt out are not contributing to the costs of recycling services provided in the

district. To ensure that we are rating for this service fairly, all businesses are now required to pay the rate of \$240, regardless of whether they wish to use the collection service. Additional recycling and refuse over and above the permitted allowance can be collected through prior arrangement and payment to the Council.

## Tsunami Warning System

Currently there are no public tsunami warning systems to alert our coastal communities in the Hurunui district of a tsunami. This has often been raised as a concern by those who live near the coast. The Council agrees that the installation of a warning system is important to protecting those communities and has budgeted \$19,000 to install a trial warning system. Details of the system and whether it can be installed at both Amberley and Leithfield beaches, or just one are still to be determined. If successful, we will consider installing warning systems in other coastal settlements in the district.

## Community Arts Council's Grant

The Council intends to set aside an annual sum of \$5,000 for the Amuri and Hurunui Arts Councils to support their ongoing cultural and arts activities. Through assisting our local arts Councils we are supporting our local artists and promoting the continuation and growth of arts and culture in our district.

## Other Key Projects

### Queen Mary Site Development

The Council has entered into an agreement with the Crown for approximately 5.5 hectares of the former Queen Mary Hospital site to vest in the Council as an historical reserve. As part of the agreement the Council will ensure that the buildings and land are brought up to a standard where they will not deteriorate and undertake the necessary planning for the buildings to be developed and made available for appropriate commercial and community use. The Council had allowed for a budget in the 2009/10 year of \$585,640 to upgrade the buildings. The project is an on-going one, with a further \$188,187 budgeted for 2010/11. A further \$56,000 has been budgeted for maintenance of the grounds. The Council has formed a stakeholder group to prepare a draft reserve management plan for the land that will be vested as an historic reserve. This plan will be publicly consulted on during the 2010/11 year.

### Hanmer Springs Thermal Pools & Spa Development

The Hanmer Springs Thermal Pools and Spa continues to be a major asset of the Council, and a significant strength for the district. Present visitor numbers and revenues are tracking ahead of budget, and we are very confident of achieving, if not exceeding, the projected surplus (before interest and depreciation) of \$2.3 million in 2009/10.

The HLTCP 2009-19 outlined the \$7.5m expansion project for the operation, linked to the increased land area that would result from the vesting of part of the Queen Mary Hospital site as a recreation reserve. These vesting arrangements were delayed, and construction finally commenced in April 2010. Resource Consent for this has been issued. This project is important not only in terms of long term revenue and growth and positive tourism benefits, but also because of the financial model the Council is using for the capital borrowings, with internal interest income flows offsetting the general rate to the advantage of all ratepayers.

The projected surplus (before interest and depreciation) for 2010/11 is \$2.9 million, a figure that can be expected to increase further in forward years. For the year ahead, the Council plans to extend the previous levels of revenue expenditure from the Thermal Pools and Spa across the district by a further \$250,000 plus an additional \$50,000 per annum contestable fund.

### Amberley Town Upgrade

After much consultation on the future development of Amberley through Plan Change 13 the Council is now moving into the next phase of upgrading the Amberley Town Centre. The Council has engaged urban design consultants to develop the design for the upgrade, public consultation was undertaken on the options presented. A governance group made up of Council staff and elected members has been established to oversee the upgrade and decided on a final design based on a combination of the options. The upgrade will begin with the entrances into the town, with the town centre upgrades being a long term vision for future developments of the township. \$359,000 has been budgeted for this upgrade in the 2010/11 financial year.

### School Active Warning Signs

School active warning signs will continue to be installed in the district with \$15,000 being budgeted in the 2010/11 financial year for Leithfield. Signs have already been installed at Amberley Primary School and we will continue to install these at other schools in future years.

### Change to the rate of GST

In the budget released by the Government in May 2010, the rate of GST is set to increase from 12.5% to 15% from 1 October 2010. This decision was made after the Council had released the Draft Annual Plan; therefore the effect of the change was not reflected in the information provided.

The change in GST will have an effect on the rates for the 2010/2011 year in that the Council sets its rates in July, but physically invoices them in quarterly instalments in July, October, January and April. This will mean that the first instalment of rates in July will be assessed with 12.5% and the final three instalments will be invoiced with 15% GST.

The financial information in this document has been prepared on a GST exclusive basis, so the effect of the change in GST is not apparent. However, the schedule of Rating for the 2010/2011 year (Pages 57 to 60) and the analysis of rates on Sample Properties (Pages 61 to 64) are on a GST inclusive basis. The result is a slight increase in the total cost of rates from those that were included in the Draft Annual Plan.

## Ward Projects

| Project | Cost |
|---------|------|
|---------|------|

| Amberley Ward                          |             |
|--|-------------|
| Amberley Town Centre Upgrade           | \$359,000   |
| Pensioner units heating and insulation | \$51,000    |
| Amberley Beach Road upgrade            | \$1,040,000 |
| School active warning signs            | \$15,000    |
| Construct additional reservoir         | \$406,000   |
| Install new bore for Leithfield Beach  | \$110,000   |

| Amuri/Hurunui Ward                                |          |
|---|----------|
| Upgrade footpaths, kerb and channelling - Waikari | \$22,000 |
| Footpaths - Culverden                             | \$10,000 |
| Rutherford Reserve                                | \$5,000  |
| Footpaths & Town Centre - Rotherham               | \$5,000  |
| Footpaths, plantings and street lighting - Waiau  | \$8,000  |

| Cheviot Ward        |           |
|---------------------|-----------|
| New treatment plant | \$579,000 |

| Glenmark Ward           |         |
|-------------------------|---------|
| New water supply alarms | \$2,000 |

| Hanmer Springs Ward                              |           |
|--|-----------|
| Footpaths, kerb and channelling and streetlights | \$68,000  |
| Reserves   | \$5,000   |
| Renew water supply pumps and hydrants            | \$243,000 |
| Hanmer Springs Town Centre Upgrade               | \$575,000 |



## Council Activities

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# Introduction

This section is about what the Council actually does. Here we provide you with information about the plans for each activity for the coming year, and what the service will cost. There is a financial summary for each group of activities showing a comparison between the HLTCP 2009-19 and the budget for 2010/11. For further information on the Council Activities refer to pages 63-173 of the HLTCP 2009-19.

For the rationale regarding the selection of funding sources used, please refer to the Revenue and Financing Policy on page 210 of the HLTCP 2009-19.

# Community Services & Facilities

Community Services and Facilities deals with seven separate activities that Council undertakes in order to maintain and improve our community's wellbeing and strive towards achieving our communities outcomes. This includes:

1. Library
2. Township Facilities
3. Property
4. Public Toilets
5. Cemeteries
6. Reserves
7. Grants and Service Awards

## Financial Summary

The financial table below is the financial summary for 7 Council activities stated above. Individual summaries are shown in the next pages for each activity.

|   | <u>Budget</u><br><u>2009/2010</u><br>\$000's | <u>LTCCP</u><br><u>Year 2 Budget</u><br>\$000's | <u>Budget</u><br><u>2010/11</u><br>\$000's |
|---|--|---|--|
| <b><u>Community Services and Facilities (Summary)</u></b> |  |   |  |
| <b><u>Operating Statement</u></b>                         |  |   |  |
| <b>OPERATING REVENUE</b>                                  |  |   |  |
| General Rates   | 131  | 133   | 120  |
| Targeted Rates  | 1,385  | 1,425   | 1,427                                      |
| Development Contributions                                 | 185  | 332   | 332  |
| Internal Interest Received                                | 50   | 97  | 93   |
| Other Income  | 2,075  | 600   | 637  |
| Council Overheads   | 52   | 52  | 52   |
| <b>Total Operating Revenue</b>                            | <b>3,877</b>                                 | <b>2,640</b>                                    | <b>2,661</b>                               |
| <b>OPERATING EXPENDITURE</b>                              |  |   |  |
| Employee Benefits   | 638  | 656   | 661  |
| Direct Operating Expenditure                              | 1,792  | 1,700   | 1,783                                      |
| Internal Interest Paid                                    | 178  | 272   | 264  |
| Council Overheads   | 596  | 612   | 801  |
| Depreciation  | 327  | 330   | 334  |
| <b>Total Operating Expenditure</b>                        | <b>3,530</b>                                 | <b>3,570</b>                                    | <b>3,844</b>                               |
| <b>Operating Surplus (Deficit)</b>                        | <b>347</b>                                   | <b>(930)</b>                                    | <b>(1,183)</b>                             |
| <b><u>Capital Statement</u></b>                           |  |   |  |
| <b>CAPITAL EXPENDITURE</b>                                |  |   |  |
| Library   | 60   | 61  | 61   |
| Township Facilities                                       | 1,658  | 548   | 1,121                                      |
| Property  | 0  | 51  | 51   |
| Public Toilets  | 50   | 0   | 0  |
| Cemeteries  | 2  | 2   | 5  |
| Parks & Reserves  | 586  | 188   | 188  |
| Grants & Services Awards                                  | 0  | 0   | 0  |
| <b>Total Capital Expenditure</b>                          | <b>2,355</b>                                 | <b>851</b>                                      | <b>1,426</b>                               |
| <b>FUNDS REQUIRED</b>                                     |  |   |  |
| Operating Deficit   | 0  | 930   | 1,183                                      |
| Capital Expenditure                                       | 2,355  | 851   | 1,426                                      |
| Transfer to Special Funds                                 | 1,559  | 143   | 147  |
| Repayment of Internal Loans                               | 453  | 597   | 577  |
|   | <b>4,367</b>                                 | <b>2,522</b>                                    | <b>3,333</b>                               |
| <b>FUNDED BY</b>  |  |   |  |
| Operating Surplus   | 347  | 0   | 0  |
| Transfer from Hanmer Springs Thermal Reserve              | 1,516  | 1,521   | 1,752                                      |
| Unfunded Non Cash Expenses                                | 149  | 150   | 155  |
| General Council Reserves                                  | 112  | 114   | 118  |
| Transfer from Special Funds                               | 586  | 188   | 188  |
| Internal Loans  | 1,658  | 548   | 1,121                                      |
|   | <b>4,367</b>                                 | <b>2,522</b>                                    | <b>3,333</b>                               |

# 1. Library

**Our Aim:** To provide a service that will support the community to meet and extend their educational, recreational and cultural and information needs

**Community Outcomes this activity contributes to:** “A desirable place to live, work and play” and “Skills & education for work and life”.

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| Customers are satisfied with the library service.  | Undertake an annual residents survey   | At least 90% of residents are satisfied with the library service   |
|  | Ensure the library collection service meets the needs of the community   | A minimum of 85% of customers have used their library card at least biannually                               |
|  |  | Audio books - investigate options for customers to download talking books to MP3 players or other technology |
| Library technology is available in our libraries to support a relevant service for our communities | Join with other NZ libraries to purchase a new NZ based Library Management Software programme to replace the current outdated programme  | System installed (dependant on affordability and availability)   |
|  | Enhanced interactive online features for customers   |  |
| Reciprocal borrowing privileges with other libraries   | Implement a redesign and layout of the library website and related links   | Online forms available for customers   |
|  |  |  |
| Reciprocal borrowing privileges with other libraries   | Work with other libraries in the Canterbury region to enable reciprocal borrower rights to their libraries for Hurunui library customers | Hurunui library card holders can borrow from other Canterbury libraries                                      |
| To have access to local history resources within the district                                      | Collaborate with organisations and groups involved in collecting and storing local history items   | Local history items are digitised and available to all (subject to external funding)                         |
| Volunteers continue to be involved in the Hurunui District libraries                               | Volunteers are encouraged and provided with training   | No less than one training/information session is held each year  |
|  |  | Volunteer numbers remain constant in each of the 8 libraries in the district                                 |

## Financial Summary:

**Library****Operating Statement****OPERATING REVENUE**

|                                |                |                |                |
|--------------------------------|----------------|----------------|----------------|
| Targeted Rates                 | 29,775         | 29,775         | 29,775         |
| Development Contributions      | 22,816         | 43,374         | 43,374         |
| Other Income                   | 49,200         | 50,528         | 50,528         |
| <b>Total Operating Revenue</b> | <b>101,791</b> | <b>123,677</b> | <b>123,677</b> |

**OPERATING EXPENDITURE**

|                                    |                  |                  |                  |
|------------------------------------|------------------|------------------|------------------|
| Employee Benefits                  | 342,186          | 351,425          | 324,518          |
| Direct Operating Expenditure       | 129,000          | 132,531          | 132,531          |
| Internal Interest Paid             | 21,500           | 19,247           | 21,535           |
| Council Overheads                  | 160,219          | 164,833          | 269,233          |
| Depreciation                       | 103,861          | 106,665          | 106,665          |
| <b>Total Operating Expenditure</b> | <b>756,766</b>   | <b>774,701</b>   | <b>854,482</b>   |
| <b>Operating Surplus (Deficit)</b> | <b>(654,975)</b> | <b>(651,024)</b> | <b>(730,804)</b> |

**Capital Statement****CAPITAL EXPENDITURE**

|                                  |               |               |               |
|----------------------------------|---------------|---------------|---------------|
| Library                          | 59,500        | 61,107        | 61,107        |
| <b>Total Capital Expenditure</b> | <b>59,500</b> | <b>61,107</b> | <b>61,107</b> |

**FUNDS REQUIRED**

|                             |                |                |                |
|-----------------------------|----------------|----------------|----------------|
| Operating Deficit           | 654,975        | 651,024        | 730,804        |
| Capital Expenditure         | 59,500         | 61,107         | 61,107         |
| Repayment of Internal Loans | 31,091         | 53,903         | 51,615         |
|                             | <b>745,566</b> | <b>766,033</b> | <b>843,526</b> |

**FUNDED BY**

|  |                |                |                |
|--|----------------|----------------|----------------|
| Transfer from Hanmer Springs Thermal Reserve | 647,398        | 665,214        | 742,707        |
| Unfunded Non Cash Expenses                   | 38,668         | 39,712         | 39,712         |
| General Council Reserves                     | 59,500         | 61,107         | 61,107         |
|  | <b>745,566</b> | <b>766,033</b> | <b>843,526</b> |

## 2. Township Facilities

**Our Aim:** To ensure that local communities have suitable amenities and that townships are well maintained.

**Community Outcomes this activity contributes to:** "A desirable place to live, work and play".

**Plans for this year:** \$359,000 has been budgeted for the upgrade of the Amberley Town Centre. A total of \$138,000 has been budgeted across the district for footpath and streetscaping upgrades. \$28,000 has been budgeted for general reserve upgrades across the district.

**Variances to the HLTCF 2009-19:** The Capital for Hanmer Springs Ward is \$565,000 greater than the amount allowed for in the HLTCF. This is due to the Hanmer Springs Community Board approving an extended project for the Hanmer Springs Town Centre Upgrade.

**Performance Measures:**

| Goal  | How we will achieve our goals  | Performance measures  |
|---|--|---|
| Provide and maintain buildings to support activities and recreational needs for local communities | Provide medical buildings to attract primary health professionals in rural areas   | Each rural medical practice has a practicing general practitioner             |
|   | Upgrade halls in response to community needs                                       | Upgrade the Amberley Domain Pavilion  |
|   | Undertake an annual residents survey   | 90% of residents surveyed consider the standard of halls to be satisfactory   |
| Maintain the township to ensure they appear neat and tidy   | Employ staff and contractors to undertake cleaning, gardening and maintenance work | Contracts monitoring records confirm work done as per contract specifications |
|   | Undertake an annual residents survey   | 90% residents surveyed consider the standard of footpaths to be satisfactory  |

**Financial Summary:**

|  | <b>Budget<br/>2009/2010</b> | <b>LTCCP<br/>Year 2 Budget</b> | <b>Budget<br/>2010/11</b> |
|--|-----------------------------|--------------------------------|---------------------------|
| <b><u>Township Facilities</u></b>            |                             |                                |                           |
| <b><u>Operating Statement</u></b>            |                             |                                |                           |
| <b>OPERATING REVENUE</b>                     |                             |                                |                           |
| Targeted Rates                               | 1,354,804                   | 1,394,908                      | 1,397,004                 |
| Development Contributions                    | 117,307                     | 203,539                        | 203,539                   |
| Internal Interest Received                   | 35,895                      | 39,141                         | 31,458                    |
| Other Income                                 | 191,986                     | 206,885                        | 208,023                   |
| <b>Total Operating Revenue</b>               | <b>1,699,992</b>            | <b>1,844,473</b>               | <b>1,840,024</b>          |
| <b>OPERATING EXPENDITURE</b>                 |                             |                                |                           |
| Employee Benefits                            | 188,017                     | 193,869                        | 210,913                   |
| Direct Operating Expenditure                 | 789,089                     | 705,652                        | 733,991                   |
| Internal Interest Paid                       | 156,093                     | 252,508                        | 242,767                   |
| Council Overheads                            | 145,274                     | 149,355                        | 130,008                   |
| Depreciation                                 | 110,237                     | 110,237                        | 114,792                   |
| <b>Total Operating Expenditure</b>           | <b>1,388,710</b>            | <b>1,411,621</b>               | <b>1,432,471</b>          |
| <b>Operating Surplus (Deficit)</b>           | <b>311,282</b>              | <b>432,852</b>                 | <b>407,553</b>            |
| <b><u>Capital Statement</u></b>              |                             |                                |                           |
| <b>CAPITAL EXPENDITURE</b>                   |                             |                                |                           |
| Amberley Ward                                | 376,000                     | 369,720                        | 369,720                   |
| Amuri Ward                                   | 70,500                      | 34,148                         | 49,013                    |
| Cheviot Ward                                 | 18,000                      | 15,405                         | 20,000                    |
| Glenmark Ward                                | 0                           | 0                              | 0                         |
| Hanmer Springs Ward                          | 155,750                     | 100,441                        | 665,849                   |
| Hurunui Ward                                 | 22,000                      | 22,594                         | 16,000                    |
| Medical Centres                              | 1,016,000                   | 6,162                          | 0                         |
| Self Funded Reserves                         | 0                           | 0                              | 0                         |
| <b>Total Capital Expenditure</b>             | <b>1,658,250</b>            | <b>548,470</b>                 | <b>1,120,581</b>          |
| <b>FUNDS REQUIRED</b>                        |                             |                                |                           |
| Capital Expenditure                          | 1,658,250                   | 548,470                        | 1,120,581                 |
| Repayment of Internal Loans                  | 421,519                     | 543,089                        | 525,345                   |
|  | <b>2,079,769</b>            | <b>1,091,559</b>               | <b>1,645,926</b>          |
| <b>FUNDED BY</b>                             |                             |                                |                           |
| Operating Surplus                            | 311,282                     | 432,852                        | 407,553                   |
| Transfer from Hanmer Springs Thermal Reserve | 0                           | 0                              | 3,000                     |
| Unfunded Non Cash Expenses                   | 110,237                     | 110,237                        | 114,792                   |
| Internal Loans                               | 1,658,250                   | 548,470                        | 1,120,581                 |
|  | <b>2,079,769</b>            | <b>1,091,559</b>               | <b>1,645,926</b>          |

### 3. Property

**Our Aim:** To ensure that venues meet the social, recreational, economic and cultural values of the local community.

**Community Outcomes this activity contributes to:** "A desirable place to live, work and play" and "A healthy, safe place to live".

**Plans for this year:** Pensioner housing upgrades and insulation improvements will be completed this financial year with \$51,000 budgeted for this.

**Variances to the HLTCF 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| Maintain Council owned properties so that they are safe and fit for purpose                    | Engage suitably qualified professionals or contractors to undertake work needed to review and maintain buildings | Undertake a property review on Council owned properties to establish a maintenance programme           |
|  |  | Improved heating and insulation in older pensioner units   |
|  |  | Council owned premises have a 95% occupancy rate   |
| To ensure that all Council owned property not required for Council or public use is leased out | Regularly review leases and property portfolios  | All buildings not required by the Council or the public are leased out within 6 months of being vacant |

**Financial Summary:**

|                                    | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|------------------------------------|---|--|---|
| <b>Property</b>                    |   |  |   |
| <b><u>Operating Statement</u></b>  |   |  |   |
| <b>OPERATING REVENUE</b>           |   |  |   |
| General Rates                      | 36,607  | 35,634   | 13,422  |
| Other Income                       | 234,000   | 240,319  | 275,319                                       |
| Council Overheads                  | 51,938  | 51,938   | 51,938  |
| <b>Total Operating Revenue</b>     | <b><u>322,545</u></b>                           | <b><u>327,891</u></b>                              | <b><u>340,678</u></b>                         |
| <b>OPERATING EXPENDITURE</b>       |   |  |   |
| Employee Benefits                  | 15,547  | 15,946   | 17,442  |
| Direct Operating Expenditure       | 179,550   | 183,385  | 183,385                                       |
| Council Overheads                  | 42,060  | 43,171   | 54,463  |
| Depreciation                       | 85,388  | 85,388   | 85,388  |
| <b>Total Operating Expenditure</b> | <b><u>322,545</u></b>                           | <b><u>327,891</u></b>                              | <b><u>340,678</u></b>                         |
| <b>Operating Surplus (Deficit)</b> | <b><u>0</u></b>                                 | <b><u>0</u></b>                                    | <b><u>0</u></b>                               |
| <b><u>Capital Statement</u></b>    |   |  |   |
| <b>CAPITAL EXPENDITURE</b>         |   |  |   |
| Pensioner Housing                  | 0   | 51,350   | 51,350  |
| Residential Housing                | 0   | 0  | 0   |
| Other Property                     | 0   | 0  | 0   |
| Depots                             | 0   | 0  | 0   |
| <b>Total Capital Expenditure</b>   | <b><u>0</u></b>                                 | <b><u>51,350</u></b>                               | <b><u>51,350</u></b>                          |
| <b>FUNDS REQUIRED</b>              |   |  |   |
| Capital Expenditure                | 0   | 51,350   | 51,350  |
|                                    | <b><u>0</u></b>                                 | <b><u>51,350</u></b>                               | <b><u>51,350</u></b>                          |
| <b>FUNDED BY</b>                   |   |  |   |
| General Council Reserves           | 0   | 51,350   | 51,350  |
|                                    | <b><u>0</u></b>                                 | <b><u>51,350</u></b>                               | <b><u>51,350</u></b>                          |

## 4. Public Toilets

**Our Aim:** To provide and maintain public toilets at a strategic localities throughout the district.

**Community Outcomes this activity contributes to:** “A desirable place to live, work and play” and “Essential Infrastructure”.

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals   | Performance measures   |
|--|---|--|
| To have well maintained public toilets in each of the main townships | Employ staff and contractors to maintain and clean the districts public toilets | Contracts monitoring records confirm work done as per contract specifications  |
|  | Investigate complaints about the standard of the toilets                        | All complaints are followed up within 48 hours                                 |
|  | Undertake an annual residents satisfaction survey                               | 85% of residents who have used the public toilets find them to be satisfactory |

**Financial Summary:**

|  | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|--|-----------------------------------|--------------------------------------|---------------------------------|
| <b>Public Toilets</b>                        |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>            |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>                     |                                   |                                      |                                 |
| Other Income                                 | 0                                 | 0                                    | 0                               |
| <b>Total Operating Revenue</b>               | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>OPERATING EXPENDITURE</b>                 |                                   |                                      |                                 |
| Direct Operating Expenditure                 | 245,500                           | 252,159                              | 252,159                         |
| Council Overheads                            | 28,626                            | 29,514                               | 44,248                          |
| Depreciation                                 | 27,425                            | 27,425                               | 27,425                          |
| <b>Total Operating Expenditure</b>           | <b>301,551</b>                    | <b>309,098</b>                       | <b>323,831</b>                  |
| <b>Operating Surplus (Deficit)</b>           | <b>(301,551)</b>                  | <b>(309,098)</b>                     | <b>(323,831)</b>                |
| <b><u>Capital Statement</u></b>              |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>                   |                                   |                                      |                                 |
| Public Toilets                               | 50,000                            | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>             | <b>50,000</b>                     | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDS REQUIRED</b>                        |                                   |                                      |                                 |
| Operating Deficit                            | 301,551                           | 309,098                              | 323,831                         |
| Capital Expenditure                          | 50,000                            | 0                                    | 0                               |
|  | <b>351,551</b>                    | <b>309,098</b>                       | <b>323,831</b>                  |
| <b>FUNDED BY</b>                             |                                   |                                      |                                 |
| Transfer from Hanmer Springs Thermal Reserve | 301,551                           | 309,098                              | 323,831                         |
| General Council Reserves                     | 50,000                            | 0                                    | 0                               |
|  | <b>351,551</b>                    | <b>309,098</b>                       | <b>323,831</b>                  |

## 5. Cemeteries

**Our Aim:** To provide peaceful, aesthetically pleasing and accessible cemeteries within the Hurunui district.

**Community Outcomes this activity contributes to:** "A desirable place to live, work and play".

**Plans for this year:** Further work on berm construction will continue this year. \$5,000 has been budgeted for this.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| To have sufficient plots available in all wards to meet current and future demands | Plan and assess for plot demand and acquire and designate land accordingly | Cemetery records verify availability keeping up with demand                                    |
| To ensure that cemeteries are well maintained and aesthetically pleasing           | Contract gardeners, ground keepers and sextons to maintain cemeteries      | Contracts monitoring records confirm work done as per contract specifications                  |
|  | Undertake an annual residents satisfaction survey                          | 90% of residents surveyed who have visited a cemetery consider the standard to be satisfactory |

**Financial Summary:**

|  | <u>Budget</u><br>2009/2010 | <u>LTCCP</u><br>Year 2 Budget | <u>Budget</u><br>2010/11 |
|--|----------------------------|-------------------------------|--------------------------|
| <b><u>Cemeteries</u></b>                     |                            |                               |                          |
| <b><u>Operating Statement</u></b>            |                            |                               |                          |
| <b>OPERATING REVENUE</b>                     |                            |                               |                          |
| Other Income                                 | 50,000                     | 51,350                        | 51,350                   |
| <b>Total Operating Revenue</b>               | <b>50,000</b>              | <b>51,350</b>                 | <b>51,350</b>            |
| <b>OPERATING EXPENDITURE</b>                 |                            |                               |                          |
| Employee Benefits                            | 34,111                     | 35,032                        | 33,109                   |
| Direct Operating Expenditure                 | 82,400                     | 84,625                        | 84,625                   |
| Council Overheads                            | 41,585                     | 42,713                        | 57,302                   |
| Depreciation                                 | 200                        | 200                           | 200                      |
| <b>Total Operating Expenditure</b>           | <b>158,296</b>             | <b>162,570</b>                | <b>175,236</b>           |
| <b>Operating Surplus (Deficit)</b>           | <b>(108,296)</b>           | <b>(111,220)</b>              | <b>(123,886)</b>         |
| <b><u>Capital Statement</u></b>              |                            |                               |                          |
| <b>CAPITAL EXPENDITURE</b>                   |                            |                               |                          |
| Cemeteries                                   | 2,000                      | 2,000                         | 5,135                    |
| <b>Total Capital Expenditure</b>             | <b>2,000</b>               | <b>2,000</b>                  | <b>5,135</b>             |
| <b>FUNDS REQUIRED</b>                        |                            |                               |                          |
| Operating Deficit                            | 108,296                    | 111,220                       | 123,886                  |
| Capital Expenditure                          | 2,000                      | 2,000                         | 5,135                    |
|  | <b>110,296</b>             | <b>113,220</b>                | <b>129,021</b>           |
| <b>FUNDED BY</b>                             |                            |                               |                          |
| Transfer from Hanmer Springs Thermal Reserve | 108,296                    | 111,220                       | 123,886                  |
| General Council Reserves                     | 2,000                      | 2,000                         | 5,135                    |
|  | <b>110,296</b>             | <b>113,220</b>                | <b>129,021</b>           |

## 6. Reserves

**Our Aim:** To ensure the district’s reserve network is well maintained and developed to a standard and purpose that people can enjoy.

**Community Outcomes this activity contributes to:** “A desirable place to live, work and play”.

**Plans for this year:** A total of \$294,000 has been budgeted for the former Queen Mary site. This is to bring the buildings to a standard where they will not deteriorate, in preparedness for future development. Funds will also be used to maintain the grounds and for capital projects identified in the Reserves Management Plan.

**Variances to the HLTCP 2009-19:** An additional \$45,000 has been set aside for the Woodland Reserve and Waitohi Reserve. A further \$250,000 from the Hanmer Springs Thermal Pools & Spa profit will be allocated to manage reserves across the district.

**Performance Measures:**

| Goal  | How we will achieve our goals  | Performance measures  |
|---|--|---|
| To care for parks and reserves for residents and visitors to enjoy      | Working toward achieving the actions set out in the Reserves Management Plan                                 | Projects are undertaken annually in accordance with the plan                    |
|   | Involve local communities and reserve committees in the planning and developing of their reserves            | Contestable funding is spent each year on reserve improvements                  |
|   | Undertake an annual residents survey   | 85% of residents consider the standard of parks and reserves to be satisfactory |
| To have plans in place for the development of new and existing reserves | Develop a strategy for the management and development of the ex Queen Mary reserve in Hanmer Springs Reserve | A management plan is in place   |

**Financial Summary:**

|  | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|--|---|--|---|
| <b><u>Parks &amp; Reserves</u></b>           |   |  |   |
| <b><u>Operating Statement</u></b>            |   |  |   |
| <b>OPERATING REVENUE</b>                     |   |  |   |
| Development Contributions                    | 44,999  | 85,575   | 85,575  |
| Internal Interest Received                   | 13,962  | 57,762   | 61,161  |
| Other Income                                 | 1,530,000                                       | 30,810   | 30,810  |
| <b>Total Operating Revenue</b>               | <b><u>1,588,961</u></b>                         | <b><u>174,147</u></b>                              | <b><u>177,546</u></b>                         |
| <b>OPERATING EXPENDITURE</b>                 |   |  |   |
| Employee Benefits                            | 57,160  | 58,703   | 71,479  |
| Direct Operating Expenditure                 | 272,900   | 244,706  | 289,704                                       |
| Council Overheads                            | 158,262   | 162,694  | 228,482                                       |
| <b>Total Operating Expenditure</b>           | <b><u>488,322</u></b>                           | <b><u>466,103</u></b>                              | <b><u>589,666</u></b>                         |
| <b>Operating Surplus (Deficit)</b>           | <b><u>1,100,639</u></b>                         | <b><u>(291,956)</u></b>                            | <b><u>(412,120)</u></b>                       |
| <b><u>Capital Statement</u></b>              |   |  |   |
| <b>CAPITAL EXPENDITURE</b>                   |   |  |   |
| District Reserves                            | 585,640   | 188,188  | 188,187                                       |
| <b>Total Capital Expenditure</b>             | <b><u>585,640</u></b>                           | <b><u>188,188</u></b>                              | <b><u>188,187</u></b>                         |
| <b>FUNDS REQUIRED</b>                        |   |  |   |
| Operating Deficit                            | 0   | 291,956  | 412,120                                       |
| Capital Expenditure                          | 585,640   | 188,188  | 188,187                                       |
| Transfer to Special Funds                    | 1,558,961                                       | 143,337  | 146,736                                       |
|  | <b><u>2,144,601</u></b>                         | <b><u>623,481</u></b>                              | <b><u>747,043</u></b>                         |
| <b>FUNDED BY</b>                             |   |  |   |
| Operating Surplus                            | 1,100,639                                       | 0  | 0   |
| Transfer from Hanmer Springs Thermal Reserve | 458,322   | 435,293  | 558,856                                       |
| Transfer from Special Funds                  | 585,640   | 188,188  | 188,187                                       |
|  | <b><u>2,144,601</u></b>                         | <b><u>623,481</u></b>                              | <b><u>747,043</u></b>                         |

## 7. Grants & Service Awards

**Our Aim:** To encourage individuals to realise their potential and to reward voluntary work which benefits the community and/or the natural environment.

**Community Outcomes this activity contributes to:** "A desirable place to live, work and play".

**Plans for this year:** A new grant of \$5,000 per annum, to be shared by the Hurunui and Amuri Arts Councils, is to be established.

**Variances to the HLTCP 2009-19:** The Arts Councils' grant was not signalled in the HLTCP.

**Performance Measures:**

| Goal  | How we will achieve our goals  | Performance measures  |
|---|--|---|
| To reward and recognise outstanding contribution and initiatives from individuals and community members | Advertise and promote the availability of grants and awards  | Grants are awarded in all categories:<br>Secondary Education School Achievers<br>Community Service<br>Mainpower Hurunui Natural Environment Fund<br>Hurunui Heritage Fund |
|   | Advertise and promote the availability of funding on behalf of Sport and Recreation New Zealand and Creative New Zealand | All funding is awarded to applicants  |

**Financial Summary:**

|  | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|--|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Grants &amp; Services Awards</u></b> |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>          |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>                   |                                   |                                      |                                 |
| General Rates                              | 94,193                            | 97,837                               | 106,894                         |
| Other Income                               | 20,000                            | 20,541                               | 20,540                          |
| <b>Total Operating Revenue</b>             | <b>114,193</b>                    | <b>118,378</b>                       | <b>127,434</b>                  |
| <b>OPERATING EXPENDITURE</b>               |                                   |                                      |                                 |
| Employee Benefits                          | 1,469                             | 1,509                                | 3,760                           |
| Direct Operating Expenditure               | 93,148                            | 96,773                               | 106,772                         |
| Council Overheads                          | 19,576                            | 20,097                               | 16,902                          |
| <b>Total Operating Expenditure</b>         | <b>114,193</b>                    | <b>118,378</b>                       | <b>127,434</b>                  |
| <b>Operating Surplus (Deficit)</b>         | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b><u>Capital Statement</u></b>            |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>                 |                                   |                                      |                                 |
| Grants                                     | 0                                 | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>           | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDS REQUIRED</b>                      |                                   |                                      |                                 |
| Capital Expenditure                        | 0                                 | 0                                    | 0                               |
|  | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDED BY</b>                           |                                   |                                      |                                 |
| General Council Reserves                   | 0                                 | 0                                    | 0                               |
|  | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |

# Environment & Safety

Environment and Safety covers six separate activities that the Council undertakes in order to maintain our community's wellbeing and strive towards achieving our community outcomes. This includes:

1. Resource Management/Planning
2. Civil Defence
3. Rural Fire Control
4. Building Compliance
5. Public Health and Liquor Licensing
6. Animal Control

## Financial Summary

The financial table below is the financial summary for 6 Council activities stated above. Individual summaries are shown in the next pages for each activity.

|  | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--|---|--|---|
| <b><u>Environment and Safety (Summary)</u></b> |   |  |   |
| <b><u>Operating Statement</u></b>              |   |  |   |
| <b>OPERATING REVENUE</b>                       |   |  |   |
| General Rates                                  | 939   | 997  | 1,011   |
| Targeted Rates                                 | 219   | 212  | 213   |
| Internal Interest Received                     | 2   | 1  | 2   |
| Other Income                                   | 1,232   | 1,236  | 1,097   |
| <b>Total Operating Revenue</b>                 | <b>2,392</b>  | <b>2,446</b>   | <b>2,324</b>                                      |
| <b>OPERATING EXPENDITURE</b>                   |   |  |   |
| Employee Benefits                              | 1,077   | 1,110  | 1,014   |
| Direct Operating Expenditure                   | 606   | 628  | 668   |
| Internal Interest Paid                         | 0   | 0  | 1   |
| Council Overheads                              | 665   | 683  | 586   |
| Depreciation                                   | 80  | 83   | 83  |
| <b>Total Operating Expenditure</b>             | <b>2,428</b>  | <b>2,504</b>   | <b>2,352</b>                                      |
| <b>Operating Surplus (Deficit)</b>             | <b>(37)</b>   | <b>(57)</b>  | <b>(28)</b>                                       |
| <b><u>Capital Statement</u></b>                |   |  |   |
| <b>CAPITAL EXPENDITURE</b>                     |   |  |   |
| Resource Management & Planning                 | 0   | 26   | 26  |
| Civil Defence                                  | 12  | 17   | 17  |
| Rural Fire                                     | 23  | 35   | 35  |
| Building Compliance                            | 32  | 0  | 0   |
| Public Health & Liquor Licensing               | 0   | 0  | 0   |
| Animal Control                                 | 0   | 0  | 0   |
| <b>Total Capital Expenditure</b>               | <b>67</b>   | <b>78</b>  | <b>78</b>   |
| <b>FUNDS REQUIRED</b>                          |   |  |   |
| Operating Deficit                              | 37  | 57   | 28  |
| Capital Expenditure                            | 67  | 78   | 78  |
|  | <b>103</b>  | <b>136</b>   | <b>107</b>  |
| <b>FUNDED BY</b>                               |   |  |   |
| General Council Reserves                       | 103   | 136  | 107   |
|  | <b>103</b>  | <b>136</b>   | <b>107</b>  |

# 1. Resource Management/Planning

**Our Aim:** To promote the sustainable management of the district's natural and physical resources.

**Community Outcomes this activity contributes to:** "Environmental Responsibility".

**Plans for this year:** The review of the district plan is underway and will continue through to 2013/14. This is a major piece of work and public consultation on the proposed changes will take place throughout the review.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal  | How we will achieve our goals   | Performance measures   |
|---|---|--|
| Have a current district plan  | Undertake a review of the District Plan annually to consider appropriateness of current management and policy | 3 sections of the District Plan are reviewed per annum   |
| Manage applications for services and town planning effectively                          | To decide on all resource consent applications within statutory timeframes                                    | All resource consent applications are decided within the statutory timeframes<br>To be within the top 10% of all territorial authorities in the Resource Management Act Biennial Survey of Local Authorities |
|   | Monitor terms of consents issued to those operating land use consents to ensure they comply                   | 50% of land use consents are checked for compliance with the terms of the consent (excluding set back and Hammer Springs design standard consents that have been given effect to)                            |
|   | Process Project Information Memorandums (PIMs) in a timely manner   | All PIMs have planning checks completed within 8 working days of a complete application being received   |
| Minimise the rate of environmental damage between the Waipara Rocks and Ashworths Beach | Work with Ecan to implement the Northern Pegasus Bay Coastal Management Plan                                  | Rangers are in place to safeguard the beach areas<br>All break ins to areas fenced off are repaired within 3 days  |
|   | Provide initiatives to restrict vehicle access to these beach areas   | Review the effectiveness of the Northern Pegasus Bay Coastal Management Plan   |

**Financial Summary:**

|  | <u>Budget<br/>2009/2010</u> | <u>LTCCP<br/>Year 2 Budget</u> | <u>Budget<br/>2010/11</u> |
|--|-----------------------------|--------------------------------|---------------------------|
| <b><u>Resource Management &amp; Planning</u></b> |                             |                                |                           |
| <b><u>Operating Statement</u></b>                |                             |                                |                           |
| <b>OPERATING REVENUE</b>                         |                             |                                |                           |
| General Rates                                    | 641,282                     | 674,914                        | 662,625                   |
| Other Income                                     | 454,750                     | 434,164                        | 387,956                   |
| <b>Total Operating Revenue</b>                   | <b>1,096,032</b>            | <b>1,109,078</b>               | <b>1,050,581</b>          |
| <b>OPERATING EXPENDITURE</b>                     |                             |                                |                           |
| Employee Benefits                                | 565,197                     | 580,498                        | 498,121                   |
| Direct Operating Expenditure                     | 202,275                     | 190,704                        | 270,758                   |
| Council Overheads                                | 318,209                     | 327,246                        | 271,073                   |
| Depreciation                                     | 10,350                      | 10,630                         | 10,629                    |
| <b>Total Operating Expenditure</b>               | <b>1,096,031</b>            | <b>1,109,078</b>               | <b>1,050,581</b>          |
| <b>Operating Surplus (Deficit)</b>               | <b>0</b>                    | <b>0</b>                       | <b>0</b>                  |
| <b><u>Capital Statement</u></b>                  |                             |                                |                           |
| <b>CAPITAL EXPENDITURE</b>                       |                             |                                |                           |
| RMA Implementation                               | 0                           | 0                              | 0                         |
| RMA Administration & Compliance                  | 0                           | 0                              | 0                         |
| Subdivision Inspections                          | 0                           | 25,675                         | 25,675                    |
| RMA Policy Development                           | 0                           | 0                              | 0                         |
| <b>Total Capital Expenditure</b>                 | <b>0</b>                    | <b>25,675</b>                  | <b>25,675</b>             |
| <b>FUNDS REQUIRED</b>                            |                             |                                |                           |
| Capital Expenditure                              | 0                           | 25,675                         | 25,675                    |
|  | <b>0</b>                    | <b>25,675</b>                  | <b>25,675</b>             |
| <b>FUNDED BY</b>                                 |                             |                                |                           |
| General Council Reserves                         | 0                           | 25,675                         | 25,675                    |
|  | <b>0</b>                    | <b>25,675</b>                  | <b>25,675</b>             |

## 2. Civil Defence

**Our Aim:** To be prepared for and have the ability to respond to and recover from any Civil Defence emergency.

**Community Outcomes this activity contributes to:** "A healthy, safe place to live".

**Plans for this year:** \$19,000 has been allocated for a tsunami warning system to be installed at Amberley and Leithfield Beach townships. Sector post generator wiring will continue this year with \$12,000 budgeted for this. \$5,000 has been budgeted for the installation of emergency sewage for the Emergency Operations Centre in Amberley.

**Variances to the HLTCP 2009-19:** The feasibility of a tsunami warning system was signalled in the HLTCP 2009-19, but no budget was assigned.

**Performance Measures:**

| Goal  | How we will achieve our goals   | Performance measures  |  |
|---|---|---|--|
| To be prepared for emergency situations which have widespread implications for the district | Have relevant and current plans and standard operating procedures (SOPs) in place | Plans and SOPs are reviewed annually                                  |  |
|   | Ensure there are sufficient civil defence sector posts throughout the district    | New sector posts are established at Motunau Beach and Scargill/Omihi  |  |
|   | Educate the public how to prepare themselves for a civil defence type emergency   | At least one public promotion is undertaken annually                  |  |
|   | Train staff and volunteers to meet their CDEM responsibilities                    | Staff training is delivered at least twice per year to EOC staff      |  |
|   |   | 50% of sector post (volunteer staff) participate in training annually |  |
|   | The EOC participates in the Canterbury regional Exercise Pandora annually         |   |  |

**Financial Summary:**

|                                    | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|------------------------------------|---|--|---|
| <b><u>Civil Defence</u></b>        |   |  |   |
| <b><u>Operating Statement</u></b>  |   |  |   |
| <b>OPERATING REVENUE</b>           |   |  |   |
| General Rates                      | 149,647   | 170,907  | 152,315                                       |
| Other Income                       | 2,300   | 2,362  | 2,362   |
| <b>Total Operating Revenue</b>     | <b><u>151,947</u></b>                           | <b><u>173,269</u></b>                              | <b><u>154,677</u></b>                         |
| <b>OPERATING EXPENDITURE</b>       |   |  |   |
| Employee Benefits                  | 50,080  | 53,500   | 52,766  |
| Direct Operating Expenditure       | 41,830  | 58,145   | 47,873  |
| Council Overheads                  | 45,547  | 46,743   | 39,157  |
| Depreciation                       | 14,490  | 14,881   | 14,881  |
| <b>Total Operating Expenditure</b> | <b><u>151,947</u></b>                           | <b><u>173,269</u></b>                              | <b><u>154,677</u></b>                         |
| <b>Operating Surplus (Deficit)</b> | <b><u>0</u></b>                                 | <b><u>0</u></b>                                    | <b><u>0</u></b>                               |
| <b><u>Capital Statement</u></b>    |   |  |   |
| <b>CAPITAL EXPENDITURE</b>         |   |  |   |
| Civil Defence                      | 12,000  | 17,459   | 17,459  |
| <b>Total Capital Expenditure</b>   | <b><u>12,000</u></b>                            | <b><u>17,459</u></b>                               | <b><u>17,459</u></b>                          |
| <b>FUNDS REQUIRED</b>              |   |  |   |
| Capital Expenditure                | 12,000  | 17,459   | 17,459  |
|                                    | <b><u>12,000</u></b>                            | <b><u>17,459</u></b>                               | <b><u>17,459</u></b>                          |
| <b>FUNDED BY</b>                   |   |  |   |
| General Council Reserves           | 12,000  | 17,459   | 17,459  |
|                                    | <b><u>12,000</u></b>                            | <b><u>17,459</u></b>                               | <b><u>17,459</u></b>                          |

### 3. Rural Fire Control

**Our Aim:** To safeguard life and property from fire in forest and rural areas and other areas of vegetation.

**Community Outcomes this activity contributes to:** "A healthy, safe place to live".

**Plans for this year:** \$36,000 has been budgeted for the purchase of a fire vehicle in Waikari.

**Variances to the HLTCF 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals   | Performance measures   |
|--|---|--|
| To respond to rural fires in time to prevent loss of life and property | Train, equip and prepare volunteer rural fire force teams to extinguish fires and save life and property from fire risk | Train 50% of volunteer rural fire force teams per annum  |
|  |   | Heli bucket purchased for Hawarden Waikari team  |
|  |   | Replacement Fire Tankers purchased   |
| Educate the public of fire risks and mitigation strategies             | Provide up to date information to the public through media, website and fire signage                                    | Each rural fire team will be at least 80% full strength (ie enough members for an uncompromised level of response) |
|  |   | The number of fires in the district decreases annually by 10%  |

**Financial Summary:**

|                                    | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|------------------------------------|---|--|---|
| <b><u>Rural Fire Control</u></b>   |   |  |   |
| <b><u>Operating Statement</u></b>  |   |  |   |
| <b>OPERATING REVENUE</b>           |   |  |   |
| Targeted Rates                     | 218,666   | 211,937  | 213,027                                       |
| Other Income                       | 43,278  | 44,446   | 44,447  |
| <b>Total Operating Revenue</b>     | <b><u>261,944</u></b>                           | <b><u>256,383</u></b>                              | <b><u>257,473</u></b>                         |
| <b>OPERATING EXPENDITURE</b>       |   |  |   |
| Employee Benefits                  | 41,173  | 42,285   | 41,294  |
| Direct Operating Expenditure       | 140,805   | 132,026  | 132,026                                       |
| Internal Interest Paid             | 0   | 0  | 875   |
| Council Overheads                  | 45,591  | 46,770   | 47,975  |
| Depreciation                       | 34,375  | 35,302   | 35,303  |
| <b>Total Operating Expenditure</b> | <b><u>261,944</u></b>                           | <b><u>256,383</u></b>                              | <b><u>257,473</u></b>                         |
| <b>Operating Surplus (Deficit)</b> | <b><u>0</u></b>                                 | <b><u>0</u></b>                                    | <b><u>0</u></b>                               |
| <b><u>Capital Statement</u></b>    |   |  |   |
| <b>CAPITAL EXPENDITURE</b>         |   |  |   |
| Rural Fire Control                 | 22,500  | 35,303   | 35,303  |
| <b>Total Capital Expenditure</b>   | <b><u>22,500</u></b>                            | <b><u>35,303</u></b>                               | <b><u>35,303</u></b>                          |
| <b>FUNDS REQUIRED</b>              |   |  |   |
| Capital Expenditure                | 22,500  | 35,303   | 35,303  |
|                                    | <b><u>22,500</u></b>                            | <b><u>35,303</u></b>                               | <b><u>35,303</u></b>                          |
| <b>FUNDED BY</b>                   |   |  |   |
| General Council Reserves           | 22,500  | 35,303   | 35,303  |
|                                    | <b><u>22,500</u></b>                            | <b><u>35,303</u></b>                               | <b><u>35,303</u></b>                          |

## 4. Building Compliance

**Our Aim:** To ensure buildings and structures are safe and not harmful to the public.

**Community Outcomes this activity contributes to:** "A healthy, safe place to live".

**Plans for this year:** \$22,500 has been budgeted for the three yearly swimming pool audits process. \$22,500 has been budgeted for the Council to gain IANZ Building Consent Authority Accreditation.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal  | How we will achieve our goals  | Performance measures  |
|---|--|---|
| Ensure buildings and swimming pools are safe for the public and fit for purpose | Process and decide on building consent applications within statutory timeframes                    | 100% of all building consent applications are decided within 20 working days                                    |
|   | Make sure that public buildings have a current Building Warrant of Fitness                         | No less than 30% of all registered public buildings with a compliance schedule are inspected each year          |
|   | Make sure that all registered private swimming pools comply with the Fencing of Swimming Pools Act | No less than a third of all registered private swimming pools are inspected each year                           |
| Educate the public of fire risks and mitigation strategies                      | The Council will maintain its Building Consent Authority accreditation                             | The percentage of audited swimming pools that are non-compliant upon first inspection decreases by 5% each year |
|   |  | All Council building inspections staff are trained to building accreditation standards                          |

**Financial Summary:**

|                                    | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|------------------------------------|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Building Compliance</u></b>  |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>  |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>           |                                   |                                      |                                 |
| General Rates                      | 13,067                            | 13,264                               | 60,186                          |
| Other Income                       | 513,600                           | 527,467                              | 434,697                         |
| <b>Total Operating Revenue</b>     | <b>526,667</b>                    | <b>540,731</b>                       | <b>494,883</b>                  |
| <b>OPERATING EXPENDITURE</b>       |                                   |                                      |                                 |
| Employee Benefits                  | 288,095                           | 297,926                              | 285,108                         |
| Direct Operating Expenditure       | 72,874                            | 95,383                               | 66,267                          |
| Council Overheads                  | 165,849                           | 170,197                              | 141,257                         |
| Depreciation                       | 15,850                            | 16,251                               | 16,251                          |
| <b>Total Operating Expenditure</b> | <b>542,668</b>                    | <b>579,757</b>                       | <b>508,883</b>                  |
| <b>Operating Surplus (Deficit)</b> | <b>(16,000)</b>                   | <b>(39,026)</b>                      | <b>(14,000)</b>                 |
| <b><u>Capital Statement</u></b>    |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>         |                                   |                                      |                                 |
| Building Services Consents         | 32,000                            | 0                                    | 0                               |
| Building Services Administration   | 0                                 | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>   | <b>32,000</b>                     | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDS REQUIRED</b>              |                                   |                                      |                                 |
| Operating Deficit                  | 16,000                            | 39,026                               | 14,000                          |
| Capital Expenditure                | 32,000                            | 0                                    | 0                               |
|                                    | <b>48,000</b>                     | <b>39,026</b>                        | <b>14,000</b>                   |
| <b>FUNDED BY</b>                   |                                   |                                      |                                 |
| General Council Reserves           | 48,000                            | 39,026                               | 14,000                          |
|                                    | <b>48,000</b>                     | <b>39,026</b>                        | <b>14,000</b>                   |

## 5. Public Health & Liquor Licensing

**Our Aim:** To improve, promote and protect public health.

**Community Outcomes this activity contributes to:** "A healthy, safe place to live".

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCF 2009-10:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| Encourage compliance so that all food, liquor and other licensed premises comply with the relevant legislation | Undertake inspections on licensed premises   | All licensed premises are inspected at least annually<br>Investigate complaints about poor food handling and unsanitary conditions in any food premise within 3 working days |
|  | Promote the NZ Food Safety Authority's Voluntary Implementation Programme (VIP) to all licensed food premises during the annual inspection | 10 eligible food premises that are involved in the VIP per annum   |
| Work with other partners on liquor to reduce the negative impact of alcohol abuse                              | Regular liaison meetings are held between representatives of the District Licensing Agency, Policy and Community and Public Health         | Quarterly meetings are held  |

**Financial Summary:**

|  | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|--|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Public Health &amp; Liquor Licensing</u></b> |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>                  |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>                           |                                   |                                      |                                 |
| General Rates                                      | 100,523                           | 102,412                              | 100,896                         |
| Other Income                                       | 96,500                            | 99,106                               | 99,106                          |
| <b>Total Operating Revenue</b>                     | <b>197,023</b>                    | <b>201,518</b>                       | <b>200,001</b>                  |
| <b>OPERATING EXPENDITURE</b>                       |                                   |                                      |                                 |
| Employee Benefits                                  | 107,496                           | 110,398                              | 117,793                         |
| Direct Operating Expenditure                       | 33,390                            | 33,469                               | 33,470                          |
| Council Overheads                                  | 50,737                            | 52,104                               | 43,192                          |
| Depreciation                                       | 5,400                             | 5,546                                | 5,546                           |
| <b>Total Operating Expenditure</b>                 | <b>197,023</b>                    | <b>201,518</b>                       | <b>200,001</b>                  |
| <b>Operating Surplus (Deficit)</b>                 | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b><u>Capital Statement</u></b>                    |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>                         |                                   |                                      |                                 |
| Health Inspection                                  | 0                                 | 0                                    | 0                               |
| Liquor Licensing                                   | 0                                 | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>                   | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDS REQUIRED</b>                              |                                   |                                      |                                 |
| Capital Expenditure                                | 0                                 | 0                                    | 0                               |
|  | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDED BY</b>                                   |                                   |                                      |                                 |
| General Council Reserves                           | 0                                 | 0                                    | 0                               |
|  | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |

## 6. Animal Control

**Our Aim:** To protect people and animals through the proper care and control of dogs and stock.

**Community Outcomes this activity contributes to:** "A healthy, safe place to live".

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures  |
|--|--|---|
| Ensure that dogs and other animals do not cause a nuisance or hazard   | Investigate and respond to all complaints of dangerous animal behaviour or wandering animals and stock | There is no significant increase in the overall number of complaints or in any particular category of dog |
| Encourage voluntary dog registration and increase owner responsibility | Administer dog registrations and take compliance action where necessary                                | All dogs the Council has a record of are registered in accordance with the Dog Control Act 1996           |
|  |  | The number of dogs impounded decreases annually by 5%   |

**Financial Summary:**

|                                    | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|------------------------------------|---|--|---|
| <b><u>Animal Control</u></b>       |   |  |   |
| <b><u>Operating Statement</u></b>  |   |  |   |
| <b>OPERATING REVENUE</b>           |   |  |   |
| General Rates                      | 34,390  | 35,319   | 35,401  |
| Internal Interest Received         | 2,384   | 1,449  | 1,906   |
| Other Income                       | 121,300   | 128,683  | 128,683                                       |
| <b>Total Operating Revenue</b>     | <b><u>158,074</u></b>                           | <b><u>165,451</u></b>                              | <b><u>165,990</u></b>                         |
| <b>OPERATING EXPENDITURE</b>       |   |  |   |
| Employee Benefits                  | 24,691  | 25,358   | 19,372  |
| Direct Operating Expenditure       | 114,950   | 118,054  | 118,054                                       |
| Council Overheads                  | 39,210  | 40,098   | 42,872  |
| <b>Total Operating Expenditure</b> | <b><u>178,851</u></b>                           | <b><u>183,510</u></b>                              | <b><u>180,298</u></b>                         |
| <b>Operating Surplus (Deficit)</b> | <b><u>(20,777)</u></b>                          | <b><u>(18,059)</u></b>                             | <b><u>(14,307)</u></b>                        |
| <b><u>Capital Statement</u></b>    |   |  |   |
| <b>CAPITAL EXPENDITURE</b>         |   |  |   |
| Ranging & Impounding               | 0   | 0  | 0   |
| Animal Control                     | 0   | 0  | 0   |
| <b>Total Capital Expenditure</b>   | <b><u>0</u></b>                                 | <b><u>0</u></b>                                    | <b><u>0</u></b>                               |
| <b>FUNDS REQUIRED</b>              |   |  |   |
| Operating Deficit                  | 20,777  | 18,059   | 14,307  |
|                                    | <b><u>20,777</u></b>                            | <b><u>18,059</u></b>                               | <b><u>14,307</u></b>                          |
| <b>FUNDED BY</b>                   |   |  |   |
| General Council Reserves           | 20,777  | 18,059   | 14,307  |
|                                    | <b><u>20,777</u></b>                            | <b><u>18,059</u></b>                               | <b><u>14,307</u></b>                          |

# Growth & Development

Growth and Development deals with three separate activities that the Council undertakes in order to improve our community's economic wellbeing and strive towards achieving our community outcomes. This includes:

1. Tourism
2. Visitor Information Centre
3. Economic Development

## Financial Summary

The financial table below is the financial summary for 3 Council activities stated above. Individual summaries are shown in the next pages for each activity.

|  | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--|---|--|---|
| <b><u>Growth and Development (Summary)</u></b> |   |  |   |
| <b><u>Operating Statement</u></b>              |   |  |   |
| <b>OPERATING REVENUE</b>                       |   |  |   |
| General Rates                                  | 76  | 77   | 60  |
| Targeted Rates                                 | 285   | 293  | 265   |
| Other Income                                   | 932   | 957  | 904   |
| <b>Total Operating Revenue</b>                 | <b>1,293</b>  | <b>1,327</b>   | <b>1,229</b>                                      |
| <b>OPERATING EXPENDITURE</b>                   |   |  |   |
| Employee Benefits                              | 459   | 471  | 338   |
| Direct Operating Expenditure                   | 774   | 793  | 837   |
| Council Overheads                              | 64  | 66   | 54  |
| Depreciation                                   | 38  | 39   | 43  |
| <b>Total Operating Expenditure</b>             | <b>1,335</b>  | <b>1,370</b>   | <b>1,272</b>                                      |
| <b>Operating Surplus (Deficit)</b>             | <b>(42)</b>   | <b>(43)</b>  | <b>(43)</b>                                       |
| <b><u>Capital Statement</u></b>                |   |  |   |
| <b>CAPITAL EXPENDITURE</b>                     |   |  |   |
| Tourism  | 0   | 0  | 20  |
| Visitor Information Centre                     | 0   | 0  | 0   |
| Economic Development                           | 15  | 15   | 15  |
| <b>Total Capital Expenditure</b>               | <b>15</b>   | <b>15</b>  | <b>35</b>   |
| <b>FUNDS REQUIRED</b>                          |   |  |   |
| Operating Deficit                              | 42  | 43   | 43  |
| Capital Expenditure                            | 15  | 15   | 35  |
|  | <b>57</b>   | <b>59</b>  | <b>79</b>   |
| <b>FUNDED BY</b>                               |   |  |   |
| Transfer from Hanmer Springs Thermal Reserve   | 42  | 43   | 43  |
| General Council Reserves                       | 15  | 15   | 15  |
|  | <b>57</b>   | <b>59</b>  | <b>59</b>   |

# 1. Tourism

**Our Aim:** To have a profitable visitor industry that is aligned to our community's social, cultural and environmental needs - 'Hurunui Wellness'. We will ensure that we attract more visitors, have our visitors stay longer and spend more.

**Community Outcomes this activity contributes to:** "A thriving local economy".

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| To grow visitor numbers to the Hurunui district                      | Carry out destination marketing and destination management to promote and attract visitors to the district           | Number of visitors to the district who stay overnight will be maintained at or grow above 320,000        |
| To increase the number of overnight visitors to the Hurunui district | Establish and maintain relationships with tourism operators and clients<br>Assess needs and plans for future demands | The growth in the number of overnight guests to the Hurunui district at least matches the average for NZ |

**Financial Summary:**

|  | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|--|---|--|---|
| <b><u>Tourism</u></b>                        |   |  |   |
| <b><u>Operating Statement</u></b>            |   |  |   |
| <b>OPERATING REVENUE</b>                     |   |  |   |
| Targeted Rates                               | 285,000   | 292,695  | 265,000                                       |
| Other Income                                 | 52,000  | 53,405   | 0   |
| <b>Total Operating Revenue</b>               | <b><u>337,000</u></b>                           | <b><u>346,100</u></b>                              | <b><u>265,000</u></b>                         |
| <b>OPERATING EXPENDITURE</b>                 |   |  |   |
| Employee Benefits                            | 165,000   | 169,455  | 36,000  |
| Direct Operating Expenditure                 | 204,000   | 209,508  | 258,260                                       |
| Council Overheads                            | 10,000  | 10,270   | 10,000  |
| Depreciation                                 | 0   | 0  | 4,000   |
| <b>Total Operating Expenditure</b>           | <b><u>379,000</u></b>                           | <b><u>389,233</u></b>                              | <b><u>308,260</u></b>                         |
| <b>Operating Surplus (Deficit)</b>           | <b><u>(42,000)</u></b>                          | <b><u>(43,133)</u></b>                             | <b><u>(43,260)</u></b>                        |
| <b><u>Capital Statement</u></b>              |   |  |   |
| <b>CAPITAL EXPENDITURE</b>                   |   |  |   |
| Tourism                                      | 0   | 0  | 20,000  |
| <b>Total Capital Expenditure</b>             | <b><u>0</u></b>                                 | <b><u>0</u></b>                                    | <b><u>20,000</u></b>                          |
| <b>FUNDS REQUIRED</b>                        |   |  |   |
| Operating Deficit                            | 42,000  | 43,133   | 43,260  |
| Capital Expenditure                          | 0   | 0  | 20,000  |
|  | <b><u>42,000</u></b>                            | <b><u>43,133</u></b>                               | <b><u>63,260</u></b>                          |
| <b>FUNDED BY</b>                             |   |  |   |
| Transfer from Hanmer Springs Thermal Reserve | 42,000  | 43,133   | 43,260  |
| General Council Reserves                     | 0   | 0  | 20,000  |
|  | <b><u>42,000</u></b>                            | <b><u>43,133</u></b>                               | <b><u>63,260</u></b>                          |

## 2. Visitor Information Centre

**Our Aim:** To promote the highest quality of visitor information services to local communities, visitors, the wider tourism industry and consumers as they make their travel decisions.

**Community Outcomes this activity contributes to:** "A thriving local economy".

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal  | How we will achieve our goals  | Performance measures   |
|---|--|--|
| Provide visitors and tourists with excellent customer service and information | Offer assistance with itinerary planning as well as providing information and arranging bookings for accommodation, travel, tours, sightseeing and attractions | Bookings for accommodation and services will increase by 3%                  |
|   | Undertake customer satisfaction surveys  | 90% of customers are satisfied with the service and information they receive |
| Manage the centre so that it is not a financial cost to the ratepayer         | Ensure that the range and diversity of retail products offered for sale is optimised for generating profits  | Generate an annual surplus of \$21,500                                       |

**Financial Summary:**

|  | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|--|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Visitor Information Centre</u></b> |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>        |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>                 |                                   |                                      |                                 |
| General Rates                            | (21,192)                          | (21,595)                             | (32,512)                        |
| Other Income                             | 875,000                           | 898,625                              | 898,625                         |
| <b>Total Operating Revenue</b>           | <b>853,808</b>                    | <b>877,030</b>                       | <b>866,113</b>                  |
| <b>OPERATING EXPENDITURE</b>             |                                   |                                      |                                 |
| Employee Benefits                        | 294,040                           | 301,980                              | 301,979                         |
| Direct Operating Expenditure             | 473,881                           | 486,676                              | 486,676                         |
| Council Overheads                        | 51,187                            | 52,738                               | 41,820                          |
| Depreciation                             | 34,700                            | 35,636                               | 35,637                          |
| <b>Total Operating Expenditure</b>       | <b>853,808</b>                    | <b>877,030</b>                       | <b>866,113</b>                  |
| <b>Operating Surplus (Deficit)</b>       | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b><u>Capital Statement</u></b>          |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>               |                                   |                                      |                                 |
| Visitor Information Centre               | 0                                 | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>         | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDS REQUIRED</b>                    |                                   |                                      |                                 |
| Capital Expenditure                      | 0                                 | 0                                    | 0                               |
|  | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDED BY</b>                         |                                   |                                      |                                 |
| General Council Reserves                 | 0                                 | 0                                    | 0                               |
|  | <b>0</b>                          | <b>0</b>                             | <b>0</b>                        |

### 3. Economic Development

**Our Aim:** To attract investment and new businesses which are aligned to and compatible with the principles of 'Hurunui Wellness' to improve the local economy and the wellbeing of the local community.

**Community Outcomes this activity contributes to:** "A thriving local economy".

**Plans for this year:** District signage will continue to be installed across the district with \$15,000 budgeted in this financial year. \$50,000 per annum is directed to Enterprise North Canterbury for economic development within the district as in previous years.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| To attract new businesses, visitors and people to the Hurunui district | Strengthen the capabilities of businesses to assist them to be sustainable | The number of new businesses in the Hurunui is not less than the national growth           |
|  |  | The number of visitors to the Hurunui who stay overnight will be not less than 310,000     |
| To have high employment growth in the Hurunui district                 | Encourage employment opportunities for people in the district              | The total number of employees in the Hurunui district is no less than the national average |

**Financial Summary:**

|                                    | <b>Budget<br/>2009/2010</b> | <b>LTCCP<br/>Year 2 Budget</b> | <b>Budget<br/>2010/11</b> |
|------------------------------------|-----------------------------|--------------------------------|---------------------------|
| <b><u>Economic Development</u></b> |                             |                                |                           |
| <b><u>Operating Statement</u></b>  |                             |                                |                           |
| <b>OPERATING REVENUE</b>           |                             |                                |                           |
| General Rates                      | 97,061                      | 98,414                         | 92,639                    |
| Other Income                       | 5,000                       | 5,135                          | 5,135                     |
| <b>Total Operating Revenue</b>     | <b>102,061</b>              | <b>103,549</b>                 | <b>97,774</b>             |
| <b>OPERATING EXPENDITURE</b>       |                             |                                |                           |
| Direct Operating Expenditure       | 96,050                      | 97,293                         | 92,158                    |
| Council Overheads                  | 3,011                       | 3,174                          | 2,535                     |
| Depreciation                       | 3,000                       | 3,081                          | 3,081                     |
| <b>Total Operating Expenditure</b> | <b>102,061</b>              | <b>103,549</b>                 | <b>97,774</b>             |
| <b>Operating Surplus (Deficit)</b> | <b>0</b>                    | <b>0</b>                       | <b>0</b>                  |
| <b><u>Capital Statement</u></b>    |                             |                                |                           |
| <b>CAPITAL EXPENDITURE</b>         |                             |                                |                           |
| Economic Development               | 15,000                      | 15,405                         | 15,405                    |
| <b>Total Capital Expenditure</b>   | <b>15,000</b>               | <b>15,405</b>                  | <b>15,405</b>             |
| <b>FUNDS REQUIRED</b>              |                             |                                |                           |
| Capital Expenditure                | 15,000                      | 15,405                         | 15,405                    |
|                                    | <b>15,000</b>               | <b>15,405</b>                  | <b>15,405</b>             |
| <b>FUNDED BY</b>                   |                             |                                |                           |
| General Council Reserves           | 15,000                      | 15,405                         | 15,405                    |
|                                    | <b>15,000</b>               | <b>15,405</b>                  | <b>15,405</b>             |

# Utility Services/Infrastructure

Utility Services/Infrastructure deals with five separate activities that the Council undertakes in order to improve our community's wellbeing and strive towards achieving our community's outcomes. This includes:

1. Roothing Network
2. Waste Minimisation (Rubbish & Recycling)
3. Sewerage
4. Stormwater/Drainage
5. Water Supply

## Financial Summary

The financial table below is the financial summary for 5 Council activities stated above. Individual summaries are shown in the next pages for each activity.

|   | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|---|---|--|---|
| <b><u>Utility Services and Infrastructure (Summary)</u></b> |   |  |   |
| <b><u>Operating Statement</u></b>                           |   |  |   |
| <b>OPERATING REVENUE</b>                                    |   |  |   |
| General Rates   | 3,503   | 3,733  | 3,547   |
| Targeted Rates  | 4,803   | 5,050  | 5,195   |
| Development Contributions                                   | 288   | 490  | 490   |
| Vested Assets   | 410   | 708  | 708   |
| External Interest Received                                  | 0   | 0  | 0   |
| Internal Interest Received                                  | 658   | 746  | 719   |
| NZTA Subsidies  | 3,604   | 4,258  | 3,354   |
| Other Income  | 511   | 867  | 541   |
| Council Overheads   | 547   | 561  | 624   |
| <b>Total Operating Revenue</b>                              | <b>14,323</b>                                       | <b>16,412</b>  | <b>15,178</b>                                     |
| <b>OPERATING EXPENDITURE</b>                                |   |  |   |
| Employee Benefits   | 1,001   | 1,034  | 997   |
| Direct Operating Expenditure                                | 5,844   | 5,899  | 6,001   |
| Internal Interest Paid                                      | 481   | 582  | 694   |
| Council Overheads   | 1,836   | 1,883  | 1,927   |
| Depreciation  | 4,312   | 4,354  | 4,334   |
| <b>Total Operating Expenditure</b>                          | <b>13,474</b>                                       | <b>13,752</b>  | <b>13,953</b>                                     |
| <b>Operating Surplus (Deficit)</b>                          | <b>848</b>  | <b>2,660</b>   | <b>1,225</b>                                      |
| <b><u>Capital Statement</u></b>                             |   |  |   |
| <b>CAPITAL EXPENDITURE</b>                                  |   |  |   |
| Roothing Network  | 4,342   | 5,538  | 4,394   |
| Waste Minimisation  | 0   | 0  | 30  |
| Sewer   | 147   | 129  | 351   |
| Stormwater/Drainage/Land Protection                         | 1,270   | 0  | 0   |
| Water Supplies  | 1,252   | 2,027  | 2,003   |
| <b>Total Capital Expenditure</b>                            | <b>7,010</b>  | <b>7,695</b>   | <b>6,778</b>                                      |
| <b>FUNDS REQUIRED</b>                                       |   |  |   |
| Capital Expenditure   | 7,010   | 7,695  | 6,778   |
| Repayment of Internal Loans                                 | 1,054   | 1,447  | 1,297   |
|   | <b>8,064</b>  | <b>9,142</b>   | <b>8,075</b>                                      |
| <b>FUNDED BY</b>  |   |  |   |
| Operating Surplus   | 848   | 2,660  | 1,225   |
| Unfunded Non Cash Expenses                                  | 4,245   | 4,287  | 4,286   |
| General Council Reserves                                    | 302   | 38   | 69  |
| Internal Loans  | 2,668   | 2,157  | 2,494   |
|   | <b>8,064</b>  | <b>9,142</b>   | <b>8,075</b>                                      |

# 1. Roothing Network

**Our Aim:** To provide a transport network that is safe and accessible for all people throughout the district.

**Community Outcomes this activity contributes to:** “A healthy, safe place to live” and “Essential infrastructure”.

**Plans for this year:** School active warning signs will continue to be installed. \$15,000 has been budgeted for these at Leithfield School. The bridge maintenance program will continue with costs showing below. A second stage of sealing Woodbank Road has been allowed for.

**Variances to the HLTCP 2009-19:** Funding from Central Government has been reduced which impacts on major roading projects. The Amberley Beach Road improvement was signalled to be \$1.2m in the HLTCP, however due to the failure for the project to receive a NZTA subsidy, the project has been removed from the programme. Bridge maintenance had been signalled at \$430,000 for 2010/11 but this has been reduced to \$340,000. A second stage of sealing Woodbank Road has been included in the Capital Programme in 2010/11. This is to be funded by contributions from residents and general rate funding brought forward from 2012/13.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures  |
|--|--|---|
| Maintain the district's roads to a standard appropriate to their use and traffic volumes | Assess roads and bridges, plan for their maintenance and upgrade, and contract out the work and monitor performance accordingly    | Roothing (RAMM) survey data for Hurunui roads compares favourably with other rural Councils similar to Hurunui district                         |
|  |  | Audits of the roading network undertaken by NZ Transport Agency confirm that the roading network is of a satisfactory condition                 |
|  |  | 40 km of sealed roads have waterproof sealing applied per year  |
| To provide good quality streetlights   | Assess streetlights, plan for their maintenance and upgrade  | Reduce the percentage of substandard streetlights to 6%   |
| To provide good quality kerb and channel in urban areas                                  | Assess kerb and channel stock, plan for its maintenance and upgrade, and contract out the work and monitor performance accordingly | Reduce the percentage of deficiencies in the kerb and channel stock to 4%   |
| To provide good quality footpaths in all urban areas                                     | Assess footpaths, plan for their maintenance and upgrade, and contract out the work and monitor performance accordingly            | The percentage of deficiencies in the footpath surfaces does not increase   |
|  | To provide at least one smooth footpath in every urban street  | The percentage of urban streets without smooth footpaths reduces to 14%   |
|  | Undertake an annual residents satisfaction survey  | 75% of residents surveyed consider the standard of sealed roads to be satisfactory  |
|  |  | 55% of residents surveyed consider the standard of unsealed roads to be satisfactory  |
| Increase the amount of sealed roads within the total network                             | An additional 1 km of unsealed roads are sealed each year  |   |
| Ensure that bridges are safe and well maintained   | Assess bridges, plan for their maintenance and upgrade, and contract out the work and monitor performance accordingly              | All bridges are capable of carrying class 1 loads   |
|  |  | The bridge structure component replacement priority programme will be implemented   |
|  |  | Records are monitored to ensure all bridge structures are regularly inspected for future works maintenance under the road maintenance contracts |
| Do what can be done to reduce injury and fatal crashes on local roads                    | Support the Hurunui District Road Safety Coordinating Committee to promote a positive road safety culture                          | The number of road crash fatalities and injuries on local roads reduces each year by 10%  |

## Financial Summary:

|                                    | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|------------------------------------|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Roading Network</u></b>      |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>  |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>           |                                   |                                      |                                 |
| General Rates                      | 2,479,060                         | 2,677,129                            | 2,613,441                       |
| Vested Assets                      | 287,000                           | 495,886                              | 495,886                         |
| Internal Interest Received         | 650,434                           | 739,622                              | 708,305                         |
| NZTA Subsidies                     | 3,603,858                         | 4,257,842                            | 3,354,305                       |
| Other Income                       | 367,500                           | 716,333                              | 291,483                         |
| Council Overheads                  | 546,851                           | 561,062                              | 623,851                         |
| <b>Total Operating Revenue</b>     | <b>7,934,703</b>                  | <b>9,447,874</b>                     | <b>8,087,271</b>                |
| <b>OPERATING EXPENDITURE</b>       |                                   |                                      |                                 |
| Employee Benefits                  | 340,347                           | 349,536                              | 351,718                         |
| Direct Operating Expenditure       | 2,684,880                         | 2,707,071                            | 2,609,094                       |
| Council Overheads                  | 847,315                           | 869,301                              | 889,061                         |
| Depreciation                       | 3,007,338                         | 3,029,845                            | 3,029,845                       |
| <b>Total Operating Expenditure</b> | <b>6,879,880</b>                  | <b>6,955,753</b>                     | <b>6,879,719</b>                |
| <b>Operating Surplus (Deficit)</b> | <b>1,054,822</b>                  | <b>2,492,121</b>                     | <b>1,207,552</b>                |
| <b><u>Capital Statement</u></b>    |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>         |                                   |                                      |                                 |
| Subsidised Roothing                | 4,102,034                         | 5,466,927                            | 4,042,360                       |
| Special Purpose Roothing           | 6,936                             | 6,573                                | 6,573                           |
| Unsubsidised Roothing              | 195,000                           | 25,675                               | 305,675                         |
| Road Safety Programme              | 0                                 | 0                                    | 0                               |
| Technical Services Business Unit   | 37,950                            | 38,975                               | 38,975                          |
| <b>Total Capital Expenditure</b>   | <b>4,341,920</b>                  | <b>5,538,150</b>                     | <b>4,393,582</b>                |
| <b>FUNDS REQUIRED</b>              |                                   |                                      |                                 |
| Capital Expenditure                | 4,341,920                         | 5,538,150                            | 4,393,582                       |
|                                    | <b>4,341,920</b>                  | <b>5,538,150</b>                     | <b>4,393,582</b>                |
| <b>FUNDED BY</b>                   |                                   |                                      |                                 |
| Operating Surplus                  | 1,054,822                         | 2,492,121                            | 1,207,552                       |
| Unfunded Non Cash Expenses         | 2,985,148                         | 3,007,655                            | 3,007,055                       |
| General Council Reserves           | 301,950                           | 38,376                               | 38,975                          |
| Internal Loans                     | 0                                 | 0                                    | 140,000                         |
|                                    | <b>4,341,920</b>                  | <b>5,538,152</b>                     | <b>4,393,582</b>                |

## 2. Waste Minimisation (Recycling & Rubbish)

**Our Aim:** To ensure there are opportunities to maximise recycling and to minimise residual waste disposed of to landfills.

**Community Outcomes this activity contributes to:** “Essential infrastructure” and “Environmental responsibility”.

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCF 2009-19:** Allowance has been made to purchase containers at a cost of \$30,000 to assist in dealing with Green waste.

**Performance Measures:**

| Goal  | How we will achieve our goals  | Performance measures  |
|---|--|---|
| To reduce and process waste and recyclables                         | Provide a weekly household waste collection service in urban areas                       | Household waste is collected from residents in urban areas each week                                    |
|   | Undertake an annual residents satisfaction survey  | 90% of urban residents (who get rubbish collected) are satisfied with the household collection services |
|   | Continue to seek efficient and effective ways to manage and reduce waste and recyclables | The Solid Waste Management Plan is reviewed and revised   |
|   | Operate the Amberley Transfer Station from a suitable location                           | The Amberley Recycling Depot complies with the resource consent conditions                              |
| To minimise the amount of residual waste that has to go to landfill | Develop incentives to reduce residual waste to landfill                                  | Residual waste to landfill reduces by 10%   |

**Financial Summary:**

|                                    | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|------------------------------------|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Waste Minimisation</u></b>   |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>  |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>           |                                   |                                      |                                 |
| General Rates                      | 1,023,542                         | 1,056,151                            | 933,568                         |
| Targeted Rates                     | 687,332                           | 689,739                              | 757,754                         |
| Other Income                       | 70,000                            | 66,755                               | 173,500                         |
| <b>Total Operating Revenue</b>     | <b>1,780,874</b>                  | <b>1,812,645</b>                     | <b>1,864,822</b>                |
| <b>OPERATING EXPENDITURE</b>       |                                   |                                      |                                 |
| Employee Benefits                  | 75,479                            | 77,517                               | 73,754                          |
| Direct Operating Expenditure       | 1,507,741                         | 1,535,104                            | 1,632,688                       |
| Internal Interest Paid             | 6,109                             | 5,803                                | 7,572                           |
| Council Overheads                  | 142,533                           | 145,418                              | 125,615                         |
| Depreciation                       | 44,800                            | 44,800                               | 25,000                          |
| <b>Total Operating Expenditure</b> | <b>1,776,662</b>                  | <b>1,808,642</b>                     | <b>1,864,628</b>                |
| <b>Operating Surplus (Deficit)</b> | <b>4,213</b>                      | <b>4,003</b>                         | <b>194</b>                      |
| <b><u>Capital Statement</u></b>    |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>         |                                   |                                      |                                 |
| Transfer Stations                  | 0                                 | 0                                    | 30,000                          |
| Litter Bin Collection              | 0                                 | 0                                    | 0                               |
| Refuse Collection                  | 0                                 | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>   | <b>0</b>                          | <b>0</b>                             | <b>30,000</b>                   |
| <b>FUNDS REQUIRED</b>              |                                   |                                      |                                 |
| Capital Expenditure                | 0                                 | 0                                    | 30,000                          |
| Repayment of Internal Loans        | 4,213                             | 4,003                                | 194                             |
|                                    | <b>4,213</b>                      | <b>4,003</b>                         | <b>30,194</b>                   |
| <b>FUNDED BY</b>                   |                                   |                                      |                                 |
| Operating Surplus                  | 4,213                             | 4,003                                | 194                             |
| General Council Reserves           | 0                                 | 0                                    | 30,000                          |
|                                    | <b>4,213</b>                      | <b>4,003</b>                         | <b>30,194</b>                   |

## 3. Sewerage

**Our Aim:** To provide proficient, cost-effective sewage disposal schemes relevant to the needs of the community.

**Community Outcomes this activity contributes to:** "Essential infrastructure".

**Plans for this year:** \$25,000 has been budgeted for the investigation of a sewerage scheme for the Culverden. Investigations have been completed for Waipara. Further consultation with residents is required before any action is taken.

**Variances to the HLTCF 2009-19:** The required increases in the Amberley Sewer rate are being staged in. They will increase 5% on the 2009/10 rate.

**Performance Measures:**

| Goal  | How we will achieve our goals   | Performance measures   |
|---|---|--|
| Protect public health through ensuring good sanitary standards are in place | Maintain sewerage disposal and treatment facilities in most urban areas of the district | Sewerage disposal complies with sanitary standards. Ecan notices of noncompliance are followed up upon receipt |
|   |   | All shutdowns and pipe breakings are repaired within 12 hours of notification                                  |

**Financial Summary:**

|                                    | <u>Budget</u><br>2009/2010 | <u>LTCCP</u><br>Year 2 Budget | <u>Budget</u><br>2010/11 |
|------------------------------------|----------------------------|-------------------------------|--------------------------|
| <b><u>Sewerage</u></b>             |                            |                               |                          |
| <b><u>Operating Statement</u></b>  |                            |                               |                          |
| <b>OPERATING REVENUE</b>           |                            |                               |                          |
| Targeted Rates                     | 527,438                    | 544,168                       | 544,634                  |
| Development Contributions          | 47,424                     | 87,640                        | 87,640                   |
| Vested Assets                      | 61,500                     | 106,054                       | 106,054                  |
| Internal Interest Received         | 2,101                      | 2,483                         | 2,884                    |
| Other Income                       | 300                        | 308                           | 308                      |
| <b>Total Operating Revenue</b>     | <b>638,763</b>             | <b>740,653</b>                | <b>741,519</b>           |
| <b>OPERATING EXPENDITURE</b>       |                            |                               |                          |
| Employee Benefits                  | 35,458                     | 38,160                        | 45,670                   |
| Direct Operating Expenditure       | 151,240                    | 163,073                       | 183,688                  |
| Internal Interest Paid             | 149,955                    | 145,399                       | 188,016                  |
| Council Overheads                  | 106,343                    | 109,222                       | 114,111                  |
| Depreciation                       | 361,783                    | 356,103                       | 356,103                  |
| <b>Total Operating Expenditure</b> | <b>804,779</b>             | <b>811,957</b>                | <b>887,588</b>           |
| <b>Operating Surplus (Deficit)</b> | <b>(166,016)</b>           | <b>(71,304)</b>               | <b>(146,069)</b>         |
| <b><u>Capital Statement</u></b>    |                            |                               |                          |
| <b>CAPITAL EXPENDITURE</b>         |                            |                               |                          |
| District Wide Sewer                | 61,500                     | 106,054                       | 106,054                  |
| Amberley Sewer                     | 46,791                     | 23,247                        | 223,247                  |
| Culverden Sewer                    | 0                          | 0                             | 0                        |
| Cheviot Sewer                      | 5,381                      | 0                             | 0                        |
| Greta Valley Sewer                 | 1,200                      | 0                             | 0                        |
| Motunau Beach Sewer                | 10,762                     | 0                             | 0                        |
| Waipara Sewer                      | 0                          | 0                             | 0                        |
| Hanmer Springs Sewer               | 16,000                     | 0                             | 22,000                   |
| Hawarden Sewer                     | 5,000                      | 0                             | 0                        |
| Waikari Sewer                      | 0                          | 0                             | 0                        |
| <b>Total Capital Expenditure</b>   | <b>146,634</b>             | <b>129,301</b>                | <b>351,301</b>           |
| <b>FUNDS REQUIRED</b>              |                            |                               |                          |
| Operating Deficit                  | 166,016                    | 71,304                        | 146,069                  |
| Capital Expenditure                | 146,634                    | 129,301                       | 351,301                  |
| Repayment of Internal Loans        | 195,767                    | 284,799                       | 210,034                  |
|                                    | <b>508,417</b>             | <b>485,404</b>                | <b>707,404</b>           |
| <b>FUNDED BY</b>                   |                            |                               |                          |
| Unfunded Non Cash Expenses         | 361,783                    | 356,103                       | 356,103                  |
| Internal Loans                     | 146,634                    | 129,301                       | 351,301                  |
|                                    | <b>508,417</b>             | <b>485,404</b>                | <b>707,404</b>           |

## 4. Stormwater/Drainage

**Our Aim:** To prevent or minimise adverse effects of surface flooding and stormwater discharge.

**Community Outcomes this activity contributes to:** “Essential infrastructure”

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCF 2009-19:** Amberley stormwater upgrades undertaken in 2009/10 are being funded over 30 years rather than the planned 20 years.

**Performance Measures:**

| Goal   | How we will achieve our goals                                    | Performance measures                                |
|--|--|---|
| Maintain drainage systems in accordance with resource consents | Assess, grant and monitor each drainage systems resource consent | All drainage systems comply with resources consents |

**Financial Summary:**

|   | <u>Budget</u><br><u>2009/2010</u> | <u>LTCCF</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|---|-----------------------------------|--------------------------------------|---------------------------------|
| <b><u>Stormwater/Drainage/Land Protection</u></b> |                                   |                                      |                                 |
| <b><u>Operating Statement</u></b>                 |                                   |                                      |                                 |
| <b>OPERATING REVENUE</b>                          |                                   |                                      |                                 |
| Targeted Rates                                    | 117,267                           | 202,253                              | 215,419                         |
| Development Contributions                         | 25,532                            | 43,634                               | 43,634                          |
| Internal Interest Received                        | 1,085                             | 1,885                                | 3,315                           |
| <b>Total Operating Revenue</b>                    | <b>143,884</b>                    | <b>247,772</b>                       | <b>262,368</b>                  |
| <b>OPERATING EXPENDITURE</b>                      |                                   |                                      |                                 |
| Direct Operating Expenditure                      | 38,000                            | 18,963                               | 18,963                          |
| Internal Interest Paid                            | 39,880                            | 116,270                              | 144,266                         |
| Council Overheads                                 | 11,883                            | 12,130                               | 11,416                          |
| Depreciation                                      | 4,587                             | 17,241                               | 17,241                          |
| <b>Total Operating Expenditure</b>                | <b>94,350</b>                     | <b>164,604</b>                       | <b>191,885</b>                  |
| <b>Operating Surplus (Deficit)</b>                | <b>49,534</b>                     | <b>83,168</b>                        | <b>70,483</b>                   |
| <b><u>Capital Statement</u></b>                   |                                   |                                      |                                 |
| <b>CAPITAL EXPENDITURE</b>                        |                                   |                                      |                                 |
| District Wide Stormwater                          | 0                                 | 0                                    | 0                               |
| Dock Creek  | 0                                 | 0                                    | 0                               |
| Amberley Beach Foreshore Protection               | 0                                 | 0                                    | 0                               |
| Leithfield Outfall Drain                          | 80,000                            | 0                                    | 0                               |
| Ashworths Drainage                                | 0                                 | 0                                    | 0                               |
| Newcombes Road Drainage                           | 0                                 | 0                                    | 0                               |
| Amberley Stormwater                               | 890,000                           | 0                                    | 0                               |
| Jed River Clearance                               | 0                                 | 0                                    | 0                               |
| Hanmer Springs Stormwater                         | 300,000                           | 0                                    | 0                               |
| <b>Total Capital Expenditure</b>                  | <b>1,270,000</b>                  | <b>0</b>                             | <b>0</b>                        |
| <b>FUNDS REQUIRED</b>                             |                                   |                                      |                                 |
| Capital Expenditure                               | 1,270,000                         | 0                                    | 0                               |
| Repayment of Internal Loans                       | 54,121                            | 100,409                              | 87,724                          |
|   | <b>1,324,121</b>                  | <b>100,409</b>                       | <b>87,724</b>                   |
| <b>FUNDED BY</b>                                  |                                   |                                      |                                 |
| Operating Surplus                                 | 49,534                            | 83,168                               | 70,483                          |
| Unfunded Non Cash Expenses                        | 4,587                             | 17,241                               | 17,241                          |
| Internal Loans                                    | 1,270,000                         | 0                                    | 0                               |
|   | <b>1,324,121</b>                  | <b>100,409</b>                       | <b>87,724</b>                   |

## 5. Water Supply

**Our Aim:** To provide a sustainable supply of water that meets the needs of present and future domestic and agricultural/ horticultural consumers, and complies with the New Zealand Drinking Water Standards (2005).

**Community Outcomes this activity contributes to:** "Essential infrastructure".

**Plans for this year:** \$579,000 has been included in the Cheviot Rural Water Scheme budget for an upgrade of the main intake. This may be a treatment plant or a new source, depending on investigations presently being carried out. \$406,000 has been allocated for renewal of some of the Amberley scheme reticulation. A duplicate bore is planned for Leithfield Beach and \$110,000 has been allocated for this. \$751,000 has been budgeted for water infrastructure upgrades across the district. The Council is planning to form a joint Water Management Committee with Environment Canterbury, to be named the Hurunui Waiiau Water Zone Committee.

**Variances to the HLTCP 2009-19:** The Cheviot water treatment plant was signalled to be \$654,000 in the HLTCP 2009-19.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures  |
|--|--|---|
| Supply water to consumers to meet their needs                      | To provide a continuous on-demand supply of potable water to urban areas and a restricted supply of water to rural areas | Major faults to water supplies that affect more than 100 consumers are repaired within 24 hours |
|  |  | No water restrictions are imposed during periods of high demand                                 |
|  | Have an Asset Management Plan that can be reliably used to predict future work and maintenance                           | Asset Management Plan is up to date   |
| Provide safe potable water to consumers                            | Maintain and build water schemes to comply   | A new water scheme is built for Cheviot   |
|  | Develop and implement the Hurunui Water Management Strategy  | A water quality improvement programme has been developed  |
|  | Public water supplies sampled in accordance with NZDWS 2005 show no indication of Ecoli in 58% of samples                | Potable water meets safety standards in 80% of the district                                     |
|  | Undertake an annual residents satisfaction survey  | 80% of residents consider the quality of on-demand water to be satisfactory                     |
| 80% of residents consider the quantity of water to be satisfactory |  |   |

## Financial Summary:

|                                    | <b><u>Budget</u></b><br><b><u>2009/2010</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b> |
|------------------------------------|---|--|---|
| <b><u>Water Supplies</u></b>       |   |  |   |
| <b><u>Operating Statement</u></b>  |   |  |   |
| <b>OPERATING REVENUE</b>           |   |  |   |
| Targeted Rates                     | 3,470,544                                       | 3,613,367  | 3,677,289                                     |
| Development Contributions          | 214,851   | 358,449  | 358,449                                       |
| Vested Assets                      | 61,500  | 106,054  | 106,054                                       |
| Internal Interest Received         | 4,026   | 1,520  | 4,510   |
| Other Income                       | 73,646  | 83,709   | 75,931  |
| <b>Total Operating Revenue</b>     | <b><u>3,824,567</u></b>                         | <b><u>4,163,099</u></b>                            | <b><u>4,222,234</u></b>                       |
| <b>OPERATING EXPENDITURE</b>       |   |  |   |
| Employee Benefits                  | 549,265   | 568,914  | 526,110                                       |
| Direct Operating Expenditure       | 1,461,940                                       | 1,474,326  | 1,556,874                                     |
| Internal Interest Paid             | 285,549   | 314,680  | 354,162                                       |
| Council Overheads                  | 728,356   | 746,984  | 786,355                                       |
| Depreciation                       | 893,691   | 905,939  | 905,939                                       |
| <b>Total Operating Expenditure</b> | <b><u>3,918,801</u></b>                         | <b><u>4,010,843</u></b>                            | <b><u>4,129,439</u></b>                       |
| <b>Operating Surplus (Deficit)</b> | <b><u>(94,234)</u></b>                          | <b><u>152,256</u></b>                              | <b><u>92,794</u></b>                          |
| <b><u>Capital Statement</u></b>    |   |  |   |
| <b>CAPITAL EXPENDITURE</b>         |   |  |   |
| District Wide Water                | 61,500  | 106,054  | 106,054                                       |
| Amberley Water                     | 308,920   | 406,105  | 406,105                                       |
| Leithfield Beach Water             | 0   | 110,393  | 110,393                                       |
| Ashley Rural Water                 | 244,695   | 241,587  | 189,865                                       |
| Culverden Town Water               | 8,100   | 5,125  | 5,125   |
| Waiau Town Water                   | 1,000   | 26,650   | 27,625  |
| Amuri Plains Water                 | 0   | 0  | 18,500  |
| Balmoral Water                     | 46,370  | 4,115  | 4,115   |
| Waiau Rural Water                  | 197,500   | 20,500   | 25,500  |
| Cheviot Water                      | 112,518   | 654,481  | 664,481                                       |
| Waipara Town Water                 | 36,000  | 2,050  | 2,050   |
| Hanmer Springs Water               | 17,100  | 242,515  | 247,515                                       |
| Hawarden-Waikari Water             | 13,000  | 4,920  | 12,920  |
| Hurunui Rural Water                | 205,000   | 202,950  | 182,950                                       |
| <b>Total Capital Expenditure</b>   | <b><u>1,251,703</u></b>                         | <b><u>2,027,445</u></b>                            | <b><u>2,003,198</u></b>                       |
| <b>FUNDS REQUIRED</b>              |   |  |   |
| Operating Deficit                  | 94,234  | 0  | 0   |
| Capital Expenditure                | 1,251,703                                       | 2,027,445  | 2,003,198                                     |
| Repayment of Internal Loans        | 799,457   | 1,058,195  | 998,733                                       |
|                                    | <b><u>2,145,394</u></b>                         | <b><u>3,085,640</u></b>                            | <b><u>3,001,931</u></b>                       |
| <b>FUNDED BY</b>                   |   |  |   |
| Operating Surplus                  | 0   | 152,256  | 92,794  |
| Unfunded Non Cash Expenses         | 893,691   | 905,939  | 905,939                                       |
| Internal Loans                     | 1,251,703                                       | 2,027,445  | 2,003,198                                     |
|                                    | <b><u>2,145,394</u></b>                         | <b><u>3,085,640</u></b>                            | <b><u>3,001,931</u></b>                       |

# Hanmer Springs Thermal Pools & Spa

**Our Aim:** To be a nationally and internationally recognised quality visitor destination.

**Community Outcomes this activity contributes to:** "A desirable place to live, work and play".

**Plans for this year:** Development of the pools to include a new freshwater pool and waterslide, aqua play area and water sensations pool at the cost of \$3,458,000.

**Variances to the HLTCP 2009-19:** The key variance from the HLTCP is that the income forecast to be generated from the Ice Rink will not come to fruition as the Ice Rink portion of the expansion plan has become eliminated.

**Performance Measures:**

| Goal   | How we will achieve our goals  | Performance measures   |
|--|--|--|
| Manage and operate the thermal pools and spa complex to attract local, national and international visitors | Advertise, market and promote the thermal pools and spa complex                              | National and international customer numbers to the pool will have increased by 2% per annum      |
|  | Ensure the pools and spa are accessible and affordable to people within the Hurunui district | 16,000 local people utilise the thermal pools and spa annually                                   |
|  | Survey customers to assess their levels of satisfaction with the complex                     | 90% of customers are satisfied with the thermal pools and spa facilities                         |
|  | Continue to develop and upgrade the thermal pools and spa facilities                         | An aqua play area and water sensations pool is completed   |
| Manage the pools and spa profitably  | Operate the complex to an approved business plan   | The thermal complex achieves an annual cash surplus (before interest & depreciation) of \$2.77m  |
| Protect the thermal water for future use to ensure ongoing supply  | Monitor and test the water and take appropriate remedial action if necessary                 | Bore water consumption levels are within consent parameters at no more than 11 litres per second |
|  |  | Water quality is better than the national water standard (which is NZS 5826 2000)                |

**Financial Summary:**

|  | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--|---|--|---|
| <b><u>Hanmer Springs Thermal Pools &amp; Spa (Summary)</u></b> |   |  |   |
| <b><u>Operating Statement</u></b>                              |   |  |   |
| <b>OPERATING REVENUE</b>                                       |   |  |   |
| Other Income   | 6,687   | 7,549  | 7,407   |
| <b>Total Operating Revenue</b>                                 | <b>6,687</b>  | <b>7,549</b>   | <b>7,407</b>                                      |
| <b>OPERATING EXPENDITURE</b>                                   |   |  |   |
| Employee Benefits  | 12  | 12   | 14  |
| Direct Operating Expenditure                                   | 4,355   | 4,721  | 4,678   |
| Internal Interest Paid   | 420   | 723  | 723   |
| Council Overheads  | 42  | 44   | 72  |
| Depreciation   | 632   | 728  | 728   |
| <b>Total Operating Expenditure</b>                             | <b>5,461</b>  | <b>6,227</b>   | <b>6,214</b>                                      |
| <b>Operating Surplus (Deficit)</b>                             | <b>1,226</b>  | <b>1,321</b>   | <b>1,193</b>                                      |
| <b><u>Capital Statement</u></b>                                |   |  |   |
| <b>CAPITAL EXPENDITURE</b>                                     |   |  |   |
| Hanmer Springs Thermal Pools & Spa                             | 4,347   | 4,158  | 3,658   |
| <b>Total Capital Expenditure</b>                               | <b>4,347</b>  | <b>4,158</b>   | <b>3,658</b>                                      |
| <b>FUNDS REQUIRED</b>  |   |  |   |
| Capital Expenditure  | 4,347   | 4,158  | 3,658   |
| Transfer to Hanmer Springs Thermal Reserve                     | 1,858   | 2,049  | 1,921   |
|  | <b>6,205</b>  | <b>6,208</b>   | <b>5,580</b>                                      |
| <b>FUNDED BY</b>   |   |  |   |
| Operating Surplus  | 1,226   | 1,321  | 1,193   |
| Transfer from Hanmer Springs Thermal Reserve                   | 700   | 200  | 200   |
| Unfunded Non Cash Expenses                                     | 632   | 728  | 728   |
| Internal Loans   | 3,647   | 3,958  | 3,458   |
|  | <b>6,205</b>  | <b>6,208</b>   | <b>5,580</b>                                      |

# Governance

**Our Aim:** To provide support and leadership to the Hurunui community and to ensure that the interests of residents and communities are advanced by the Council taking a role as ‘advocate’ on their behalf.

**Community Outcomes this activity contributes to:** “A desirable place to live, work and play”.

**Plans for this year:** Business as usual and no major or unusual expenditure expected or planned.

**Variances to the HLTCP 2009-19:** There are no variances.

**Performance Measures:**

| Goal   | How we will achieve our goals   | Performance measures  |
|--|---|---|
| Ensure that the Council’s representation arrangements are fair and effective | Encourage voter turnout for the triennial local government elections  | At least 65% of those enrolled, do vote in the Hurunui local government elections   |
| Represent the interests of the Hurunui district communities                  | Provide information to the public on key issues and invite feedback   | 75% of residents report confidence in Council’s decision making   |
|  | Undertake an annual residents survey  | 80% of residents are satisfied with the overall performance of the Council  |
|  | Prepare and remit written submissions to other organisations to proposals to encourage good outcomes for the Hurunui district | At the end of each year, the Council will review the number of submissions and remits it has made on behalf of the district and consider the impact |

**Financial Summary:**

|                                    | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|------------------------------------|---|--|---|
| <b><u>Governance (Summary)</u></b> |   |  |   |
| <b><u>Operating Statement</u></b>  |   |  |   |
| <b>OPERATING REVENUE</b>           |   |  |   |
| General Rates                      | 729   | 746  | 649   |
| Internal Interest Received         | 58  | 74   | 71  |
| <b>Total Operating Revenue</b>     | <b>787</b>  | <b>820</b>   | <b>719</b>  |
| <b>OPERATING EXPENDITURE</b>       |   |  |   |
| Employee Benefits                  | 255   | 263  | 285   |
| Direct Operating Expenditure       | 184   | 194  | 194   |
| Council Overheads                  | 348   | 363  | 240   |
| <b>Total Operating Expenditure</b> | <b>787</b>  | <b>820</b>   | <b>719</b>  |
| <b>Operating Surplus (Deficit)</b> | <b>0</b>  | <b>0</b>   | <b>0</b>  |
| <b><u>Capital Statement</u></b>    |   |  |   |
| <b>CAPITAL EXPENDITURE</b>         |   |  |   |
| Governance                         | 0   | 0  | 0   |
| <b>Total Capital Expenditure</b>   | <b>0</b>  | <b>0</b>   | <b>0</b>  |
| <b>FUNDS REQUIRED</b>              |   |  |   |
| Capital Expenditure                | 0   | 0  | 0   |
|                                    | <b>0</b>  | <b>0</b>   | <b>0</b>  |
| <b>FUNDED BY</b>                   |   |  |   |
| General Council Reserves           | 0   | 0  | 0   |
|                                    | <b>0</b>  | <b>0</b>   | <b>0</b>  |

## Financial & Funding Overview

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## Forecast Statement of Financial Position

|                                | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--------------------------------|---|--|---|
| <b>Public Equity</b>           |   |  |   |
| Accumulated General Reserves   | 145,531   | 148,828  | 144,220   |
| Other Reserves                 | 5,227   | 5,227  | 4,699   |
| Asset Revaluation Reserves     | 123,330   | 145,050  | 126,184   |
| <b>Total Public Equity</b>     | <b>274,088</b>                                      | <b>299,105</b>   | <b>275,103</b>                                    |
| <b>Current Assets</b>          |   |  |   |
| Cash & Cash Equivalents        | 2,531   | 2,229  | 86  |
| Accounts Receivable            | 2,445   | 2,445  | 4,723   |
| Inventories                    | 146   | 146  | 110   |
| Other current assets           | 168   | 167  | 440   |
|                                | <b>5,290</b>  | <b>4,987</b>   | <b>5,359</b>                                      |
| <b>Non-Current Assets</b>      |   |  |   |
| Operational Assets             | 31,432  | 31,456   | 29,002  |
| Restricted Assets              | 32,470  | 35,869   | 38,240  |
| Infrastructural Assets         | 212,484   | 237,574  | 219,773   |
| Intangible Assets              | 56  | 37   | 21  |
| Forestry Assets                | 2,040   | 2,366  | 1,679   |
| Other Financial Assets         | 604   | 604  | 332   |
| Investments                    | 0   | 0  | 0   |
|                                | <b>279,086</b>                                      | <b>307,906</b>   | <b>289,047</b>                                    |
| <b>Total Assets</b>            | <b>284,376</b>                                      | <b>312,893</b>   | <b>294,407</b>                                    |
| <b>Current Liabilities</b>     |   |  |   |
| Accounts Payable               | 3,655   | 3,655  | 5,929   |
| Other Current Liabilities      | 1,056   | 1,056  | 8   |
|                                | <b>4,711</b>  | <b>4,711</b>   | <b>5,937</b>                                      |
| <b>Non Current Liabilities</b> |   |  |   |
| Term Debt                      | 5,500   | 9,000  | 13,200  |
| Other Non Current Liabilities  | 77  | 77   | 167   |
|                                | <b>5,577</b>  | <b>9,077</b>   | <b>13,367</b>                                     |
| <b>Total Liabilities</b>       | <b>10,288</b>                                       | <b>13,788</b>  | <b>19,304</b>                                     |
| <b>Net Assets</b>              | <b>274,088</b>                                      | <b>299,105</b>   | <b>275,103</b>                                    |

## Forecast Statement of Changes in Equity

|   | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|---|---|--|---|
| <b>Equity at the start of the year</b>  | 271,483   | 274,129  | 273,970   |
| Add Total Comprehensive Income for Year | 2,605   | 24,976   | 1,133   |
| <b>Equity at the end of the year</b>    | <b>274,088</b>                                      | <b>299,105</b>   | <b>275,103</b>                                    |

# Forecast Statement of Cash Flows

|   | <b><u>Budget</u></b><br><b><u>2009/2010</u></b><br><b><u>\$000's</u></b> | <b><u>LTCCP</u></b><br><b><u>Year 2 Budget</u></b><br><b><u>\$000's</u></b> | <b><u>Budget</u></b><br><b><u>2010/11</u></b><br><b><u>\$000's</u></b> |
|---|--|---|--|
| <b>Cash Flows from Operating Activities</b>     |  |   |  |
| <i>Cash provided from:</i>                      |  |   |  |
| Rates   | 11,822   | 12,403  | 12,233   |
| Hanmer Springs Thermal Reserve                  | 6,687  | 7,549   | 7,407  |
| Other Income                                    | 8,970  | 8,886   | 7,623  |
| External Interest                               | 118  | 103   | 10   |
| Money Received from Other Authorities           | 2,356  | 2,420   | 2,243  |
|   | <b>29,954</b>  | <b>31,361</b>   | <b>29,516</b>  |
| <i>Cash paid to:</i>                            |  |   |  |
| Cost of Services                                | 19,786   | 20,354  | 20,426   |
| Interest Paid                                   | 286  | 561   | 625  |
| Money paid to Other Authorities                 | 2,356  | 2,420   | 2,243  |
|   | <b>22,428</b>  | <b>23,335</b>   | <b>23,294</b>  |
| <b>Net Cash Flow from Operating Activities</b>  | <b>7,526</b>   | <b>8,026</b>  | <b>6,223</b>   |
| <b>Cash Flows from Investing Activities</b>     |  |   |  |
| <i>Cash provided from:</i>                      |  |   |  |
| Sale of Fixed Assets                            | 0  | 0   | 0  |
| Sale of Investments                             | 500  | 0   | 0  |
|   | <b>500</b>   | <b>0</b>  | <b>0</b>   |
| <i>Cash paid to:</i>                            |  |   |  |
| Purchase of Fixed Assets                        | 13,750   | 11,869  | 11,599   |
| Purchase of Investments                         | 0  | 0   | 0  |
|   | <b>13,750</b>  | <b>11,869</b>   | <b>11,599</b>  |
| <b>Net Cash Flows from Investing Activities</b> | <b>(13,250)</b>  | <b>(11,869)</b>   | <b>(11,599)</b>  |
| <b>Cash Flows from Financing Activities</b>     |  |   |  |
| <i>Cash provided from:</i>                      |  |   |  |
| Loans Raised                                    | 5,500  | 3,500   | 5,700  |
|   | <b>5,500</b>   | <b>3,500</b>  | <b>5,700</b>   |
| <i>Cash paid to:</i>                            |  |   |  |
| Loan Repayments                                 | 0  | 0   | 0  |
|   | <b>0</b>   | <b>0</b>  | <b>0</b>   |
| <b>Net Cash Flows from Financing Activities</b> | <b>5,500</b>   | <b>3,500</b>  | <b>5,700</b>   |
| <b>Net Increase/(Decrease) in Cash Held</b>     | <b>(224)</b>   | <b>(343)</b>  | <b>324</b>   |
| Opening Cash Balance                            | 2,755  | 2,572   | (237)  |
| <b>Closing Cash Balance</b>                     | <b>2,531</b>   | <b>2,229</b>  | <b>86</b>  |

## Forecast Statement of Cash Flows - Reconciliation

|  | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--|---|--|---|
| <b>Total Comprehensive Income</b>                | 2,605   | 24,976   | 1,133   |
| <i>Non Cash Items:</i>                           |   |  |   |
| Vested Assets                                    | (410)   | (708)  | (708)   |
| Gain/Loss on Asset Valuation                     | 0   | (21,720)   | 0   |
| Gain/Loss on Forestry Valuation                  | (325)   | (325)  | 0   |
| Depreciation                                     | 5,655   | 5,803  | 5,798   |
|  | <u>4,920</u>  | <u>(16,950)</u>  | <u>5,090</u>                                      |
|  | <u>7,525</u>  | <u>8,026</u>   | <u>6,223</u>                                      |
| <i>Movements in Working Capital:</i>             |   |  |   |
| (Increase)/Decrease in Accounts Receivable       | 0   | 0  | 0   |
| (Increase)/Decrease in Inventories               | 0   | 0  | 0   |
| (Increase)/Decrease in Other current assets      | 0   | 0  | 0   |
| Increase/(Decrease) in Accounts Payable          | 0   | 0  | 0   |
| Increase/(Decrease) in Other Current Liabilities | 0   | 0  | 0   |
|  | <u>0</u>  | <u>0</u>   | <u>0</u>  |
| <b>Net Cash Flow from Operating</b>              | <u>7,525</u>  | <u>8,026</u>   | <u>6,223</u>                                      |

## Forecast Statement of Comprehensive Income

|   | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|---|---|--|---|
| <b>Revenue</b>                          |   |  |   |
| General Rates                           | 5,109   | 5,402  | 5,111   |
| Targeted Rates                          | 6,713   | 7,001  | 7,122   |
| Development Contributions               | 473   | 822  | 822   |
| External Interest Received              | 118   | 103  | 10  |
| NZTA Subsidies                          | 3,454   | 4,258  | 3,354   |
| Hanmer Springs Thermal Pools and Spa    | 6,687   | 7,549  | 7,549   |
| Other Income                            | 5,043   | 3,806  | 3,304   |
|   | <u>27,597</u>                                       | <u>28,941</u>  | <u>27,273</u>                                     |
| <b>Less Expenditure</b>                 |   |  |   |
| Employee Benefits                       | 5,362   | 5,483  | 5,283   |
| Direct Operating Expenses               | 14,424  | 14,871   | 15,143  |
| External Interest Paid                  | 286   | 561  | 625   |
| Depreciation                            | 5,655   | 5,803  | 5,798   |
|   | <u>25,727</u>                                       | <u>26,718</u>  | <u>26,848</u>                                     |
| <b>Net Surplus/(Deficit) before tax</b> | <u>1,870</u>  | <u>2,223</u>   | <u>425</u>  |
| Tax expense                             | 0   | 0  | 0   |
| <b>Net Surplus/(Deficit) after tax</b>  | <u>1,870</u>  | <u>2,223</u>   | <u>425</u>  |
| <b>Add Other Comprehensive Income</b>   |   |  |   |
| Vested Asset Income                     | 410   | 708  | 708   |
| Gains/(Losses) on Asset Revaluation     | 0   | 21,720   | 0   |
| Gains/(Losses) on Forestry Revaluation  | 325   | 325  | 0   |
|   | <u>735</u>  | <u>22,753</u>  | <u>708</u>  |
| <b>Total Comprehensive Income</b>       | <u>2,605</u>  | <u>24,976</u>  | <u>1,133</u>                                      |
| <b>Summary of Capital Expenditure</b>   |   |  |   |
| Community Services & Facilities         | 2,355   | 851  | 1,426   |
| Growth & Development                    | 15  | 15   | 35  |
| Environment & Safety                    | 67  | 79   | 79  |
| Utility Services & Infrastructure       | 7,010   | 7,695  | 6,778   |
| Hanmer Springs Thermal Pools & Spa      | 4,347   | 3,658  | 3,658   |
| Governance                              | 0   | 0  | 0   |
| Commercial Activities                   | 0   | 0  | 0   |
| Corporate Services                      | 366   | 278  | 330   |
|   | <u>14,160</u>                                       | <u>12,576</u>  | <u>12,307</u>                                     |

# Forecast Statement of Comprehensive Income & Activities Summary

|  | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--|---|--|---|
| <b>Reconciliation between Income and Activity Summaries</b>      |   |  |   |
| Community Services & Facilities                                  | 3,877   | 2,640  | 2,661   |
| Growth & Development   | 1,293   | 1,327  | 1,229   |
| Environment & Safety   | 2,392   | 2,446  | 2,324   |
| Utility Services & Infrastructure                                | 14,610  | 16,908   | 15,178  |
| Hanmer Springs Thermal Pools & Spa                               | 6,687   | 7,549  | 7,407   |
| Governance   | 787   | 820  | 719   |
| Commercial Activities  | 1,027   | 1,498  | 1,527   |
| Corporate Services   | 3,562   | 3,461  | 4,044   |
|  | <b>34,235</b>                                       | <b>36,648</b>  | <b>35,090</b>                                     |
| Less Council Overheads   | (4,392)   | (4,514)  | (4,542)   |
| Less Internal Interest Paid                                      | (1,835)   | (2,485)  | (2,567)   |
| Less Vested Asset Income   | (410)   | (708)  | (708)   |
|  | <b>27,597</b>                                       | <b>28,941</b>  | <b>27,273</b>                                     |
| <b>Reconciliation between Expenditure and Activity Summaries</b> |   |  |   |
| Community Services & Facilities                                  | 3,530   | 3,570  | 3,844   |
| Growth & Development   | 1,335   | 1,370  | 1,272   |
| Environment & Safety   | 2,392   | 2,445  | 2,352   |
| Utility Services & Infrastructure                                | 13,474  | 13,752   | 13,953  |
| Hanmer Springs Thermal Pools & Spa                               | 5,462   | 6,227  | 6,214   |
| Governance   | 787   | 820  | 719   |
| Commercial Activities  | 1,101   | 1,527  | 1,558   |
| Corporate Services   | 3,874   | 4,006  | 4,044   |
|  | <b>31,954</b>                                       | <b>33,717</b>  | <b>33,957</b>                                     |
| Less Council Overheads   | (4,392)   | (4,514)  | (4,542)   |
| Less Internal Interest Paid                                      | (1,835)   | (2,485)  | (2,567)   |
|  | <b>25,727</b>                                       | <b>26,718</b>  | <b>26,848</b>                                     |

# Forecast Summary of Capital Expenditure

|  | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|--|---|--|---|
| <b>Community Services and Facilities</b> |   |  |   |
| Library                                  | 60  | 61   | 61  |
| Township Facilities                      |   |  |   |
| Amberley Ward                            | 376   | 370  | 370   |
| Amuri Ward                               | 71  | 34   | 49  |
| Cheviot Ward                             | 18  | 15   | 20  |
| Glenmark Ward                            | 0   | 0  | 0   |
| Hanmer Springs Ward                      | 156   | 100  | 666   |
| Hurunui Ward                             | 22  | 23   | 16  |
| Medical Centres                          | 1,016   | 6  | 0   |
| Self Funded Reserves                     | 0   | 0  | 0   |
| Property                                 | 0   | 51   | 51  |
| Public Toilets                           | 50  | 0  | 0   |
| Cemeteries                               | 2   | 2  | 5   |
| Parks & Reserves                         | 586   | 188  | 188   |
| Grants & Services Awards                 | 0   | 0  | 0   |
|  | <b>2,355</b>  | <b>851</b>   | <b>1,426</b>                                      |
| <b>Growth &amp; Development</b>          |   |  |   |
| Tourism                                  | 0   | 0  | 20  |
| Visitor Information Centre               | 0   | 0  | 0   |
| Economic Development                     | 15  | 15   | 15  |
|  | <b>15</b>   | <b>15</b>  | <b>35</b>   |
| <b>Environment &amp; Safety</b>          |   |  |   |
| Resource Management & Planning           | 0   | 26   | 26  |
| Civil Defence                            | 12  | 17   | 17  |
| Rural Fire                               | 23  | 35   | 35  |
| Building Compliance                      | 32  | 0  | 0   |
| Public Health & Liquor Licensing         | 0   | 0  | 0   |
| Animal Control                           | 0   | 0  | 0   |
|  | <b>67</b>   | <b>78</b>  | <b>78</b>   |

## Forecast Summary of Capital Expenditure - Continued

|   | <u>Budget</u><br><u>2009/2010</u><br><u>\$000's</u> | <u>LTCCP</u><br><u>Year 2 Budget</u><br><u>\$000's</u> | <u>Budget</u><br><u>2010/11</u><br><u>\$000's</u> |
|---|---|--|---|
| <b>Utility Services &amp; Infrastructure</b>  |   |  |   |
| Rooding Network                               |   |  |   |
| Subsidised Rooding                            | 3,815   | 4,971  | 3,546   |
| Special Purpose Rooding                       | 7   | 7  | 7   |
| Unsubsidised Rooding                          | 195   | 26   | 306   |
| Road Safety Programme                         | 0   | 0  | 0   |
| Technical Services Business Unit              | 38  | 39   | 39  |
| Vested Assets                                 | 287   | 496  | 496   |
| Waste Minimisation                            | 0   | 0  | 30  |
| Sewer   |   |  |   |
| Vested Assets                                 | 62  | 106  | 106   |
| Amberley Sewer                                | 47  | 23   | 223   |
| Culverden Sewer                               | 0   | 0  | 0   |
| Cheviot Sewer                                 | 5   | 0  | 0   |
| Greta Valley Sewer                            | 1   | 0  | 0   |
| Motunau Beach Sewer                           | 11  | 0  | 0   |
| Waipara Sewer                                 | 0   | 0  | 0   |
| Hanmer Springs Sewer                          | 16  | 0  | 22  |
| Hawarden Sewer                                | 5   | 0  | 0   |
| Waikari Sewer                                 | 0   | 0  | 0   |
| Stormwater/Drainage/Land Protection           |   |  |   |
| Vested Assets                                 | 0   | 0  | 0   |
| Dock Creek                                    | 0   | 0  | 0   |
| Amberley Beach Foreshore Protection           | 0   | 0  | 0   |
| Leithfield Outfall Drain                      | 80  | 0  | 0   |
| Ashworths Drainage                            | 0   | 0  | 0   |
| Newcombes Road Drainage                       | 0   | 0  | 0   |
| Amberley Stormwater                           | 890   | 0  | 0   |
| Jed River Clearance                           | 0   | 0  | 0   |
| Hanmer Springs Stormwater                     | 300   | 0  | 0   |
| Water Supplies                                |   |  |   |
| Vested Assets                                 | 62  | 106  | 106   |
| Amberley Water                                | 309   | 406  | 406   |
| Leithfield Beach Water                        | 0   | 110  | 110   |
| Ashley Rural Water                            | 245   | 242  | 190   |
| Culverden Town Water                          | 8   | 5  | 5   |
| Waiau Town Water                              | 1   | 27   | 28  |
| Amuri Plains Water                            | 0   | 0  | 19  |
| Balmoral Water                                | 46  | 4  | 4   |
| Waiau Rural Water                             | 198   | 21   | 26  |
| Cheviot Water                                 | 113   | 654  | 664   |
| Waipara Town Water                            | 36  | 2  | 2   |
| Hanmer Springs Water                          | 17  | 243  | 248   |
| Hawarden-Waikari Water                        | 13  | 5  | 13  |
| Hurunui Rural Water                           | 205   | 203  | 183   |
|   | <b>7,010</b>  | <b>7,695</b>   | <b>6,778</b>                                      |
| <b>Hanmer Springs Thermal Pools &amp; Spa</b> | <b>4,347</b>  | <b>4,158</b>   | <b>3,658</b>                                      |
| <b>Governance</b>                             | <b>0</b>  | <b>0</b>   | <b>0</b>  |
| <b>Corporate Services</b>                     | <b>366</b>  | <b>278</b>   | <b>330</b>  |
|   | <b>14,160</b>                                       | <b>13,077</b>  | <b>12,306</b>                                     |

Introduction

Council Activities

Financial and Funding Overview

# Funding Impact Statement

## Introduction

The funding impact statement has been prepared in accordance with clause 10 of schedule 10 of the Local Government Act 2002. It must set out the following:

- The revenue and financing mechanisms used;
- An indicative level or amount of funding for each mechanism;
- Explanatory information supporting the use of general and targeted rates;
- A summary of the total rates requirement;
- Subsidies, grants and contributions; and
- Revenue and funding mechanisms

The funding mechanisms described in the funding impact statement apply for the entire period covered by the long term council community plan.

The Funding Impact Statement should be read in conjunction with the Revenue and Financing Policy which describes how costs for services are collected. This policy is on page 210 of the Hurunui Long Term Community Plan.

## District Wide Rates

### General Rate & Uniform Annual General Charge

A portion of the General Rate Requirement will be collected by way of a General Rate which will be set under section 13 of the Local Government (Rating) Act 2002 and be applied to all rateable land based on the capital value of the land. No differential has been included for the collection of the General Rate.

The remainder of the General Rate Requirement will be collected by way of a Uniform Annual General Charge which will be set under section 15 of the Local Government (Rating) Act 2002 and be applied as a fixed amount per separately used or inhabited part of the rating unit.

The portion of the rate collected by way of capital value and uniform annual general charge varies from year to year to ensure that Council continues to comply with section 21 of the Local Government (Rating) Act 2002, which sets a maximum level of rates collected by way of a fixed charge as a percentage of the total rates revenue of 30%.

The General Rates fund, or are offset by surpluses recorded from, the following activities:

- District Promotion and Advocacy (part of Grants and Service Awards activity)
- Grants (part of Grants and Service Awards activity)
- Pensioner Housing (part of the Property activity)
- Residential Property (part of the Property activity)
- Other Property (part of the Property activity)
- Depots (part of the Property activity)
- Subdivision Inspections (part of the Resource Management and Planning Activity)
- Health Inspection (part of the Health Inspection and Liquor Licensing activity)
- Liquor Licensing (part of the Health Inspection and Liquor Licensing activity)
- Ranging & Impounding (part of the Animal Control activity)
- Building Control activity
- Litter Bin Collection (part of the Waste Minimisation activity)
- Civil Defence activity
- Visitor Information Centre activity

The General Rate requirement is also offset by the budgeted level of rate penalties received, external dividends and approximately 17.5% of the surplus recorded by the Council's Treasury Function.

## Governance

A portion (50%) of the Governance Rate Requirement will be collected by way of a General Rate which will be set under section 13 of the Local Government (Rating) Act 2002 and be applied to all rateable land based on the capital value of the land.

The remainder (50%) of the Governance Rate Requirement will be collected by way of a Uniform Annual General Charge which will be set under section 15 of the Local Government (Rating) Act 2002 and be applied as a fixed amount per separately used or inhabited part of the rating unit.

The Governance Rate funds the following activity:

- Governance activity

The Governance Rate requirement is offset an allocation of approximately 7.5% of the surplus recorded by the Council's Treasury Function.

## Roading

The Roothing Rate Requirement will be collected by way of a General Rate which will be set under section 13 of the Local Government (Rating) Act 2002 and be applied to all rateable land based on the capital value of the land.

The Roothing Rate funds the following activities:

- Roothing Network

The Roothing Rate requirement is offset by an allocation of approximately 75% of the surplus recorded by the Council's Treasury Function.

## Planning

The Planning Rate Requirement will be collected by way of a General Rate which will be set under section 13 of the Local Government (Rating) Act 2002 and be applied to all rateable land based on the capital value of the land.

The Planning Rate funds, or is offset by surpluses recorded from, the following activities:

- RMA Consents and Compliance (part of the Resource Management and Planning Activity)
- RMA Implementation (part of the Resource Management and Planning Activity)
- RMA Policy Development (part of the Resource Management and Planning Activity)

## Waste Management

The Waste Rate Requirement will be collected by way of a Uniform Annual General Charge which will be set under section 15 of the Local Government (Rating) Act 2002 and be applied as a fixed amount per separately used or inhabited part of the rating unit.

The Waste Management Rate funds the following activities:

- Recycling Centres and Transfer Stations (part of the Waste Minimisation activity)

## Canterbury Museum

The Canterbury Museum Rate Requirement will be collected by way of a Uniform Annual General Charge which will be set under section 15 of the Local Government (Rating) Act 2002 and be applied as a fixed amount per separately used or inhabited part of the rating unit.

The Canterbury Museum Rate funds the following activity:

- Canterbury Museum Levy which is imposed on each contributing Local Authority pursuant to the Canterbury Museum Trust Board Act 1993 (part of the Grants & Services Awards activity)

## Targeted Rates

### Ward Amenities Rates

The Ward Amenities Rates will be assessed under section 16 of the Local Government (Rating) Act 2002.

A portion of the Ward Amenities Rate will be collected by way of a fixed charge per separately used or inhabited part of the rating unit.

The balance of the Ward Amenities Rate requirement will be collected by way of a rate applied to all rateable land in the Ward on Capital value.

The Ward Amenities Rate requirement will be used to fund the following activities within each Ward:

- General administration cost of Ward Committees, township maintenance, Halls, local reserves public swimming pools in each Ward (part of the Township Facilities activity)

### Ward Roadside Construction Rates

The Ward Roadside Construction Rates will be assessed under section 16 of the Local Government (Rating) Act 2002.

The Ward Roadside Construction Rate will be collected by way of a rate applied to all rateable land in the ward on the capital value.

The Ward roadside construction rate will be set on a differential basis based on land use (the categories are "urban" and "rural" within each Ward).

The Ward Roadside Construction Rate requirement funds the following activities:

- Roadside construction including: local kerb, channel, footpath and street lights (part of the Township Facilities activity.)

### Water Rates

Water Rates will be assessed under section 16 of the Local Government (Rating) Act 2002.

Water Rates will be collected by way of a fixed charge based on the volume of water supplied to all rating units. In addition a fixed charge will be set per separately used or inhabited part of a rating unit which is either connected to the scheme or for which connection is available.

Both the fixed charges will be set on a differential basis based on location and on the availability of service (the categories are "connected" and "serviceable"). Rating units which are not connected to the schemes and are not serviceable will not be liable for this rate.

The Water Rate requirement funds the following activities:

- Water Supplies activity

### Sewerage Rates

Sewerage Rates will be assessed under section 16 of the Local Government (Rating) Act 2002.

Sewerage Rates will be collected by way of a fixed charge per separately used or inhabited part of a rating unit which is either connected to the scheme or for which connection is available. This charge will be set on a differential basis based on location and the provision of service (with the categories being "connected" and "serviceable"). Rating units which are not connected to the schemes and which are not serviceable will not be liable for this rate.

A residence of not more than one household is deemed to have one water closet (toilet).

The Sewerage rate requirement funds the following activities:

- Sewerage activity

### Stormwater/Drainage/Land Protection Rates

Stormwater/Drainage/Land Protection Rates Council will be assessed under section 16 of the Local Government (Rating) Act 2002.

The Stormwater/Drainage/Land Protection Rates will be collected by way of: a rate based on the land value of each rating unit; a fixed charge per hectare of land within a drainage area; or per separately used or inhabited part of a rating unit in each stormwater/drainage/land protection area. This charge will be set on a differential basis based on location.

The Stormwater and Drainage Rate requirements fund the following activities:

- Jed River Drainage (part of the Stormwater & Drainage activity)
- Amberley Stormwater (part of the Stormwater & Drainage activity)

The Land Protection Rate funds the following activity:

- Amberley Beach Erosion Protection Works (part of the Stormwater & Drainage activity)

### Tourism

The Tourism Rate will be assessed under section 16 of the Local Government (Rating) Act 2002. In terms of section 2 of the Act, the categories of land to be assessed with the targeted rate have been determined by:

- The use to which the land is put
- The capital value of the improvements on the land
- The location of the land

The targeted rate is assessed on the following:

1. All rateable properties within the Ward of Hanmer Springs that are used for any use other than solely private use, or emergency services buildings, or that are used for any use other than an economic farming or forestry unit, but only to the extent that the unit is used solely for farming or forestry purposes; or
2. All rateable properties within the Hurunui district that hold either a On, Off or Winemakers License as required by the Sale of Liquor Act 1989 except Sports Clubs; or
3. All rateable properties within the Hurunui district that hold a Health License as required by the Food Hygiene Regulations 1974 except Sports Clubs, Hairdressers, Abattoirs, Apiaries, holders of a minor food licence; or
4. All rateable properties within the Hurunui district that are used for accommodation purposes on commercially zoned land with a land use category of CAPA, CAPB; or
5. All rateable properties within the Hurunui district that are used for the sale of petroleum products with a land use category of CSP; or
6. All rateable properties within the Hurunui district that are used for Commercial Tourism operations with a land use category of CTP

The Targeted Tourism Rate will be calculated on the following nine classes in terms of the Value of the Improvements of the Rating Unit as follows:

| Levels  | Value of Improvements to Rating Unit |
|---------|--------------------------------------|
| Class A | \$100 to \$150,000                   |
| Class B | \$150,001 to \$250,000               |
| Class C | \$250,001 to \$350,000               |
| Class D | \$350,001 to \$450,000               |
| Class E | \$450,001 to \$550,000               |
| Class F | \$550,001 to \$650,000               |
| Class G | \$650,001 to \$750,000               |
| Class H | \$750,001 to \$850,000               |
| Class I | \$850,001 and above                  |

Notes to Category 1:

- 1 A rateable property within the Ward of Hanmer Springs will be considered to be used for solely private use if the ratepayer of the property:
  - 1.1 Does not receive or intend to receive any form of payment or other consideration from any other person for the use of the property; and
  - 1.2 Signs a declaration in the form required by the Council declaring that the property is used solely for the private use of the ratepayer with no payment or consideration being received or to be received by the ratepayer. (In previous years, the Council has required a statutory declaration witnessed made in the presence of a solicitor, justice of the peace or other person authorised by the Oaths and Declarations Act 1957.)
- 2 If a ratepayer has made a declaration to the Council that the property is used for the ratepayers own private use with the ratepayer not receiving any form of payment or other consideration from third parties for the use of the property, but the ratepayer subsequently does receive payment or other consideration for allowing other people to use the property then the property will immediately become liable for the Targeted Tourism Rate.

The Tourism Rate funds the following activity:

- Tourism activity

### Medical Buildings

The medical Buildings Rate will be assessed under section 16 of the Local Government (Rating) Act 2002.

The Medical Buildings rate will be collected by way of a fixed charge per each separately used or inhabited part of the rating unit in the Ward that funds a medical building.

The Medical Buildings Rate funds the following activity:

- Medical Buildings (part of the Township Facilities activity)

### Refuse and Recycling Collection

The Refuse and Recycling Rate will be assessed under section 16 of the Local Government (Rating) Act 2002. The Rate will be assessed as a fixed charge per separately used or inhabited part of the rating unit and under section 17 of the Local Government (Rating) Act 2002; the rate is set differentially according to the following categories of land:

- Urban properties that receive the service
- Rural properties that receive the service
- Business properties that receive the service

The Refuse and Recycling Rate funds the following activity:

- Household and business waste collection and disposal (part of the Waste Minimisation activity)

### Amberley Ward District Library Rate

The Amberley Ward District Library Rate will be assessed under section 16 of the Local Government (Rating) Act 2002. The Rate will be assessed as a fixed charge per separately used or inhabited part of the rating unit and under section 17 of the Local Government (Rating) Act 2002 the rate shall be applied to each rating unit in the Amberley Ward.

The Amberley Ward District Library Rate funds the following activity:

- The costs associated with meeting the servicing costs of a loan that was apportioned to the Amberley Ward upon construction of the Hurunui Memorial District Library (part of the Library activity)

### Rural Fire

The Rural Fire Rate will be assessed under section 16 of the Local Government (Rating) Act 2002.

The Rural Fire Rate will be collected by way of a rate applied on all rateable land in the district based on the capital value.

The Rural Fire rate will be set on a differential basis based on land location (the categories are "land within Hurunui District Rural Fire Authority (HDRFA)" and "land outside Hurunui District Rural Fire Authority (OHDRFA)". The differential is 80% HDRFA and 20% OHDRFA.

The Rural Fire Rate requirement is used to fund the following activity:

- Rural Fire activity

### Swimming Pool Inspection Rate

The Swimming Pool Inspection Rate will be assessed under section 16 of the Local Government (Rating) Act 2002. The Rate will be assessed as a fixed charge per separately used or inhabited part of the rating unit and under section 17 of the Local Government (Rating) Act 2002 the rate shall be applied to each rating unit on which a swimming pool is located.

The Swimming Pool Inspection rate funds the following activity:

- Pool Inspection (part of the Building Control activity)

### Fixed Charges

Under section 21 of the Local Government (Rating) Act 2002, the Council is limited to setting fixed charges, excluding charges for water and sewer, at no greater than 30% of the total revenue from all rates sought by Council.

The Council ensures that the maximum allowable amount of fixed charges under the Act is proposed and to comply with this section of the Act, the Uniform Annual General Charge is adjusted on an annual basis.

### Differential Matters and Categories

Where Council assess rates on a differential basis they are limited to the list of matters specified in Schedule Two of the Local Government (Rating) Act 2002. Council is required to state which matters will be used for what purpose, and the category or categories of any differentials.

## Differentials Based on Land Use

Council will use this matter to:

- Differentiate the Ward Roadside Construction rate and for paying some of the tourism promotion rate.

The differential categories are:

- Urban – all rating units that are within the urban boundaries as defined by the District Plan.
- Rural – all rating units that are outside the urban boundaries as defined by the District Plan.

Properties which have more than one use (or where there is doubt as to the relevant primary use) will be placed in a category with the highest rate factor.

**Note:** that, subject to the rights of objection to the rating information database set out in section 28 of the Local Government (Rating) Act 2002, the Council is the sole determiner of the categories.

## Differentials Based on Location

Council will use this matter for: the Ward or Community Rating Area amenity rate, Ward or Community Rating Area roadside construction rate, water supply rate, the sewage disposal rate, the refuse collection rate, land drainage rate, some of the tourism rate and medical facilities rate.

The following categories will apply:

- Amberley Ward – all rating units situated within the Amberley Ward;
- Amuri Community Rating Area – all rating units situated within the former Amuri Ward (as defined prior to the October 2007 election);
- Cheviot Ward – all rating units situated within the Cheviot Ward;
- Glenmark Ward – all rating units situated within the Glenmark Ward;
- Hanmer Springs Ward – all rating units situated within the Hanmer Springs Ward;
- Hurunui Community Rating Area – all rating units situated within the former Hurunui Ward (as defined prior to the October 2007 election)

Where a rating unit is situated in more than one Ward or Community Rating Area, Council will assign the rating unit to a Ward or Community Rating Area based on whichever part of the rating unit has the greatest land area.

Water and sewerage, refuse collection, land drainage and rural fire areas:

- All rating units situated within serviced areas as defined on plans held at the Council Office

**Note:** that, subject to the rights of objection to the rating information database set out in section 28 of the Local Government (Rating) Act 2002, the Council is the sole determiner of the categories.

## Availability of Service

The differential categories for the water supply rate are:

- Connected – any rating unit that is connected to a council operated waterworks
- Serviceable – any rating unit that is not connected to a council operated waterworks but is within 100 metres of such waterworks
- The differential categories for the sewage disposal rate are:
- Connected – any rating unit that is connected to a public sewerage drain

- Serviceable– any rating unit that is not connected to a public sewerage drain but is within 30 metres of such a drain

## Differentials – Tourism Rate

The differential categories for the Tourism Rate are:

- All rateable properties within the Ward of Hanmer Springs that are used for any use other than solely private use, or emergency services buildings, or that are used for any use other than an economic farming or forestry unit, but only to the extent that the unit is used solely for farming or forestry purposes
- All rateable properties within the Hurunui District that hold either an On, Off or Winemakers License as required by the Sale of Liquor Act 1989 except Sports Clubs– All rateable properties within the Hurunui district that hold a Health License as required by the Food Hygiene Regulations 1974 except Sports Clubs, Hairdressers, Abattoirs, Apiaries, holders of a minor food licence

# Breakdown of Rates

|                                   | <u>Budget</u><br><u>2009/10</u> | <u>LTCCP</u><br><u>Year 2 Budget</u> | <u>Budget</u><br><u>2010/11</u> |
|-----------------------------------|---------------------------------|--------------------------------------|---------------------------------|
| <b><u>District Wide Rates</u></b> |                                 |                                      |                                 |
| General Rates & UAGC              | 275,878                         | 287,367                              | 274,279                         |
| Roading                           | 2,479,060                       | 2,677,129                            | 2,613,441                       |
| Governance                        | 728,652                         | 745,845                              | 648,595                         |
| Planning                          | 642,712                         | 675,869                              | 680,966                         |
| Library                           | 0                               | 0                                    | 0                               |
| Waste Management                  | 934,682                         | 964,892                              | 842,851                         |
| Canterbury Museum                 | 48,198                          | 50,608                               | 50,608                          |
| <b>Total District Wide Rates</b>  | <b><u>5,109,182</u></b>         | <b><u>5,401,710</u></b>              | <b><u>5,110,740</u></b>         |
| Increase (\$)                     |                                 | <b>292,528</b>                       | <b>1,558</b>                    |
| Increase (%)                      |                                 | <b>5.77%</b>                         | <b>0.03%</b>                    |
| Growth Adjusted Increase (%)      |                                 |                                      | <b>-0.97%</b>                   |
| <b><u>Targeted Rates</u></b>      |                                 |                                      |                                 |
| Refuse Collection                 | 687,332                         | 689,739                              | 757,754                         |
| Swimming Pool Inspection          | 22,000                          | 22,594                               | 22,108                          |
| Stormwater & Drainage             | 117,267                         | 202,253                              | 215,419                         |
| Rural Fire Control                | 218,666                         | 211,937                              | 213,027                         |
| Tourism                           | 285,000                         | 292,695                              | 265,000                         |
| Medical Centres                   | 163,797                         | 161,707                              | 161,707                         |
| Amberley Library Rate             | 29,775                          | 29,775                               | 29,775                          |
| Amenities                         | 1,191,007                       | 1,233,201                            | 1,235,296                       |
| Sewerage                          | 527,438                         | 544,168                              | 544,634                         |
| Water                             | 3,470,544                       | 3,613,367                            | 3,677,289                       |
| <b>Total Targeted Rates</b>       | <b><u>6,712,826</u></b>         | <b><u>7,001,436</u></b>              | <b><u>7,122,009</u></b>         |
| Increase (\$)                     |                                 | <b>288,610</b>                       | <b>409,183</b>                  |
| Increase (%)                      |                                 | <b>4.50%</b>                         | <b>6.10%</b>                    |
| Growth Adjusted Increase (%)      |                                 |                                      |                                 |
| <b>TOTAL RATE REQUIREMENT</b>     | <b><u>11,822,008</u></b>        | <b><u>12,403,146</u></b>             | <b><u>12,232,749</u></b>        |
| Increase (\$)                     |                                 | <b>581,138</b>                       | <b>410,741</b>                  |
| Increase (%)                      |                                 | <b>4.92%</b>                         | <b>3.47%</b>                    |
| Growth Adjusted Increase (%)      |                                 |                                      | <b>3.04%</b>                    |

# Rating for the 2010/11 Year

## District Wide Rates

| Rate Type                       | Rates for 2009/2010<br>inclusive of GST at<br>12.5% | Rates for<br>2010/2011<br>exclusive of GST | 1st Instalment of<br>Rates inclusive of<br>GST at 12.5% | 2nd, 3rd and 4th<br>Instalments of<br>Rates inclusive of<br>GST at 15% | Proposed Rates<br>for 2010/2011<br>inclusive of GST |
|---------------------------------|---|--|---|--|---|
| <b>General Rate and UAGC</b>    |   |  |   |  |   |
| Rate per \$ of Capital Value    | \$0.00004476  | \$0.00002518                               | \$0.00000708  | \$0.00002171   | \$0.00002879  |
| Fixed Charge Per Property       | \$12.63   | \$20.16                                    | \$5.67  | \$17.39  | \$23.06   |
| Total Expected Rates (Excl GST) | \$275,878   | \$274,279                                  | \$68,570  | \$205,710  | \$274,279   |
| <b>Governance Rate</b>          |   |  |   |  |   |
| Rate per \$ of Capital Value    | \$0.00008435  | \$0.00006621                               | \$0.00001862  | \$0.00005711   | \$0.00007573  |
| Fixed Charge Per Property       | \$55.77   | \$43.33                                    | \$12.19   | \$37.37  | \$49.56   |
| Total Expected Rates (Excl GST) | \$728,652   | \$648,595                                  | \$162,149   | \$486,446  | \$648,595   |
| <b>Roading Rate</b>             |   |  |   |  |   |
| Rate per \$ of Capital Value    | \$0.00057389  | \$0.00053357                               | \$0.00015007  | \$0.00046020   | \$0.00061027  |
| Total Expected Rates (Excl GST) | \$2,479,060   | \$2,613,441                                | \$653,360   | \$1,960,081  | \$2,613,441   |
| <b>Planning Rate</b>            |   |  |   |  |   |
| Rate per \$ of Capital Value    | \$0.00014880  | \$0.00013903                               | \$0.00003910  | \$0.00011991   | \$0.00015901  |
| Total Expected Rates (Excl GST) | \$642,711   | \$680,966                                  | \$170,242   | \$510,725  | \$680,966   |
| <b>Waste Management Rate</b>    |   |  |   |  |   |
| Fixed Charge Per Property       | \$144.47  | \$112.63                                   | \$31.68   | \$97.15  | \$128.83  |
| Total Expected Rates (Excl GST) | \$934,682   | \$842,851                                  | \$210,713   | \$632,138  | \$842,851   |
| <b>Canterbury Museum Rate</b>   |   |  |   |  |   |
| Fixed Charge Per Property       | \$7.37  | \$6.75                                     | \$1.90  | \$5.82   | \$7.72  |
| Total Expected Rates (Excl GST) | \$48,198  | \$50,608                                   | \$12,652  | \$37,956   | \$50,608  |

## Targeted Rates - Amenities Rates

| Rate Type  | Actual Rates for<br>2009/2010 inclusive<br>of GST at 12.5% | Proposed Rates<br>for 2010/2011<br>exclusive of GST | 1st Instalment of<br>Rates inclusive of<br>GST at 12.5% | 2nd, 3rd and 4th<br>Instalments of<br>Rates inclusive of<br>GST at 15% | Proposed Rates<br>for 2010/2011<br>inclusive of GST |
|--|--|---|---|--|---|
| <b>Amberley Ward Amenities Rates</b>                   |  |   |   |  |   |
| Rate per \$ of Capital Value                           | \$0.00001783   | \$0.00001617  | \$0.00000455  | \$0.00001394   | \$0.00001849  |
| Fixed Charge Per Property                              | \$136.24   | \$123.53  | \$34.74   | \$106.54   | \$141.29  |
| Total Expected Rates (Excl GST)                        | \$269,316  | \$280,089   | \$70,022  | \$210,066  | \$280,089   |
| <b>Amuri Ward Amenities Rates</b>                      |  |   |   |  |   |
| Rate per \$ of Capital Value                           | \$0.00000385   | \$0.00000352  | \$0.00000099  | \$0.00000304   | \$0.00000403  |
| Fixed Charge Per Property                              | \$117.51   | \$107.46  | \$30.22   | \$92.68  | \$122.91  |
| Total Expected Rates (Excl GST)                        | \$123,301  | \$130,699   | \$32,675  | \$98,024   | \$130,699   |
| <b>Cheviot Ward Amenities Rates</b>                    |  |   |   |  |   |
| Rate per \$ of Capital Value                           | \$0.00000895   | \$0.00000845  | \$0.00000238  | \$0.00000728   | \$0.00000966  |
| Fixed Charge Per Property                              | \$72.12  | \$68.06   | \$19.14   | \$58.70  | \$77.84   |
| Total Expected Rates (Excl GST)                        | \$65,638   | \$69,627  | \$17,407  | \$52,220   | \$69,627  |
| <b>Glenmark Ward Amenities Rates</b>                   |  |   |   |  |   |
| Rate per \$ of Capital Value                           | \$0.00000000   | \$0.00000000  | \$0.00000000  | \$0.00000000   | \$0.00000000  |
| Fixed Charge Per Property                              | \$89.80  | \$86.56   | \$24.35   | \$74.66  | \$99.00   |
| Total Expected Rates (Excl GST)                        | \$58,551   | \$65,051  | \$16,263  | \$48,788   | \$65,051  |
| <b>Hammer Springs Ward Amenities Rates</b>             |  |   |   |  |   |
| Rate per \$ of Capital Value                           | \$0.00002879   | \$0.00002597  | \$0.00000730  | \$0.00002240   | \$0.00002970  |
| Fixed Charge Per Property                              | \$196.25   | \$177.03  | \$49.79   | \$152.69   | \$202.48  |
| Total Expected Rates (Excl GST)                        | \$293,451  | \$302,255   | \$75,564  | \$226,691  | \$302,255   |
| <b>Hurunui Ward Amenities Rates</b>                    |  |   |   |  |   |
| Rate per \$ of Capital Value                           | \$0.00000418   | \$0.00000378  | \$0.00000106  | \$0.00000326   | \$0.00000432  |
| Fixed Charge Per Property                              | \$63.86  | \$57.70   | \$16.23   | \$49.76  | \$65.99   |
| Total Expected Rates (Excl GST)                        | \$47,373   | \$48,794  | \$12,199  | \$36,596   | \$48,794  |
| <b>Amberley Ward Roadside Construction Rates</b>       |  |   |   |  |   |
| Urban Rate per \$ of Capital Value                     | \$0.00020097   | \$0.00018260  | \$0.00005136  | \$0.00015749   | \$0.00020885  |
| Rural Rate per \$ of Capital Value                     | \$0.00002912   | \$0.00002668  | \$0.00000750  | \$0.00002301   | \$0.00003051  |
| Total Expected Rates (Excl GST)                        | \$80,956   | \$84,194  | \$21,049  | \$63,146   | \$84,194  |
| <b>Amuri Ward Roadside Construction Rates</b>          |  |   |   |  |   |
| Urban Rate per \$ of Capital Value                     | \$0.00044842   | \$0.00041737  | \$0.00011739  | \$0.00035998   | \$0.00047737  |
| Rural Rate per \$ of Capital Value                     | \$0.00000985   | \$0.00000907  | \$0.00000255  | \$0.00000782   | \$0.00001037  |
| Total Expected Rates (Excl GST)                        | \$42,971   | \$45,549  | \$11,387  | \$34,162   | \$45,549  |
| <b>Cheviot Ward Roadside Construction Rates</b>        |  |   |   |  |   |
| Urban Rate per \$ of Capital Value                     | \$0.00034230   | \$0.00031227  | \$0.00008782  | \$0.00026933   | \$0.00035715  |
| Rural Rate per \$ of Capital Value                     | \$0.00001364   | \$0.00001246  | \$0.00000351  | \$0.00001075   | \$0.00001425  |
| Total Expected Rates (Excl GST)                        | \$35,339   | \$36,399  | \$9,100   | \$27,299   | \$36,399  |
| <b>Glenmark Ward Roadside Construction Rates</b>       |  |   |   |  |   |
| Urban Rate per \$ of Capital Value                     | \$0.00007013   | \$0.00000000  | \$0.00000000  | \$0.00000000   | \$0.00000000  |
| Rural Rate per \$ of Capital Value                     | \$0.00000261   | \$0.00000000  | \$0.00000000  | \$0.00000000   | \$0.00000000  |
| Total Expected Rates (Excl GST)                        | \$6,500  | \$0   | \$0   | \$0  | \$0   |
| <b>Hammer Springs Ward Roadside Construction Rates</b> |  |   |   |  |   |
| Urban Rate per \$ of Capital Value                     | \$0.00028228   | \$0.00025495  | \$0.00007170  | \$0.00021989   | \$0.00029160  |
| Rural Rate per \$ of Capital Value                     | \$0.00007613   | \$0.00007418  | \$0.00002086  | \$0.00006398   | \$0.00008484  |
| Total Expected Rates (Excl GST)                        | \$143,642  | \$147,951   | \$36,988  | \$110,963  | \$147,951   |
| <b>Hurunui Ward Roadside Construction Rates</b>        |  |   |   |  |   |
| Urban Rate per \$ of Capital Value                     | \$0.00045951   | \$0.00041479  | \$0.00011666  | \$0.00035776   | \$0.00047442  |
| Rural Rate per \$ of Capital Value                     | \$0.00001011   | \$0.00000921  | \$0.00000259  | \$0.00000794   | \$0.00001053  |
| Total Expected Rates (Excl GST)                        | \$23,969   | \$24,688  | \$6,172   | \$18,516   | \$24,688  |

**Targeted Rates - Water Rates**

| <b>Rate Type</b>  | <b>Actual Rates for 2009/2010 inclusive of GST at 12.5%</b> | <b>Proposed Rates for 2010/2011 exclusive of GST</b> | <b>1st Instalment of Rates inclusive of GST at 12.5%</b> | <b>2nd, 3rd and 4th Instalments of Rates inclusive of GST at 15%</b> | <b>Proposed Rates for 2010/2011 inclusive of GST</b> |
|---|---|--|--|--|--|
| <b>Amberley Township</b>                                  |   |  |  |  |  |
| Fixed Charge per connected property                       | \$107.19  | \$99.11  | \$27.88  | \$85.48  | \$113.36   |
| Fixed Charge per serviceable property                     | \$53.60   | \$49.56  | \$13.94  | \$42.74  | \$56.68  |
| Fixed Charge per m3 supplied                              | \$0.54844132  | \$0.50700353   | \$0.14259474   | \$0.43729054   | \$0.57988529   |
| Total Expected Rates (Excl GST)                           | \$183,213   | \$213,200  | \$53,300   | \$159,900  | \$213,200  |
| <b>Culverden Township</b>                                 |   |  |  |  |  |
| Fixed Charge per connected property                       | \$156.46  | \$144.64   | \$40.68  | \$124.75   | \$165.43   |
| Fixed Charge per serviceable property                     | \$78.23   | \$72.32  | \$20.34  | \$62.38  | \$82.72  |
| Fixed Charge per m3 supplied                              | \$0.52926090  | \$0.48927227   | \$0.13760783   | \$0.42199733   | \$0.55960516   |
| Total Expected Rates (Excl GST)                           | \$71,611  | \$74,475   | \$18,619   | \$55,856   | \$74,475   |
| <b>Hanmer Springs Township</b>                            |   |  |  |  |  |
| Fixed Charge per connected property                       | \$157.61  | \$147.11   | \$41.38  | \$126.88   | \$168.26   |
| Fixed Charge per serviceable property                     | \$78.81   | \$73.56  | \$20.69  | \$63.44  | \$84.13  |
| Fixed Charge per m3 supplied                              | \$0.53296151  | \$0.49743074   | \$0.13990240   | \$0.42903402   | \$0.56893641   |
| Fixed Charge per Rural connected property                 | \$518.00  | \$483.47   | \$135.98   | \$416.99   | \$552.97   |
| Total Expected Rates (Excl GST)                           | \$304,356   | \$319,574  | \$79,893   | \$239,680  | \$319,574  |
| <b>Hawarden-Waikari Township</b>                          |   |  |  |  |  |
| Fixed Charge per connected property                       | \$104.00  | \$95.69  | \$26.91  | \$82.53  | \$109.44   |
| Fixed Charge per serviceable property                     | \$52.00   | \$47.84  | \$13.46  | \$41.27  | \$54.72  |
| Fixed Charge per m3 supplied                              | \$0.37684758  | \$0.34669977   | \$0.09750931   | \$0.29902855   | \$0.39653787   |
| Fixed Charge per Rural connected property on Medbury Line | \$359.26  | \$330.52   | \$92.96  | \$285.07   | \$378.03   |
| Total Expected Rates (Excl GST)                           | \$128,992   | \$133,507  | \$33,377   | \$100,130  | \$133,507  |
| <b>Leithfield Beach</b>                                   |   |  |  |  |  |
| Fixed Charge per connected property                       | \$182.13  | \$170.00   | \$47.81  | \$146.63   | \$194.44   |
| Fixed Charge per serviceable property                     | \$91.07   | \$85.00  | \$23.91  | \$73.31  | \$97.22  |
| Total Expected Rates (Excl GST)                           | \$36,750  | \$38,588   | \$9,647  | \$28,941   | \$38,588   |
| <b>Waiau Township</b>                                     |   |  |  |  |  |
| Fixed Charge per connected property                       | \$121.66  | \$113.56   | \$31.94  | \$97.94  | \$129.88   |
| Fixed Charge per serviceable property                     | \$60.83   | \$56.78  | \$15.97  | \$48.97  | \$64.94  |
| Fixed Charge per m3 supplied                              | \$0.66466253  | \$0.62035169   | \$0.17447391   | \$0.53505334   | \$0.70952725   |
| Total Expected Rates (Excl GST)                           | \$44,376  | \$46,595   | \$11,649   | \$34,946   | \$46,595   |
| <b>Waipara Township</b>                                   |   |  |  |  |  |
| Fixed Charge per connected property                       | \$61.09   | \$56.47  | \$15.88  | \$48.71  | \$64.59  |
| Fixed Charge per serviceable property                     | \$30.55   | \$28.24  | \$7.94   | \$24.35  | \$32.29  |
| Fixed Charge per m3 supplied                              | \$0.59800877  | \$0.55282589   | \$0.15548228   | \$0.47681233   | \$0.63229461   |
| Fixed Charge per Rural connected property                 | \$465.68  | \$430.49   | \$121.08   | \$371.30   | \$492.37   |
| Total Expected Rates (Excl GST)                           | \$28,044  | \$29,166   | \$7,291  | \$21,874   | \$29,166   |
| <b>Ashley Rural</b>                                       |   |  |  |  |  |
| Fixed Charge per unit provided                            | \$480.00  | \$458.67   | \$129.00   | \$395.60   | \$524.60   |
| Fixed Charge for availability                             | \$10.00   | \$8.89   | \$2.50   | \$7.67   | \$10.17  |
| Total Expected Rates (Excl GST)                           | \$950,540   | \$1,037,963  | \$259,491  | \$778,472  | \$1,037,963  |
| <b>Amuri Plains Rural</b>                                 |   |  |  |  |  |
| Fixed Charge per unit provided                            | \$176.21  | \$156.63   | \$44.05  | \$135.09   | \$179.15   |
| Total Expected Rates (Excl GST)                           | \$94,293  | \$94,293   | \$23,573   | \$70,720   | \$94,293   |
| <b>Balmoral Rural</b>                                     |   |  |  |  |  |
| Fixed Charge per unit provided                            | \$64.43   | \$57.27  | \$16.11  | \$49.40  | \$65.50  |
| Fixed Charge for availability                             | \$1.00  | \$0.89   | \$0.25   | \$0.77   | \$1.02   |
| Total Expected Rates (Excl GST)                           | \$94,293  | \$39,574   | \$9,894  | \$29,681   | \$39,574   |
| <b>Waiau Rural</b>  |   |  |  |  |  |
| Fixed Charge per unit provided                            | \$591.00  | \$551.56   | \$155.13   | \$475.72   | \$630.84   |
| Total Expected Rates (Excl GST)                           | \$225,988   | \$237,287  | \$59,322   | \$177,966  | \$237,287  |
| <b>Cheviot</b>  |   |  |  |  |  |
| Fixed Charge per unit provided                            | \$511.15  | \$477.07   | \$134.18   | \$411.47   | \$545.65   |
| Fixed Charge for Half unit provided                       | \$640.00  | \$597.33   | \$168.00   | \$515.20   | \$683.20   |
| Fixed Charge for availability                             | \$20.00   | \$17.78  | \$5.00   | \$15.33  | \$20.33  |
| Total Expected Rates (Excl GST)                           | \$502,605   | \$527,735  | \$131,934  | \$395,801  | \$527,735  |
| <b>Hurunui Rural</b>                                      |   |  |  |  |  |
| Fixed Charge per unit provided                            | \$592.06  | \$533.33   | \$150.00   | \$460.00   | \$610.00   |
| Total Expected Rates (Excl GST)                           | \$860,016   | \$885,333  | \$221,333  | \$664,000  | \$885,333  |

## Targeted Rates - Sewerage Rates

| Rate Type  | Actual Rates for 2009/2010 inclusive of GST at 12.5% | Proposed Rates for 2010/2011 exclusive of GST | 1st Instalment of Rates inclusive of GST at 12.5% | 2nd, 3rd and 4th Instalments of Rates inclusive of GST at 15% | Proposed Rates for 2010/2011 inclusive of GST |
|--|--|---|---|---|---|
| <b>Amberley &amp; Districts</b>                      |  |   |   |   |   |
| Fixed Charge per connected property                  | \$135.00   | \$126.00                                      | \$35.44   | \$108.68  | \$144.11                                      |
| Fixed Charge for second Water Closet or Urinal       | \$67.50  | \$63.00                                       | \$17.72   | \$54.34   | \$72.06                                       |
| Fixed Charge for additional Water Closets or Urinals | \$33.75  | \$31.50                                       | \$8.86  | \$27.17   | \$36.03                                       |
| Fixed Charge per serviceable property                | \$67.50  | \$63.00                                       | \$17.72   | \$54.34   | \$72.06                                       |
| Total Expected Rates (Excl GST)                      | \$153,214  | \$160,875                                     | \$40,219  | \$120,656   | \$160,875                                     |
| <b>Cheviot</b>                                       |  |   |   |   |   |
| Fixed Charge per connected property                  | \$307.76   | \$281.78                                      | \$79.25   | \$243.03  | \$322.28                                      |
| Fixed Charge for second Water Closet or Urinal       | \$153.88   | \$140.89                                      | \$39.63   | \$121.52  | \$161.14                                      |
| Fixed Charge for additional Water Closets or Urinals | \$76.94  | \$70.44                                       | \$19.81   | \$60.76   | \$80.57                                       |
| Fixed Charge per serviceable property                | \$153.88   | \$140.89                                      | \$39.63   | \$121.52  | \$161.14                                      |
| Total Expected Rates (Excl GST)                      | \$68,392   | \$70,444                                      | \$17,611  | \$52,833  | \$70,444                                      |
| <b>Greta Valley</b>                                  |  |   |   |   |   |
| Fixed Charge per connected property                  | \$269.36   | \$263.38                                      | \$74.08   | \$227.16  | \$301.24                                      |
| Fixed Charge for second Water Closet or Urinal       | \$134.68   | \$131.69                                      | \$37.04   | \$113.58  | \$150.62                                      |
| Fixed Charge for additional Water Closets or Urinals | \$67.34  | \$65.85                                       | \$18.52   | \$56.79   | \$75.31                                       |
| Fixed Charge per serviceable property                | \$134.68   | \$131.69                                      | \$37.04   | \$113.58  | \$150.62                                      |
| Total Expected Rates (Excl GST)                      | \$9,338  | \$10,272                                      | \$2,568   | \$7,704   | \$10,272                                      |
| <b>Motunau Beach</b>                                 |  |   |   |   |   |
| Fixed Charge per connected property                  | \$188.24   | \$167.32                                      | \$47.06   | \$144.32  | \$191.38                                      |
| Fixed Charge per serviceable property                | \$94.12  | \$83.66                                       | \$23.53   | \$72.16   | \$95.69                                       |
| Total Expected Rates (Excl GST)                      | \$20,832   | \$20,832                                      | \$5,208   | \$15,624  | \$20,832                                      |
| <b>Hammer Springs</b>                                |  |   |   |   |   |
| Fixed Charge per connected property                  | \$148.19   | \$131.72                                      | \$37.05   | \$113.61  | \$150.66                                      |
| Fixed Charge for second Water Closet or Urinal       | \$74.10  | \$65.87                                       | \$18.53   | \$56.81   | \$75.34                                       |
| Fixed Charge for additional Water Closets or Urinals | \$37.05  | \$32.93                                       | \$9.26  | \$28.41   | \$37.67                                       |
| Fixed Charge per serviceable property                | \$74.10  | \$65.86                                       | \$18.52   | \$56.81   | \$75.33                                       |
| Total Expected Rates (Excl GST)                      | \$178,031  | \$178,031                                     | \$44,508  | \$133,523   | \$178,031                                     |
| <b>Hawarden</b>                                      |  |   |   |   |   |
| Fixed Charge per connected property                  | \$282.13   | \$275.87                                      | \$77.59   | \$237.94  | \$315.52                                      |
| Fixed Charge for second Water Closet or Urinal       | \$141.07   | \$137.94                                      | \$38.80   | \$118.97  | \$157.77                                      |
| Fixed Charge for additional Water Closets or Urinals | \$70.53  | \$68.97                                       | \$19.40   | \$59.49   | \$78.88                                       |
| Fixed Charge per serviceable property                | \$141.07   | \$137.93                                      | \$38.79   | \$118.97  | \$157.76                                      |
| Total Expected Rates (Excl GST)                      | \$33,354   | \$36,690                                      | \$9,172   | \$27,517  | \$36,690                                      |
| <b>Waikari</b>                                       |  |   |   |   |   |
| Fixed Charge per connected property                  | \$445.68   | \$415.96                                      | \$116.99  | \$358.77  | \$475.76                                      |
| Fixed Charge for second Water Closet or Urinal       | \$222.84   | \$207.98                                      | \$58.50   | \$179.38  | \$237.88                                      |
| Fixed Charge for additional Water Closets or Urinals | \$111.42   | \$103.99                                      | \$29.25   | \$89.69   | \$118.94                                      |
| Fixed Charge per serviceable property                | \$222.84   | \$207.98                                      | \$58.50   | \$179.38  | \$237.88                                      |
| Total Expected Rates (Excl GST)                      | \$64,277   | \$67,491                                      | \$16,873  | \$50,618  | \$67,491                                      |

## Targeted Rates - Stormwater/Drainage/Land Protection Rates

| Rate Type                                | Actual Rates for 2009/2010 inclusive of GST at 12.5% | Proposed Rates for 2010/2011 exclusive of GST | 1st Instalment of Rates inclusive of GST at 12.5% | 2nd, 3rd and 4th Instalments of Rates inclusive of GST at 15% | Proposed Rates for 2010/2011 inclusive of GST |
|--|--|---|---|---|---|
| <b>Jed River Drainage</b>                |  |   |   |   |   |
| Rate per \$ of Land Value                | \$0.00003564   | \$0.00003170                                  | \$0.00000892                                      | \$0.00002734  | \$0.00003626                                  |
| Class A - Fixed Charge per hectare       | \$10.11  | \$8.99  | \$2.53  | \$7.76  | \$10.29                                       |
| Class B - Fixed Charge per hectare       | \$7.38   | \$6.56  | \$1.85  | \$5.66  | \$7.51  |
| Class C - Fixed Charge per hectare       | \$4.05   | \$3.60  | \$1.01  | \$3.11  | \$4.12  |
| Total Expected Rates (Excl GST)          | \$810  | \$810   | \$203   | \$608   | \$810   |
| <b>Amberley Stormwater</b>               |  |   |   |   |   |
| Fixed Charge per property                | \$53.69  | \$94.59                                       | \$26.60   | \$81.58   | \$108.18                                      |
| Total Expected Rates (Excl GST)          | \$99,957   | \$198,109                                     | \$49,527  | \$148,582   | \$198,109                                     |
| <b>Amberley Beach Erosion Protection</b> |  |   |   |   |   |
| Fixed Charge per property                | \$175.00   | \$155.56                                      | \$43.75   | \$134.17  | \$177.92                                      |
| Total Expected Rates (Excl GST)          | \$16,500   | \$16,500                                      | \$4,125   | \$12,375  | \$16,500                                      |

## Targeted Rates - Tourism Rates

| Rate Type                        | Actual Rates for 2009/2010 inclusive of GST at 12.5% | Proposed Rates for 2010/2011 exclusive of GST | 1st Instalment of Rates inclusive of GST at 12.5% | 2nd, 3rd and 4th Instalments of Rates inclusive of GST at 15% | Proposed Rates for 2010/2011 inclusive of GST |
|----------------------------------|--|---|---|---|---|
| <b>Fixed Charge per property</b> |  |   |   |   |   |
| Class A (\$100 to \$150,000)     | \$220.00   | \$200.00                                      | \$56.25   | \$172.50  | \$228.75                                      |
| Class B (\$150,001 to \$250,000) | \$325.00   | \$297.78                                      | \$83.75   | \$256.83  | \$340.58                                      |
| Class C (\$250,001 to \$350,000) | \$430.00   | \$395.56                                      | \$111.25  | \$341.17  | \$452.42                                      |
| Class D (\$350,001 to \$450,000) | \$550.00   | \$502.22                                      | \$141.25  | \$433.17  | \$574.42                                      |
| Class E (\$450,001 to \$550,000) | \$650.00   | \$595.56                                      | \$167.50  | \$513.67  | \$681.17                                      |
| Class F (\$550,001 to \$650,000) | \$750.00   | \$688.89                                      | \$193.75  | \$594.17  | \$787.92                                      |
| Class G (\$650,001 to \$750,000) | \$850.00   | \$777.78                                      | \$218.75  | \$670.83  | \$889.58                                      |
| Class H (\$750,001 to \$850,000) | \$950.00   | \$871.11                                      | \$245.00  | \$751.33  | \$996.33                                      |
| Class I (\$850,001 and over)     | \$1,100.00   | \$1,008.89                                    | \$283.75  | \$870.17  | \$1,153.92                                    |
| Total Expected Rates (Excl GST)  | \$285,000  | \$265,000                                     | \$66,250  | \$198,750   | \$265,000                                     |

**Targeted Rates - Medical Centre Rates**

| <b>Rate Type</b>                          | <b>Actual Rates for 2009/2010 inclusive of GST at 12.5%</b> | <b>Proposed Rates for 2010/2011 exclusive of GST</b> | <b>1st Instalment of Rates inclusive of GST at 12.5%</b> | <b>2nd, 3rd and 4th Instalments of Rates inclusive of GST at 15%</b> | <b>Proposed Rates for 2010/2011 inclusive of GST</b> |
|---|---|--|--|--|--|
| <b>Amuri Ward Medical Centre</b>          |   |  |  |  |  |
| Fixed Charge per property - Capital       | \$98.00   | \$85.07  | \$23.93  | \$73.38  | \$97.30  |
| Fixed Charge per property - Operational   | \$2.62  | \$0.00   | \$0.00   | \$0.00   | \$0.00   |
| Total Expected Rates (Excl GST)           | \$102,718   | \$100,047  | \$25,012   | \$75,035   | \$100,047  |
| <b>Cheviot Ward Medical Centre</b>        |   |  |  |  |  |
| Fixed Charge per property                 | \$23.24   | \$21.30  | \$5.99   | \$18.37  | \$24.36  |
| Total Expected Rates (Excl GST)           | \$19,373  | \$19,954   | \$4,989  | \$14,966   | \$19,954   |
| <b>Hanmer Springs Ward Medical Centre</b> |   |  |  |  |  |
| Fixed Charge per property                 | \$20.45   | \$17.90  | \$5.03   | \$15.44  | \$20.47  |
| Total Expected Rates (Excl GST)           | \$28,651  | \$28,651   | \$7,163  | \$21,488   | \$28,651   |
| <b>Hurunui Ward Medical Centre</b>        |   |  |  |  |  |
| Fixed Charge per property                 | \$18.49   | \$16.21  | \$4.56   | \$13.98  | \$18.54  |
| Total Expected Rates (Excl GST)           | \$13,055  | \$13,055   | \$3,264  | \$9,791  | \$13,055   |

**Targeted Rates - Other Targeted Rates**

| <b>Rate Type</b>   | <b>Actual Rates for 2009/2010 inclusive of GST at 12.5%</b> | <b>Proposed Rates for 2010/2011 exclusive of GST</b> | <b>1st Instalment of Rates inclusive of GST at 12.5%</b> | <b>2nd, 3rd and 4th Instalments of Rates inclusive of GST at 15%</b> | <b>Proposed Rates for 2010/2011 inclusive of GST</b> |
|--|---|--|--|--|--|
| <b>Refuse Collection Rates</b>                           |   |  |  |  |  |
| Fixed Charge per Urban property                          | \$229.32  | \$213.33   | \$60.00  | \$184.00   | \$244.00   |
| Fixed Charge per Rural property that receive the service | \$239.32  | \$222.22   | \$62.50  | \$191.67   | \$254.17   |
| Fixed Charge per Business that receive the service       | \$229.32  | \$213.33   | \$60.00  | \$184.00   | \$244.00   |
| Total Expected Rates (Excl GST)                          | \$687,332   | \$757,754  | \$189,439  | \$568,316  | \$757,754  |
| <b>Amberley Ward Library Rate</b>                        |   |  |  |  |  |
| Fixed Charge per property                                | \$16.00   | \$14.22  | \$4.00   | \$12.27  | \$16.27  |
| Total Expected Rates (Excl GST)                          | \$29,775  | \$29,775   | \$7,444  | \$22,331   | \$29,775   |
| <b>Rural Fire Rates</b>                                  |   |  |  |  |  |
| Class A - Rate per \$ of Capital Value                   | \$0.00006439  | \$0.00005549   | \$0.00001561   | \$0.00004786   | \$0.00006347   |
| Class B - Rate per \$ of Capital Value                   | \$0.00002805  | \$0.00002397   | \$0.00000674   | \$0.00002067   | \$0.00002742   |
| Total Expected Rates (Excl GST)                          | \$218,666   | \$213,027  | \$53,257   | \$159,770  | \$213,027  |
| <b>Swimming Pool Inspection Rates</b>                    |   |  |  |  |  |
| Fixed Charge per property                                | \$68.56   | \$61.24  | \$17.22  | \$52.82  | \$70.04  |
| Total Expected Rates (Excl GST)                          | \$22,000  | \$22,108   | \$5,527  | \$16,581   | \$22,108   |

# Sample Properties

|                          | Amberley Township<br>Amberley Water (x 209 units)<br>1 x Fixed Charges<br>Capital Value: \$270,000 |                       | Amberley Township<br>Amberley Water (x 238 units)<br>1 x Fixed Charges<br>Capital Value: \$550,000 |                       | Amberley Beach Township<br>Ashley Water (x 0.5 points)<br>1 x Fixed Charges<br>Capital Value: \$195,000 |                       |
|--------------------------|--|-----------------------|--|-----------------------|---|-----------------------|
|                          | Actual<br>2009/2010  | Proposed<br>2010/2011 | Actual<br>2009/2010  | Proposed<br>2010/2011 | Actual<br>2009/2010   | Proposed<br>2010/2011 |
| <b>General Rates</b>     |  |                       |  |                       |   |                       |
| General Rates & UAGC     | 24.72  | 30.83                 | 37.25  | 38.89                 | 21.36   | 28.67                 |
| Roading                  | 154.95   | 164.77                | 315.64   | 335.65                | 111.91  | 119.00                |
| Governance               | 78.54  | 70.00                 | 102.16   | 91.21                 | 72.22   | 64.32                 |
| Planning                 | 40.18  | 42.93                 | 81.84  | 87.46                 | 29.02   | 31.01                 |
| Waste Management         | 144.47   | 128.83                | 144.47   | 128.83                | 144.47  | 128.83                |
| Canterbury Museum        | 7.37   | 7.72                  | -  | -                     | 7.37  | 7.72                  |
|                          | 450.23   | 445.09                | 681.36   | 682.03                | 386.34  | 379.55                |
| <b>Amenities Rates</b>   |  |                       |  |                       |   |                       |
| Capital Value            | 59.08  | 61.38                 | 120.34   | 125.04                | 42.67   | 44.33                 |
| Uniform Annual Charges   | 136.24   | 141.29                | 136.24   | 141.29                | 136.24  | 141.29                |
|                          | 195.32   | 202.67                | 256.58   | 266.32                | 178.91  | 185.62                |
| <b>Utilities Rates</b>   |  |                       |  |                       |   |                       |
| Water                    | 221.81   | 234.55                | 237.72   | 251.37                | 240.48  | 262.30                |
| Sewer                    | 135.00   | 144.11                | 135.00   | 144.11                | 135.00  | 144.11                |
| Drainage/Protection      | 53.69  | 108.18                | 53.69  | 108.18                | 228.81  | 286.10                |
|                          | 410.50   | 486.85                | 426.41   | 503.67                | 604.29  | 692.51                |
| <b>Other Rates</b>       |  |                       |  |                       |   |                       |
| Refuse Collection        | 229.32   | 244.00                | 229.32   | 244.00                | 229.32  | 244.00                |
| Swimming Pool Inspection | -  | -                     | -  | -                     | -   | -                     |
| Rural Fire               | 7.57   | 7.40                  | 15.43  | 15.08                 | 5.47  | 5.35                  |
| Medical Centres          | -  | -                     | -  | -                     | -   | -                     |
| Tourism                  | -  | -                     | -  | -                     | -   | -                     |
| Amberley Library Rate    | 16.00  | 16.27                 | 16.00  | 16.27                 | 16.00   | 16.27                 |
|                          | 252.89   | 267.67                | 260.75   | 275.34                | 250.79  | 265.61                |
| <b>TOTAL</b>             | <b>\$ 1,308.94</b>   | <b>\$ 1,402.28</b>    | <b>\$ 1,625.10</b>   | <b>\$ 1,727.36</b>    | <b>\$ 1,420.33</b>  | <b>\$ 1,523.30</b>    |
| Increase (\$)            |  | 93.34                 |  | 102.27                |   | 102.97                |
| Increase (%)             |  | 7.13%                 |  | 6.29%                 |   | 7.25%                 |

|                          | Amberley Rural<br>Ashley Water (x 1 point)<br>0 x Fixed Charges<br>Capital Value: \$2,800,000 |                       | Leithfield Township<br>Ashley Water (x 0.5 point)<br>1 x Fixed Charges<br>Capital Value: \$220,000 |                       | Leithfield Beach<br>Leithfield Beach Water (x 1 unit)<br>1 x Fixed Charges<br>Capital Value: \$205,000 |                       |
|--------------------------|---|-----------------------|--|-----------------------|--|-----------------------|
|                          | Actual<br>2009/2010   | Proposed<br>2010/2011 | Actual<br>2009/2010  | Proposed<br>2010/2011 | Actual<br>2009/2010  | Proposed<br>2010/2011 |
| <b>General Rates</b>     |   |                       |  |                       |  |                       |
| General Rates & UAGC     | 125.33  | 80.62                 | 22.48  | 29.39                 | 21.81  | 28.96                 |
| Roading                  | 1,606.89  | 1,708.76              | 126.26   | 134.26                | 117.65   | 125.11                |
| Governance               | 236.18  | 212.04                | 74.33  | 66.22                 | 73.06  | 65.08                 |
| Planning                 | 416.64  | 445.24                | 32.74  | 34.98                 | 30.50  | 32.60                 |
| Waste Management         | -   | -                     | 144.47   | 128.83                | 144.47   | 128.83                |
| Canterbury Museum        | -   | -                     | 7.37   | 7.72                  | 7.37   | 7.72                  |
|                          | 2,385.04  | 2,446.66              | 407.64   | 401.40                | 394.86   | 388.29                |
| <b>Amenities Rates</b>   |   |                       |  |                       |  |                       |
| Capital Value            | 131.46  | 137.21                | 48.14  | 50.01                 | 44.85  | 46.60                 |
| Uniform Annual Charges   | -   | -                     | 136.24   | 141.29                | 136.24   | 141.29                |
|                          | 131.46  | 137.21                | 184.38   | 191.30                | 181.09   | 187.89                |
| <b>Utilities Rates</b>   |   |                       |  |                       |  |                       |
| Water                    | 480.96  | 524.60                | 240.48   | 262.30                | 182.13   | 194.44                |
| Sewer                    | -   | -                     | 135.00   | 144.11                | 135.00   | 144.11                |
| Drainage/Protection      | -   | -                     | 53.69  | 108.18                | 53.69  | 108.18                |
|                          | 480.96  | 524.60                | 429.17   | 514.59                | 370.82   | 446.73                |
| <b>Other Rates</b>       |   |                       |  |                       |  |                       |
| Refuse Collection        | -   | -                     | 229.32   | 244.00                | 229.32   | 244.00                |
| Swimming Pool Inspection | -   | -                     | -  | -                     | -  | -                     |
| Rural Fire               | 180.29  | 177.71                | 14.17  | 13.96                 | 5.75   | 5.62                  |
| Medical Centres          | -   | -                     | -  | -                     | -  | -                     |
| Tourism                  | -   | -                     | -  | -                     | -  | -                     |
| Amberley Library Rate    | -   | -                     | 16.00  | 16.27                 | 16.00  | 16.27                 |
|                          | 180.29  | 177.71                | 259.49   | 274.23                | 251.07   | 265.89                |
| <b>TOTAL</b>             | <b>\$ 3,177.75</b>  | <b>\$ 3,286.17</b>    | <b>\$ 1,280.67</b>   | <b>\$ 1,381.52</b>    | <b>\$ 1,197.84</b>   | <b>\$ 1,288.80</b>    |
| Increase (\$)            |   | 108.42                |  | 100.86                |  | 90.96                 |
| Increase (%)             |   | 3.41%                 |  | 7.88%                 |  | 7.59%                 |

| <b>Waiau Township</b><br>Waiau Township Water (x 147 units)<br>1 x Fixed Charges<br>Capital Value: \$210,000 |                     |                       |
|--|---------------------|-----------------------|
|  | Actual<br>2009/2010 | Proposed<br>2010/2011 |
| <b>General Rates</b>   |                     |                       |
| General Rates & UAGC   | 22.03               | 29.10                 |
| Roading  | 120.52              | 128.16                |
| Governance   | 73.48               | 65.46                 |
| Planning   | 31.25               | 33.39                 |
| Waste Management   | 144.47              | 128.83                |
| Canterbury Museum  | 7.37                | 7.72                  |
|  | 399.12              | 392.66                |
| <b>Amenities Rates</b>   |                     |                       |
| Capital Value  | 94.98               | 101.09                |
| Uniform Annual Charges   | 117.51              | 122.91                |
|  | 212.49              | 224.00                |
| <b>Utilities Rates</b>   |                     |                       |
| Water  | 219.37              | 234.18                |
| Sewer  | -                   | -                     |
| Drainage/Protection  | -                   | -                     |
|  | 219.37              | 234.18                |
| <b>Other Rates</b>   |                     |                       |
| Refuse Collection  | 229.32              | 244.00                |
| Swimming Pool Inspection   | -                   | -                     |
| Rural Fire   | 5.89                | 5.76                  |
| Medical Centres  | 100.62              | 97.30                 |
| Tourism  | -                   | -                     |
| Amberley Library Rate  | -                   | -                     |
|  | 335.83              | 347.06                |
| <b>TOTAL</b>   | <b>\$ 1,166.80</b>  | <b>\$ 1,197.90</b>    |
| Increase (\$)  |                     | 31.10                 |
| Increase (%)   |                     | 2.67%                 |

| <b>Rotherham Township</b><br>No Water<br>1 x Fixed Charges<br>Capital Value: \$305,000 |                     |                       |
|--|---------------------|-----------------------|
|  | Actual<br>2009/2010 | Proposed<br>2010/2011 |
|  | 26.28               | 31.84                 |
|  | 175.04              | 186.13                |
|  | 81.50               | 72.65                 |
|  | 45.38               | 48.50                 |
|  | 144.47              | 128.83                |
|  | 7.37                | 7.72                  |
|  | 480.04              | 475.67                |
|  | 137.94              | 146.83                |
|  | 117.51              | 122.91                |
|  | 255.45              | 269.73                |
|  | 229.32              | 244.00                |
|  | -                   | -                     |
|  | -                   | -                     |
|  | -                   | -                     |
|  | -                   | -                     |
|  | 329.94              | 341.30                |
|  | 329.94              | 341.30                |
| <b>TOTAL</b>   | <b>\$ 1,065.43</b>  | <b>\$ 1,086.71</b>    |
| Increase (\$)  |                     | 21.28                 |
| Increase (%)   |                     | 2.00%                 |

| <b>Culverden Township</b><br>Culverden Township Water (x 322 units)<br>1 x Fixed Charges<br>Capital Value: \$225,000 |                     |                       |
|--|---------------------|-----------------------|
|  | Actual<br>2009/2010 | Proposed<br>2010/2011 |
|  | 22.70               | 29.53                 |
|  | 129.13              | 137.31                |
|  | 74.75               | 66.60                 |
|  | 33.48               | 35.78                 |
|  | 144.47              | 128.83                |
|  | 7.37                | 7.72                  |
|  | 411.90              | 405.77                |
|  | 101.76              | 108.31                |
|  | 117.51              | 122.91                |
|  | 219.27              | 231.22                |
|  | 229.32              | 244.00                |
|  | -                   | -                     |
|  | 6.31                | 6.17                  |
|  | 100.62              | 97.30                 |
|  | -                   | -                     |
|  | -                   | -                     |
|  | 336.25              | 347.47                |
|  | 336.25              | 347.47                |
| <b>TOTAL</b>   | <b>\$ 1,294.30</b>  | <b>\$ 1,330.08</b>    |
| Increase (\$)  |                     | 35.79                 |
| Increase (%)   |                     | 2.76%                 |

| <b>Amuri Rural</b><br>Waiau Rural Water (x 8 points)<br>1 x Fixed Charges<br>Capital Value: \$2,600,000 |                     |                       |
|---|---------------------|-----------------------|
|   | Actual<br>2009/2010 | Proposed<br>2010/2011 |
| <b>General Rates</b>  |                     |                       |
| General Rates & UAGC  | 129.01              | 97.92                 |
| Roading   | 1,492.11            | 1,586.70              |
| Governance  | 275.08              | 246.45                |
| Planning  | 386.88              | 413.44                |
| Waste Management  | 144.47              | 128.83                |
| Canterbury Museum   | 7.37                | 7.72                  |
|   | 2,434.92            | 2,481.06              |
| <b>Amenities Rates</b>  |                     |                       |
| Capital Value   | 35.62               | 37.44                 |
| Uniform Annual Charges  | 117.51              | 122.91                |
|   | 153.13              | 160.34                |
| <b>Utilities Rates</b>  |                     |                       |
| Water   | 4,736.00            | 5,046.73              |
| Sewer   | -                   | -                     |
| Drainage/Protection   | -                   | -                     |
|   | 4,736.00            | 5,046.73              |
| <b>Other Rates</b>  |                     |                       |
| Refuse Collection   | -                   | -                     |
| Swimming Pool Inspection  | -                   | -                     |
| Rural Fire  | 167.41              | 165.01                |
| Medical Centres   | 100.62              | 97.30                 |
| Tourism   | -                   | -                     |
| Amberley Library Rate   | -                   | -                     |
|   | 268.03              | 262.32                |
| <b>TOTAL</b>  | <b>\$ 7,592.08</b>  | <b>\$ 7,950.45</b>    |
| Increase (\$)   |                     | 358.36                |
| Increase (%)  |                     | 4.72%                 |

| <b>Amuri Rural</b><br>Amuri Plains Water (x 7 points)<br>4 x Fixed Charges<br>Capital Value: \$6,218,000 |                     |                       |
|--|---------------------|-----------------------|
|  | Actual<br>2009/2010 | Proposed<br>2010/2011 |
|  | 328.84              | 271.26                |
|  | 3,568.45            | 3,794.66              |
|  | 747.57              | 669.10                |
|  | 925.24              | 988.75                |
|  | 577.88              | 515.30                |
|  | 29.48               | 30.90                 |
|  | 6,177.45            | 6,269.97              |
|  | 85.19               | 89.53                 |
|  | 470.04              | 491.62                |
|  | 555.23              | 581.15                |
|  | 1,233.47            | 1,254.03              |
|  | -                   | -                     |
|  | -                   | -                     |
|  | 1,233.47            | 1,254.03              |
|  | -                   | -                     |
|  | 68.56               | 70.04                 |
|  | 400.38              | 394.63                |
|  | 402.48              | 389.21                |
|  | -                   | -                     |
|  | -                   | -                     |
|  | 871.42              | 853.89                |
|  | 871.42              | 853.89                |
| <b>TOTAL</b>   | <b>\$ 8,837.57</b>  | <b>\$ 8,959.04</b>    |
| Increase (\$)  |                     | 121.47                |
| Increase (%)   |                     | 1.37%                 |

| <b>Cheviot Township</b><br>Cheviot Water (x 0.5 point)<br>1 x Fixed Charges<br>Capital Value: \$165,000 |                     |                       |
|---|---------------------|-----------------------|
|   | Actual<br>2009/2010 | Proposed<br>2010/2011 |
|   | 20.02               | 27.81                 |
|   | 94.69               | 100.69                |
|   | 69.69               | 62.05                 |
|   | 24.55               | 26.24                 |
|   | 144.47              | 128.83                |
|   | 7.37                | 7.72                  |
|   | 360.79              | 353.34                |
|   | 57.96               | 60.52                 |
|   | 72.12               | 77.84                 |
|   | 130.08              | 138.36                |
|   | 255.58              | 272.82                |
|   | 307.76              | 322.28                |
|   | 2.32                | 2.36                  |
|   | 565.65              | 597.46                |
|   | 229.32              | 244.00                |
|   | -                   | -                     |
|   | 4.63                | 4.52                  |
|   | 23.24               | 24.36                 |
|   | -                   | -                     |
|   | -                   | -                     |
|   | 257.19              | 272.88                |
|   | 257.19              | 272.88                |
| <b>TOTAL</b>  | <b>\$ 1,313.70</b>  | <b>\$ 1,362.05</b>    |
| Increase (\$)   |                     | 48.34                 |
| Increase (%)  |                     | 3.68%                 |

|                          | Cheviot Rural<br>Cheviot Water (x 2.5 points)<br>2 x Fixed Charges<br>Capital Value: \$2,500,000 |                       | Motunau Beach<br>Hurunui Rural Water (x 0.5 point)<br>1 x Fixed Charges<br>Capital Value: \$410,000 |                       | Waipara Township<br>Waipara Water (x 66 units)<br>1 x Fixed Charges<br>Capital Value: \$225,000 |                       |
|--------------------------|--|-----------------------|---|-----------------------|---|-----------------------|
|                          | Actual<br>2009/2010  | Proposed<br>2010/2011 | Actual<br>2009/2010   | Proposed<br>2010/2011 | Actual<br>2009/2010   | Proposed<br>2010/2011 |
| <b>General Rates</b>     |  |                       |   |                       |   |                       |
| General Rates & UAGC     | 137.16   | 118.10                | 30.98   | 34.86                 | 22.70   | 29.53                 |
| Roading                  | 1,434.73   | 1,525.68              | 235.29  | 250.21                | 129.13  | 137.31                |
| Governance               | 322.42   | 288.43                | 90.35   | 80.61                 | 74.75   | 66.60                 |
| Planning                 | 372.00   | 397.53                | 61.01   | 65.20                 | 33.48   | 35.78                 |
| Waste Management         | 288.94   | 257.65                | 144.47  | 128.83                | 144.47  | 128.83                |
| Canterbury Museum        | 14.74  | 15.45                 | 7.37  | 7.72                  | 7.37  | 7.72                  |
|                          | 2,569.98   | 2,602.84              | 569.48  | 567.42                | 411.90  | 405.77                |
| <b>Amenities Rates</b>   |  |                       |   |                       |   |                       |
| Capital Value            | 56.48  | 59.79                 | 28.75   | -                     | 15.78   | -                     |
| Uniform Annual Charges   | 144.24   | 155.68                | 89.80   | 99.00                 | 89.80   | 99.00                 |
|                          | 200.72   | 215.47                | 118.55  | 99.00                 | 105.58  | 99.00                 |
| <b>Utilities Rates</b>   |  |                       |   |                       |   |                       |
| Water                    | 1,277.88   | 1,364.11              | 296.03  | 305.00                | 100.56  | 106.32                |
| Sewer                    | -  | -                     | 188.24  | 191.38                | -   | -                     |
| Drainage/Protection      | -  | -                     | -   | -                     | -   | -                     |
|                          | 1,277.88   | 1,364.11              | 484.27  | 496.38                | 100.56  | 106.32                |
| <b>Other Rates</b>       |  |                       |   |                       |   |                       |
| Refuse Collection        | -  | -                     | 229.32  | 244.00                | 229.32  | 244.00                |
| Swimming Pool Inspection | -  | -                     | -   | -                     | -   | -                     |
| Rural Fire               | 160.98   | 158.67                | 11.50   | 11.24                 | 6.31  | 6.17                  |
| Medical Centres          | 46.48  | 48.71                 | -   | -                     | -   | -                     |
| Tourism                  | -  | -                     | -   | -                     | -   | -                     |
| Amberley Library Rate    | -  | -                     | -   | -                     | -   | -                     |
|                          | 207.46   | 207.38                | 240.82  | 255.24                | 235.63  | 250.17                |
| <b>TOTAL</b>             | <b>\$ 4,256.03</b>   | <b>\$ 4,389.80</b>    | <b>\$ 1,413.12</b>  | <b>\$ 1,418.04</b>    | <b>\$ 853.66</b>  | <b>\$ 861.26</b>      |
| Increase (\$)            |  | 133.77                |   | 4.92                  |   | 7.60                  |
| Increase (%)             |  | 3.14%                 |   | 0.35%                 |   | 0.89%                 |

  

|                          | Glenmark Rural<br>Hurunui Rural Water (x 7 points)<br>2 x Fixed Charges<br>Capital Value: \$2,200,000 |                       | Hanmer Springs Township<br>Hanmer Springs Water (x 216 units)<br>1 x Fixed Charges & Tourism<br>Capital Value: \$440,000 |                       | Hanmer Springs Township<br>Hanmer Springs Water (x 27 units)<br>1 x Fixed Charges<br>Capital Value: \$510,000 |                       |
|--------------------------|---|-----------------------|--|-----------------------|---|-----------------------|
|                          | Actual<br>2009/2010   | Proposed<br>2010/2011 | Actual<br>2009/2010  | Proposed<br>2010/2011 | Actual<br>2009/2010   | Proposed<br>2010/2011 |
| <b>General Rates</b>     |   |                       |  |                       |   |                       |
| General Rates & UAGC     | 123.73  | 109.46                | 32.32  | 35.72                 | 35.46   | 37.74                 |
| Roading                  | 1,262.56  | 1,342.59              | 252.51   | 268.52                | 292.68  | 311.24                |
| Governance               | 297.11  | 265.71                | 92.88  | 82.88                 | 98.79   | 88.18                 |
| Planning                 | 327.36  | 349.83                | 65.47  | 69.97                 | 75.89   | 81.10                 |
| Waste Management         | 288.94  | 257.65                | 144.47   | 128.83                | 144.47  | 128.83                |
| Canterbury Museum        | 14.74   | 15.45                 | 7.37   | 7.72                  | 7.37  | 7.72                  |
|                          | 2,314.44  | 2,340.70              | 595.03   | 593.64                | 654.66  | 654.80                |
| <b>Amenities Rates</b>   |   |                       |  |                       |   |                       |
| Capital Value            | 5.74  | -                     | 136.87   | 141.37                | 158.65  | 163.86                |
| Uniform Annual Charges   | 179.60  | 198.01                | 196.25   | 202.48                | 196.25  | 202.48                |
|                          | 185.34  | 198.01                | 333.12   | 343.85                | 354.90  | 366.34                |
| <b>Utilities Rates</b>   |   |                       |  |                       |   |                       |
| Water                    | 4,144.42  | 4,270.00              | 272.73   | 291.15                | 172.00  | 183.62                |
| Sewer                    | -   | -                     | 148.19   | 150.66                | 148.19  | 150.66                |
| Drainage/Protection      | -   | -                     | -  | -                     | -   | -                     |
|                          | 4,144.42  | 4,270.00              | 420.92   | 441.81                | 320.19  | 334.28                |
| <b>Other Rates</b>       |   |                       |  |                       |   |                       |
| Refuse Collection        | -   | -                     | 229.32   | 244.00                | 229.32  | 244.00                |
| Swimming Pool Inspection | -   | -                     | -  | -                     | -   | -                     |
| Rural Fire               | 141.66  | 139.63                | 12.34  | 12.06                 | 14.31   | 13.98                 |
| Medical Centres          | -   | -                     | 20.45  | 20.47                 | 20.45   | 20.47                 |
| Tourism                  | -   | -                     | 325.00   | 340.58                | -   | -                     |
| Amberley Library Rate    | -   | -                     | -  | -                     | -   | -                     |
|                          | 141.66  | 139.63                | 587.11   | 617.12                | 264.08  | 278.46                |
| <b>TOTAL</b>             | <b>\$ 6,785.86</b>  | <b>\$ 6,948.33</b>    | <b>\$ 1,936.18</b>   | <b>\$ 1,996.41</b>    | <b>\$ 1,593.82</b>  | <b>\$ 1,633.88</b>    |
| Increase (\$)            |   | 162.47                |  | 60.23                 |   | 40.06                 |
| Increase (%)             |   | 2.39%                 |  | 3.11%                 |   | 2.51%                 |

| Hanmer Springs Rural<br>No Water<br>1 x Fixed Charges<br>Capital Value: \$3,900,000 |                     |                       |
|---|---------------------|-----------------------|
|   | Actual<br>2009/2010 | Proposed<br>2010/2011 |
| <b>General Rates</b>  |                     |                       |
| General Rates & UAGC  | 187.19              | 135.35                |
| Roading   | 2,238.17            | 2,380.05              |
| Governance  | 384.74              | 344.89                |
| Planning  | 580.32              | 620.15                |
| Waste Management  | 144.47              | 128.83                |
| Canterbury Museum   | 7.37                | 7.72                  |
|   | 3,542.26            | 3,617.00              |
| <b>Amenities Rates</b>  |                     |                       |
| Capital Value   | 409.19              | 446.72                |
| Uniform Annual Charges  | 196.25              | 202.48                |
|   | 605.44              | 649.19                |
| <b>Utilities Rates</b>  |                     |                       |
| Water   | -                   | -                     |
| Sewer   | -                   | -                     |
| Drainage/Protection   | -                   | -                     |
|   | -                   | -                     |
| <b>Other Rates</b>  |                     |                       |
| Refuse Collection   | -                   | -                     |
| Swimming Pool Inspection  | -                   | -                     |
| Rural Fire  | 251.12              | 247.52                |
| Medical Centres   | 20.45               | 20.47                 |
| Tourism   | -                   | -                     |
| Amberley Library Rate   | -                   | -                     |
|   | 271.57              | 267.99                |
| <b>TOTAL</b>  | <b>\$ 4,419.27</b>  | <b>\$ 4,534.19</b>    |
| Increase (\$)   |                     | 114.92                |
| Increase (%)  |                     | 2.60%                 |

| Hawarden Township<br>Hawarden-Waikari Water (x 292 units)<br>1 x Fixed Charges<br>\$145,000 |                     |                       |
|---|---------------------|-----------------------|
|   | Actual<br>2009/2010 | Proposed<br>2010/2011 |
|   | 19.12               | 27.23                 |
|   | 83.21               | 88.49                 |
|   | 68.00               | 60.54                 |
|   | 21.58               | 23.06                 |
|   | 144.47              | 128.83                |
|   | 7.37                | 7.72                  |
|   | 343.75              | 335.86                |
|   | 67.24               | 69.42                 |
|   | 63.86               | 65.99                 |
|   | 131.10              | 135.41                |
|   | 214.04              | 225.23                |
|   | 282.13              | 315.52                |
|   | -                   | -                     |
|   | 496.17              | 540.76                |
|   | 229.32              | 244.00                |
|   | -                   | -                     |
|   | 4.07                | 3.98                  |
|   | 18.49               | 18.54                 |
|   | -                   | -                     |
|   | -                   | -                     |
|   | 251.88              | 266.51                |
| <b>TOTAL</b>  | <b>\$ 1,222.89</b>  | <b>\$ 1,278.54</b>    |
| Increase (\$)   |                     | 55.65                 |
| Increase (%)  |                     | 4.55%                 |

| Waikari Township<br>Hawarden-Waikari Water (x 694 units)<br>1 x Fixed Charges<br>\$190,000 |                     |                       |
|--|---------------------|-----------------------|
|  | Actual<br>2009/2010 | Proposed<br>2010/2011 |
|  | 21.13               | 28.53                 |
|  | 109.04              | 115.95                |
|  | 71.80               | 63.95                 |
|  | 28.27               | 30.21                 |
|  | 144.47              | 128.83                |
|  | 7.37                | 7.72                  |
|  | 382.08              | 375.19                |
|  | 88.10               | 90.96                 |
|  | 63.86               | 65.99                 |
|  | 151.96              | 156.95                |
|  | 348.57              | 366.80                |
|  | 445.68              | 475.76                |
|  | -                   | -                     |
|  | 794.25              | 842.56                |
|  | 229.32              | 244.00                |
|  | -                   | -                     |
|  | 5.33                | 5.21                  |
|  | 18.49               | 18.54                 |
|  | -                   | -                     |
|  | -                   | -                     |
|  | 253.14              | 267.75                |
| <b>TOTAL</b>   | <b>\$ 1,581.44</b>  | <b>\$ 1,642.44</b>    |
| Increase (\$)  |                     | 61.00                 |
| Increase (%)   |                     | 3.86%                 |

| Hurunui Rural<br>Hurunui Water (x 2 points)<br>1 x Fixed Charges<br>Capital Value: \$3,500,000 |                     |                       |
|--|---------------------|-----------------------|
|  | Actual<br>2009/2010 | Proposed<br>2010/2011 |
| <b>General Rates</b>   |                     |                       |
| General Rates & UAGC   | 169.29              | 123.83                |
| Roading  | 2,008.62            | 2,135.95              |
| Governance   | 351.00              | 314.60                |
| Planning   | 520.80              | 556.55                |
| Waste Management   | 144.47              | 128.83                |
| Canterbury Museum  | 7.37                | 7.72                  |
|  | 3,201.54            | 3,267.48              |
| <b>Amenities Rates</b>   |                     |                       |
| Capital Value  | 50.02               | 51.98                 |
| Uniform Annual Charges   | 63.86               | 65.99                 |
|  | 113.88              | 117.97                |
| <b>Utilities Rates</b>   |                     |                       |
| Water  | 1,184.12            | 1,220.00              |
| Sewer  | -                   | -                     |
| Drainage/Protection  | -                   | -                     |
|  | 1,184.12            | 1,220.00              |
| <b>Other Rates</b>   |                     |                       |
| Refuse Collection  | -                   | -                     |
| Swimming Pool Inspection   | -                   | -                     |
| Rural Fire   | 98.18               | 95.95                 |
| Medical Centres  | 18.49               | 18.54                 |
| Tourism  | -                   | -                     |
| Amberley Library Rate  | -                   | -                     |
|  | 116.67              | 114.49                |
| <b>TOTAL</b>   | <b>\$ 4,616.20</b>  | <b>\$ 4,719.94</b>    |
| Increase (\$)  |                     | 103.74                |
| Increase (%)   |                     | 2.25%                 |