

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Public Services - Group Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Community Services - Activity Summary	1,398,737	1,437,805	1,508,412	1,290,582
Property - Activity Summary	458,923	985,809	993,492	787,294
Reserves - Activity Summary	186,381	198,948	190,570	203,683
Emergency Services - Activity Summary	240,053	224,668	253,944	246,241
Library - Activity Summary	0	0	0	0
Waste Minimisation - Activity Summary	1,296,534	1,420,256	1,339,442	1,396,832
<b>Total Rates</b>	<b>3,580,628</b>	<b>4,267,486</b>	<b>4,285,860</b>	<b>3,924,633</b>
<i>Raw increase</i>		<i>19.18%</i>	<i>0.43%</i>	<i>-8.03%</i>
<b>Other Income</b>				
Community Services - Activity Summary	210,129	153,894	93,377	95,777
Property - Activity Summary	2,054,243	776,276	470,559	472,674
Reserves - Activity Summary	304,342	312,030	317,045	313,544
Emergency Services - Activity Summary	0	0	0	0
Library - Activity Summary	45,604	56,200	58,555	35,552
Waste Minimisation - Activity Summary	855,578	975,539	1,075,449	1,075,449
<b>Total Other Income</b>	<b>3,469,896</b>	<b>2,273,939</b>	<b>2,014,985</b>	<b>1,992,995</b>
<b>Internal Interest Received</b>				
Community Services - Activity Summary	23,397	5,373	3,447	1,908
Property - Activity Summary	41,213	13,942	0	9,342
Reserves - Activity Summary	97,987	90,124	97,007	29,316
Library - Activity Summary	1,964	0	0	0
<b>Total Internal Interest Received</b>	<b>164,561</b>	<b>109,439</b>	<b>100,454</b>	<b>40,566</b>
<b>Development Contributions</b>				
Property - Activity Summary	48,255	47,775	47,946	47,946
Reserves - Activity Summary	151,813	134,924	135,613	135,613
Library - Activity Summary	6,670	0	0	0
<b>Total Development Contributions</b>	<b>206,738</b>	<b>182,699</b>	<b>183,559</b>	<b>183,559</b>
<b>Transfer from Reserves</b>				
Community Services - Activity Summary	173,223	189,516	113,162	233,867
Property - Activity Summary	764,398	651,654	752,011	833,826
Reserves - Activity Summary	1,355,759	1,331,403	1,327,967	1,151,532
Library - Activity Summary	1,109,261	1,084,044	1,149,884	1,161,670
<b>Total Transfer from Reserves</b>	<b>3,402,642</b>	<b>3,256,617</b>	<b>3,343,024</b>	<b>3,380,896</b>
<b>Total Operating Revenue</b>	<b>10,824,464</b>	<b>10,090,180</b>	<b>9,927,882</b>	<b>9,522,649</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Community Services - Activity Summary	600,949	523,484	419,322	396,657
Property - Activity Summary	175,798	186,231	152,341	201,468
Reserves - Activity Summary	129,339	283,539	262,971	162,173
Emergency Services - Activity Summary	92,062	94,654	115,139	95,123
Library - Activity Summary	468,169	440,129	474,138	458,286
Waste Minimisation - Activity Summary	152,330	196,579	171,210	199,501
<b>Total Employment Benefits</b>	<b>1,618,646</b>	<b>1,724,617</b>	<b>1,595,120</b>	<b>1,513,207</b>
<b>Direct Operating Expenditure</b>				
Community Services - Activity Summary	709,775	759,864	823,721	656,282
Property - Activity Summary	1,345,053	1,156,945	1,205,018	1,177,145
Reserves - Activity Summary	925,896	935,153	943,698	884,368
Emergency Services - Activity Summary	49,929	54,318	57,903	69,270
Library - Activity Summary	186,710	164,000	161,399	159,708
Waste Minimisation - Activity Summary	1,967,620	1,881,341	2,077,471	2,077,471
<b>Total Direct Operating Expenditure</b>	<b>5,184,983</b>	<b>4,951,621</b>	<b>5,269,210</b>	<b>5,024,245</b>

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<b>Internal Interest Paid</b>				
Community Services - Activity Summary	125,765	122,638	119,917	85,812
Property - Activity Summary	116,888	89,679	129,134	57,364
Reserves - Activity Summary	1,750	4,273	4,487	2,789
Emergency Services - Activity Summary	0	0	0	0
Library - Activity Summary	0	0	0	0
Waste Minimisation - Activity Summary	84,652	87,062	72,040	64,783
<i>Total Internal Interest Paid</i>	<i>329,055</i>	<i>303,652</i>	<i>325,578</i>	<i>210,748</i>
<b>Council Overheads</b>				
Community Services - Activity Summary	253,700	244,542	265,196	268,775
Property - Activity Summary	170,133	163,991	177,841	185,262
Reserves - Activity Summary	517,571	498,888	541,024	548,326
Emergency Services - Activity Summary	67,093	64,659	70,120	71,066
Library - Activity Summary	448,418	432,231	468,738	475,064
Waste Minimisation - Activity Summary	128,748	124,101	134,582	136,398
<i>Total Council Overheads</i>	<i>1,585,663</i>	<i>1,528,412</i>	<i>1,657,501</i>	<i>1,684,891</i>
<b>Depreciation</b>				
Community Services - Activity Summary	83,581	78,617	9,865	71,421
Property - Activity Summary	352,065	292,783	326,764	378,426
Reserves - Activity Summary	103,044	82,177	29,483	46,982
Emergency Services - Activity Summary	10,089	11,037	10,782	10,782
Library - Activity Summary	102,171	103,883	104,164	104,164
Waste Minimisation - Activity Summary	115,973	106,711	35,126	35,126
<i>Total Depreciation</i>	<i>766,924</i>	<i>675,208</i>	<i>516,184</i>	<i>646,900</i>
<b>Transfers to Reserves</b>				
Community Services - Activity Summary	31,715	57,443	80,378	143,189
Property - Activity Summary	1,207,095	585,828	272,909	151,416
Reserves - Activity Summary	418,682	263,399	286,537	189,051
Emergency Services - Activity Summary	20,880	0	0	0
Library - Activity Summary	(41,968)	0	0	0
Waste Minimisation - Activity Summary	(297,211)	0	(75,538)	(40,999)
<i>Total Transfers to Reserves</i>	<i>1,339,193</i>	<i>906,671</i>	<i>564,287</i>	<i>442,656</i>
<b>Total Operating Expenditure</b>	<b>10,824,464</b>	<b>10,090,180</b>	<b>9,927,880</b>	<b>9,522,648</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>1</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Community Services - Activity Summary	(80,326)	(356,605)	(4,735)	43,076
Property - Activity Summary	1,993,542	1,200,450	291,372	166,794
Reserves - Activity Summary	438,383	566,210	347,473	263,987
Emergency Services - Activity Summary	13,835	10,221	10,443	55,000
Library - Activity Summary	48,393	(9,354)	76,756	93,665
Waste Minimisation - Activity Summary	(180,266)	0	(75,538)	(40,999)
<b>Total Capital Revenue</b>	<b>2,233,560</b>	<b>1,410,922</b>	<b>645,770</b>	<b>581,522</b>
<b>CAPITAL EXPENDITURE</b>				
Community Services - Activity Summary	2,290	0	0	0
Property - Activity Summary	2,516,327	538,801	52,216	63,216
Reserves - Activity Summary	504,470	324,792	102,866	123,501
Emergency Services - Activity Summary	13,835	10,221	10,443	55,000
Library - Activity Summary	59,143	75,125	76,756	93,665
Waste Minimisation - Activity Summary	30,218	0	0	0
<b>Total Capital Expenditure</b>	<b>3,126,281</b>	<b>948,939</b>	<b>242,281</b>	<b>335,381</b>
<b>CLOSING BALANCE</b>	<b>(892,721)</b>	<b>461,984</b>	<b>403,490</b>	<b>246,141</b>

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<b><u>Community Services - Activity Summary</u></b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
District Promotion - Sub Activity Summary	401,891	418,769	420,693	331,200
Community Programmes - Sub Activity Summary	0	0	0	0
Grants - Sub Activity Summary	171,153	176,315	183,583	57,872
Amenities - Sub Activity Summary	825,693	842,720	904,137	901,510
<i>Total Rates</i>	<i>1,398,737</i>	<i>1,437,805</i>	<i>1,508,412</i>	<i>1,290,582</i>
<b>Other Income</b>				
District Promotion - Sub Activity Summary	60,333	38,100	5,216	0
Community Programmes - Sub Activity Summary	119,501	86,000	57,904	65,983
Grants - Sub Activity Summary	25,072	23,572	23,997	23,572
Amenities - Sub Activity Summary	5,222	6,222	6,260	6,222
<i>Total Other Income</i>	<i>210,129</i>	<i>153,894</i>	<i>93,377</i>	<i>95,777</i>
<b>Internal Interest Received</b>				
Community Programmes - Sub Activity Summary	0	0	0	0
Grants - Sub Activity Summary	0	0	0	0
Amenities - Sub Activity Summary	23,397	5,373	3,447	1,908
<i>Total Internal Interest Received</i>	<i>23,397</i>	<i>5,373</i>	<i>3,447</i>	<i>1,908</i>
<b>Development Contributions</b>				
District Promotion - Sub Activity Summary	0	0	0	0
Community Programmes - Sub Activity Summary	0	0	0	0
Grants - Sub Activity Summary	0	0	0	0
Amenities - Sub Activity Summary	0	0	0	0
<i>Total Development Contributions</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Council Overheads (Income)</b>				
District Promotion - Sub Activity Summary	0	0	0	0
Community Programmes - Sub Activity Summary	0	0	0	0
Grants - Sub Activity Summary	0	0	0	0
Amenities - Sub Activity Summary	0	0	0	0
<i>Total Council Overheads</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Transfer from Reserves</b>				
District Promotion - Sub Activity Summary	56,243	58,497	60,833	60,837
Community Programmes - Sub Activity Summary	37,825	56,827	39,464	98,609
Grants - Sub Activity Summary	0	0	0	0
Amenities - Sub Activity Summary	79,155	74,192	12,865	74,421
<i>Total Transfer from Reserves</i>	<i>173,223</i>	<i>189,516</i>	<i>113,162</i>	<i>233,867</i>
<b>Total Operating Revenue</b>	<b>1,805,485</b>	<b>1,786,588</b>	<b>1,718,398</b>	<b>1,622,134</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
District Promotion - Sub Activity Summary	61,029	63,669	62,556	2,689
Community Programmes - Sub Activity Summary	101,253	87,411	48,853	121,409
Grants - Sub Activity Summary	0	0	0	0
Amenities - Sub Activity Summary	438,666	372,404	307,913	272,559
<i>Total Employment Benefits</i>	<i>600,949</i>	<i>523,484</i>	<i>419,322</i>	<i>396,657</i>
<b>Direct Operating Expenditure</b>				
District Promotion - Sub Activity Summary	401,959	426,336	419,960	385,065
Community Programmes - Sub Activity Summary	63,357	74,861	48,515	43,184
Grants - Sub Activity Summary	158,431	157,618	259,067	138,898
Amenities - Sub Activity Summary	86,028	101,049	96,178	89,135
<i>Total Direct Operating Expenditure</i>	<i>709,775</i>	<i>759,864</i>	<i>823,721</i>	<i>656,282</i>

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<b>Internal Interest Paid</b>				
Amenities - Sub Activity Summary	125,765	122,638	119,917	85,812
<i>Total Internal Interest Paid</i>	<i>125,765</i>	<i>122,638</i>	<i>119,917</i>	<i>85,812</i>
<b>Council Overheads</b>				
District Promotion - Sub Activity Summary	4,043	3,897	4,226	4,283
Grants - Sub Activity Summary	26,309	25,359	27,501	27,872
Amenities - Sub Activity Summary	223,348	215,286	233,469	236,620
<i>Total Council Overheads</i>	<i>253,700</i>	<i>244,542</i>	<i>265,196</i>	<i>268,775</i>
<b>Depreciation</b>				
District Promotion - Sub Activity Summary	7,425	7,425	0	0
Amenities - Sub Activity Summary	76,155	71,192	9,865	71,421
<i>Total Depreciation</i>	<i>83,581</i>	<i>78,617</i>	<i>9,865</i>	<i>71,421</i>
<b>Transfers to Reserves</b>				
District Promotion - Sub Activity Summary	44,010	14,039	(0)	0
Community Programmes - Sub Activity Summary	(7,284)	(19,445)	0	0
Grants - Sub Activity Summary	11,484	16,910	(78,988)	(85,326)
Amenities - Sub Activity Summary	(16,496)	45,938	159,366	228,515
<i>Total Transfers to Reserves</i>	<i>31,715</i>	<i>57,443</i>	<i>80,378</i>	<i>143,189</i>
<b>Total Operating Expenditure</b>	<b>1,805,485</b>	<b>1,786,588</b>	<b>1,718,399</b>	<b>1,622,135</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
District Promotion - Sub Activity Summary	41,123	14,039	(0)	0
Community Programmes - Sub Activity Summary	0	0	0	0
Grants - Sub Activity Summary	16,431	16,910	(78,988)	(85,326)
Amenities - Sub Activity Summary	(137,880)	(387,554)	74,253	128,402
<b>Total Capital Revenue</b>	<b>(80,326)</b>	<b>(356,605)</b>	<b>(4,735)</b>	<b>43,076</b>
<b>CAPITAL EXPENDITURE</b>				
District Promotion - Sub Activity Summary	2,290	0	0	0
Community Programmes - Sub Activity Summary	0	0	0	0
Grants - Sub Activity Summary	0	0	0	0
Amenities - Sub Activity Summary	0	0	0	0
<b>Total Capital Expenditure</b>	<b>2,290</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>(82,616)</b>	<b>(356,605)</b>	<b>(4,735)</b>	<b>43,076</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>District Promotion &amp; Development - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Tourism	242,091	241,747	251,417	251,417
District Promotion	159,800	177,022	169,276	79,783
<b>Total Rates</b>	<b>401,891</b>	<b>418,769</b>	<b>420,693</b>	<b>331,200</b>
<b>Other Income</b>				
Tourism	55,986	33,100	0	0
District Promotion	4,348	5,000	5,216	0
<b>Total Other Income</b>	<b>60,333</b>	<b>38,100</b>	<b>5,216</b>	<b>0</b>
<b>Internal Interest Received</b>				
Tourism	0	0	0	0
District Promotion	0	0	0	0
<b>Total Internal Interest Received</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Development Contributions</b>				
Tourism	0	0	0	0
District Promotion	0	0	0	0
<b>Total Development Contributions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Council Overheads (Income)</b>				
Tourism	0	0	0	0
District Promotion	0	0	0	0
<b>Total Council Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Reserves</b>				
Tourism	56,243	58,497	60,833	60,837
District Promotion	0	0	0	0
<b>Total Transfer from Reserves</b>	<b>56,243</b>	<b>58,497</b>	<b>60,833</b>	<b>60,837</b>
<b>Total Operating Revenue</b>	<b>518,467</b>	<b>515,366</b>	<b>486,742</b>	<b>392,037</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Tourism	58,885	61,669	62,556	2,689
District Promotion	2,144	2,000	0	0
<b>Total Employment Benefits</b>	<b>61,029</b>	<b>63,669</b>	<b>62,556</b>	<b>2,689</b>
<b>Direct Operating Expenditure</b>				
Tourism	256,602	257,636	249,694	309,565
District Promotion	145,357	168,700	170,266	75,500
<b>Total Direct Operating Expenditure</b>	<b>401,959</b>	<b>426,336</b>	<b>419,960</b>	<b>385,065</b>
<b>Internal Interest Paid</b>				
Tourism	0	0	0	0
District Promotion	0	0	0	0
<b>Total Internal Interest Paid</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Council Overheads</b>				
Tourism	0	0	0	0
District Promotion	4,043	3,897	4,226	4,283
<b>Total Council Overheads</b>	<b>4,043</b>	<b>3,897</b>	<b>4,226</b>	<b>4,283</b>
<b>Depreciation</b>				
Tourism	0	0	0	0
District Promotion	7,425	7,425	0	0
<b>Total Depreciation</b>	<b>7,425</b>	<b>7,425</b>	<b>0</b>	<b>0</b>
<b>Transfers to Reserves</b>				
Tourism	38,833	14,039	(0)	0
District Promotion	5,178	0	0	0
<b>Total Transfers to Reserves</b>	<b>44,010</b>	<b>14,039</b>	<b>(0)</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>518,467</b>	<b>515,366</b>	<b>486,742</b>	<b>392,037</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Tourism	41,123	14,039	(0)	0
District Promotion	0	0	0	0
<b>Total Capital Revenue</b>	<b>41,123</b>	<b>14,039</b>	<b>(0)</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
Tourism	2,290	0	0	0
District Promotion	0	0	0	0
<b>Total Capital Expenditure</b>	<b>2,290</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>38,833</b>	<b>14,039</b>	<b>(0)</b>	<b>0</b>

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<b>District Tourism (34100)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
34100109 Targeted Rates - Tourism Rates	242,091	241,747	251,417	251,417
<i>Total Rates</i>	<i>242,091</i>	<i>241,747</i>	<i>251,417</i>	<i>251,417</i>
		4%	4%	4%
<b>Other Income</b>				
34100156 APT - Other Revenue	16,386	0	0	0
341001565 Visitor Guide	31,700	33,100	0	0
3410015615 Hanmer Springs Trails Project	7,000	0	0	0
341001566 Website Marketing	900	0	0	0
<i>Total Other Income</i>	<i>55,986</i>	<i>33,100</i>	<i>0</i>	<i>0</i>
<b>Transfer from Reserves</b>				
Transfer from Hanmer Springs Thermal				
34100120 Reserve	56,243	58,497	60,833	60,837
<i>Total Transfer from Reserves</i>	<i>56,243</i>	<i>58,497</i>	<i>60,833</i>	<i>60,837</i>
<b>Total Operating Revenue</b>	<b>354,319</b>	<b>333,344</b>	<b>312,250</b>	<b>312,254</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
34100306 Wages	58,885	61,669	62,556	2,689
<i>Total Employment Benefits</i>	<i>58,885</i>	<i>61,669</i>	<i>62,556</i>	<i>2,689</i>
<b>Direct Operating Expenditure</b>				
34100325 APT - Other Expenditure	450	0	2,087	2,000
341003259 Display Materials & Folders	0	0	0	0
34100369 Travelling Expenses	914	0	2,087	2,000
Marketing Fee (HSTP&S)	0	30,636	31,299	30,000
<b>Marketing Projects</b>				
341005004 Communications	0	15,000	0	0
341005006 Touring Routes		0	0	0
Marketing Expenditure (General)	0	0	214,221	275,565
3410032519 Tourism Growth Package	17,881	30,000	0	0
3410032520 Event Development	1,554	10,000	0	0
3410032564 Collaboration	30,851	40,000	0	0
3410050301 Website/Digital	0	24,000	0	0
3410050211 Collateral	0	20,000	0	0
3410032565 Trade	14,496	18,000	0	0
3410050201 Advertising	0	46,000	0	0
34100362 Conferences & Meetings	10,292	14,000	0	0
3410032566 In-Market	4,935	10,000	0	0
341005001 Hanmer Springs	6,900	0	0	0
341005004 Communications	14,231	0	0	0
3410050101 Consultants	30,000	0	0	0
3410050201 Advertising	42,318	0	0	0
3410050211 Collateral	61,263	0	0	0
3410050301 Website/Digital	22,188	0	0	0
3410050501 Visitor Information Boards	1,048	0	0	0
3410050604 Hurunui Trails Trust	(2,720)	0	0	0
<i>Total Direct Operating Expenditure</i>	<i>256,602</i>	<i>257,636</i>	<i>249,694</i>	<i>309,565</i>
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	38,833	14,039	(0)	0
<i>Total Transfers to Reserves</i>	<i>38,833</i>	<i>14,039</i>	<i>(0)</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>354,319</b>	<b>333,344</b>	<b>312,250</b>	<b>312,254</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	134,607	173,440	187,479	187,479
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	38,833	14,039	(0)	0
<b>Total Capital Revenue</b>	<b>41,123</b>	<b>14,039</b>	<b>(0)</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
341006301 Information Boards	2,290	0	0	0
<b>Total Capital Expenditure</b>	<b>2,290</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>173,440</b>	<b>187,479</b>	<b>187,479</b>	<b>187,479</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>District Promotion &amp; Advocacy (34000)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
34000101 General Rates - General Rates	159,800	177,022	169,276	79,783
<i>Total Rates</i>	<i>159,800</i>	<i>177,022</i>	<i>169,276</i>	<i>79,783</i>
<b>Other Income</b>				
34000156 Recoveries - Mainpower	4,348	5,000	5,216	0
<i>Total Other Income</i>	<i>4,348</i>	<i>5,000</i>	<i>5,216</i>	<i>0</i>
<b>Total Operating Revenue</b>	<b>164,148</b>	<b>182,022</b>	<b>174,492</b>	<b>79,783</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Salaries & Wages	2,144	2,000	0	0
<i>Total Employment Benefits</i>	<i>2,144</i>	<i>2,000</i>	<i>0</i>	<i>0</i>
<b>Direct Operating Expenditure</b>				
340003211 HS Forest Tracks	5,200	5,200	5,425	0
340003614 School Achievers Awards	13,250	10,000	10,433	0
340003616 Heritage Award	3,107	5,000	5,217	0
340003620 Biodiversity Award	9,993	10,000	10,433	0
340003621 Events Funding	3,348	25,000	15,650	0
Sponsorship - Compass FM	16,000	8,000	8,346	8,000
Un-reinforced Masonry Contributions		0	0	0
Economic Development Expenditure (Enterprise North Canterbury)	52,113	52,500	66,330	52,500
Wellbeing North Canterbury	4,348	15,000	10,433	15,000
Hurunui Trails Trust	38,000	38,000	38,000	0
<i>Total Direct Operating Expenditure</i>	<i>145,357</i>	<i>168,700</i>	<i>170,266</i>	<i>75,500</i>
<b>Council Overheads</b>				
34000372 Overhead Allocation Expenses	4,043	3,897	4,226	4,283
<i>Total Council Overheads</i>	<i>4,043</i>	<i>3,897</i>	<i>4,226</i>	<i>4,283</i>
<b>Depreciation</b>				
34000385 Depn - Signs	7,425	7,425	0	0
<i>Total Depreciation</i>	<i>7,425</i>	<i>7,425</i>	<i>0</i>	<i>0</i>
<b>Transfers to Reserves</b>				
Net Funding from General Reserve	5,178	0	0	0
<i>Total Transfers to Reserves</i>	<i>5,178</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>164,148</b>	<b>182,022</b>	<b>174,492</b>	<b>79,783</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Community Programmes - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Other Income</b>				
Youth Programme	88,138	56,000	57,904	45,983
Together Hurunui	21,834	30,000	0	20,000
<i>Total Other Income</i>	<i>119,501</i>	<i>86,000</i>	<i>57,904</i>	<i>65,983</i>
<b>Transfer from Reserves</b>				
Youth Programme	37,825	56,827	39,464	98,609
Together Hurunui	0	0	0	0
Office for Seniors	0	0	0	0
<i>Total Transfer from Reserves</i>	<i>37,825</i>	<i>56,827</i>	<i>39,464</i>	<i>98,609</i>
<b>Total Operating Revenue</b>	<b>157,326</b>	<b>142,827</b>	<b>97,368</b>	<b>164,592</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Youth Programme	73,907	60,827	48,853	103,217
Together Hurunui	20,361	26,584	0	18,191
Office for Seniors	6,986	0	0	0
<i>Total Employment Benefits</i>	<i>101,253</i>	<i>87,411</i>	<i>48,853</i>	<i>121,409</i>
<b>Direct Operating Expenditure</b>				
Youth Programme	59,342	52,000	48,515	41,375
Together Hurunui	1,473	19,489	0	1,809
Office for Seniors	2,543	3,372	0	0
<i>Total Direct Operating Expenditure</i>	<i>63,357</i>	<i>74,861</i>	<i>48,515</i>	<i>43,184</i>
<b>Transfers to Reserves</b>				
Youth Programme	(7,285)	0	0	0
Together Hurunui	1	(16,073)	0	0
Office for Seniors	1	(3,372)	0	0
<i>Total Transfers to Reserves</i>	<i>(7,284)</i>	<i>(19,445)</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>157,326</b>	<b>142,827</b>	<b>97,368</b>	<b>164,593</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>



<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Youth Development Programme (74010)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Other Income</b>				
74010121 Activate - Funding	0	0	3,130	0
74010151 Donations Ministry Youth Development Youth in Emergency Services - funding	22,435	10,000	0	10,375
74010152 income	0	0	10,433	0
74010153 Donations	500	0	5,217	3,000
74010154 Strengths Finder funding	0	0	0	0
74010155 Rata Foundation	34,500	35,000	26,083	30,000
74010156 Grants	0	10,000	10,433	0
740101561 Lotteries grant - part time youth worker	23,264	0	0	0
740101563 Lottery Grant - Big Day Out	2,824	0	0	0
740101566 Recoveries	4,092	0	0	0
74010157 Event Sales	19	1,000	2,608	2,608
740101571 Easter camp - Income	505	0	0	0
<i>Total Other Income</i>	<b>88,138</b>	<b>56,000</b>	<b>57,904</b>	<b>45,983</b>
<b>Transfer from Reserves</b>				
74010120 Reserve	37,825	56,827	39,464	98,609
<i>Total Transfer from Reserves</i>	<b>37,825</b>	<b>56,827</b>	<b>39,464</b>	<b>98,609</b>
<b>Total Operating Revenue</b>	<b>125,963</b>	<b>112,827</b>	<b>97,368</b>	<b>144,592</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
74010306 Wages & Salaries	67,474	56,827	47,288	100,217
74010308 Training	6,433	4,000	1,565	3,000
<i>Total Employment Benefits</i>	<b>73,907</b>	<b>60,827</b>	<b>48,853</b>	<b>103,217</b>
<b>Direct Operating Expenditure</b>				
74010325 Purchases	22,343	30,000	31,299	30,000
740103251 Purchases (Goods for Sale)	0	0	0	0
740103252 Equipment Hire	1,775	8,000	5,217	0
740103253 Advertising	1,892	2,500	522	0
740103254 Venue Hire	0	0	522	0
740103255 Tutor Fees	0	0	0	0
740103256 Development Programmes	15,094	10,000	10,433	10,375
740103257 Youth in Emergency Services - Expenses	156	0	0	0
740103258 Purchases - Strengths Finder	898	1,000	0	0
740103261 Easter camp - Expenses	503	0	0	0
740103262 Purchases - part time youth worker	3,296	0	0	0
740103263 Year 7/8 Big Day Out	2,824	0	0	0
740103264 Quake Escape Camp	1,545	0	0	0
740103266 Purchases - outcome agreement	1,090	0	0	0
740103267 Childrens Events	104	0	0	0
Purchases - Environmental Stewardship Programme	5,851	0	0	0
74010368 Subscriptions	275	0	0	0
74010369 Travel Expenses	1,278	500	522	1,000
Vehicle Expenses (Pool Vehicle from Year 1)	419	0	0	0
<i>Total Direct Operating Expenditure</i>	<b>59,342</b>	<b>52,000</b>	<b>48,515</b>	<b>41,375</b>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Transfers to General Reserve	(7,285)	0	0	0
<i>Total Transfers to Reserves</i>	<b>(7,285)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>125,963</b>	<b>112,827</b>	<b>97,368</b>	<b>144,592</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Together Hurunui (74030)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Other Income</b>				
74020156 Grant	21,834	30,000	0	20,000
<i>Total Other Income</i>	<i>21,834</i>	<i>30,000</i>	<i>0</i>	<i>20,000</i>
<b>Total Operating Revenue</b>	<b>21,834</b>	<b>30,000</b>	<b>0</b>	<b>20,000</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
74020306 Wages & Salaries	20,361	26,584	0	18,191
<i>Total Employment Benefits</i>	<i>20,361</i>	<i>26,584</i>	<i>0</i>	<i>18,191</i>
<b>Direct Operating Expenditure</b>				
74020325 Purchases	1,473	3,000	0	1,809
Operating Expenses (Carried Forward)	0	16,489	0	0
<i>Total Direct Operating Expenditure</i>	<i>1,473</i>	<i>19,489</i>	<i>0</i>	<i>1,809</i>
<b>Transfers to Reserves</b>				
Transfers to General Reserve	1	(16,073)	0	0
<i>Total Transfers to Reserves</i>	<i>1</i>	<i>(16,073)</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>21,834</b>	<b>30,000</b>	<b>0</b>	<b>20,000</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Office for Seniors (74040)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Other Income</b>				
Recoveries	9,529	0	0	0
<i>Total Other Income</i>	<u>9,529</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Operating Revenue</b>	<b>9,529</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Wages & Salaries	6,986	0	0	0
<i>Total Employment Benefits</i>	<u>6,986</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Direct Operating Expenditure</b>				
Purchases	2,543	0	0	0
Operating Expenses (Carried Forward)	0	3,372	0	0
<i>Total Direct Operating Expenditure</i>	<u>2,543</u>	<u>3,372</u>	<u>0</u>	<u>0</u>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Transfers to General Reserve	1	(3,372)	0	0
<i>Total Transfers to Reserves</i>	<u>1</u>	<u>(3,372)</u>	<u>0</u>	<u>0</u>
<b>Total Operating Expenditure</b>	<b>9,529</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Grants - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Grants	160,317	165,315	172,106	57,872
Creative NZ	4,926	5,000	5,217	0
SPARC	5,910	6,000	6,260	0
<i>Total Rates</i>	<i>171,153</i>	<i>176,315</i>	<i>183,583</i>	<i>57,872</i>
<b>Other Income</b>				
Grants	1,500	0	0	0
Creative NZ	14,072	14,072	13,042	14,072
SPARC	9,500	9,500	10,955	9,500
<i>Total Other Income</i>	<i>25,072</i>	<i>23,572</i>	<i>23,997</i>	<i>23,572</i>
<b>Total Operating Revenue</b>	<b>196,225</b>	<b>199,887</b>	<b>207,580</b>	<b>81,444</b>
<b>OPERATING EXPENDITURE</b>				
<b>Direct Operating Expenditure</b>				
Grants	123,420	123,046	223,593	115,326
Creative NZ	18,814	19,072	18,259	14,072
SPARC	16,198	15,500	17,215	9,500
<i>Total Direct Operating Expenditure</i>	<i>158,431</i>	<i>157,618</i>	<i>259,067</i>	<i>138,898</i>
<b>Council Overheads</b>				
Grants	26,309	25,359	27,501	27,872
Creative NZ	0	0	0	0
SPARC	0	0	0	0
<i>Total Council Overheads</i>	<i>26,309</i>	<i>25,359</i>	<i>27,501</i>	<i>27,872</i>
<b>Transfers to Reserves</b>				
Grants	12,088	16,910	(78,988)	(85,326)
Creative NZ	184	0	0	0
SPARC	(788)	0	0	0
<i>Total Transfers to Reserves</i>	<i>11,484</i>	<i>16,910</i>	<i>(78,988)</i>	<i>(85,326)</i>
<b>Total Operating Expenditure</b>	<b>196,225</b>	<b>199,887</b>	<b>207,580</b>	<b>81,444</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Grants	17,035	16,910	(78,988)	(85,326)
Creative NZ	184	0	0	0
SPARC	(788)	0	0	0
<b>Total Capital Revenue</b>	<b>16,431</b>	<b>16,910</b>	<b>(78,988)</b>	<b>(85,326)</b>
<b>CAPITAL EXPENDITURE</b>				
Grants	0	0	0	0
Creative NZ	0	0	0	0
SPARC	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>16,431</b>	<b>16,910</b>	<b>(78,988)</b>	<b>(85,326)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>District Grants (36000)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
General Rates - Canterbury Museum Rate	78,075	80,546	85,963	0
General Rates - Canterbury Museum				
Capital Levy	16,930	16,910	16,910	0
36000101 General Rates - General Rates	65,312	67,859	69,233	57,872
<i>Total Rates</i>	<i>160,317</i>	<i>165,315</i>	<i>172,106</i>	<i>57,872</i>
<b>Other Income</b>				
36000164 Msc Income	1,500	0	0	0
<i>Total Other Income</i>	<i>1,500</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Revenue</b>	<b>161,817</b>	<b>165,315</b>	<b>172,106</b>	<b>57,872</b>
<b>OPERATING EXPENDITURE</b>				
<b>Direct Operating Expenditure</b>				
360003643 Mayors Grant Fund	4,708	5,000	5,217	5,000
North Canterbury Sport and Recreation Trust	14,000	14,000	14,606	
3600036401 North Canterbury Sports Awards	1,000	1,000	1,043	
360003647 Rate Remission - Gen	25,742	22,500	20,866	25,000
36000366 Canterbury Museum - Operational Levy	77,970	80,546	85,963	85,326
Canterbury Museum - Capital Levy	0	0	95,898	0
<i>Total Direct Operating Expenditure</i>	<i>123,420</i>	<i>123,046</i>	<i>223,593</i>	<i>115,326</i>
<b>Council Overheads</b>				
36000372 Overhead Allocation Expenses	26,309	25,359	27,501	27,872
<i>Total Council Overheads</i>	<i>26,309</i>	<i>25,359</i>	<i>27,501</i>	<i>27,872</i>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Transfer to Capital Reserve for Museum				
Levies	17,035	16,910	(78,988)	(85,326)
Transfer to General Reserve	(4,947)	0	0	0
<i>Total Transfers to Reserves</i>	<i>12,088</i>	<i>16,910</i>	<i>(78,988)</i>	<i>(85,326)</i>
<b>Total Operating Expenditure</b>	<b>161,817</b>	<b>165,315</b>	<b>172,106</b>	<b>57,872</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement - for Museum Levies</b>				
<b>OPENING BALANCE</b>	<b>220,161</b>	<b>237,196</b>	<b>254,106</b>	<b>254,106</b>
<b>Revenue</b>				
General Rates - Canterbury Museum Rate	78,075	80,546	85,963	0
General Rates - Canterbury Museum				
Capital Levy	16,930	16,910	16,910	0
<b>Total Revenue</b>	<b>95,005</b>	<b>97,456</b>	<b>102,873</b>	<b>0</b>
<b>Expenditure</b>				
Canterbury Museum - Operational Levy	77,970	80,546	85,963	85,326
Canterbury Museum - Capital Levy	0	0	95,898	0
<b>Total Expenditure</b>	<b>77,970</b>	<b>80,546</b>	<b>181,861</b>	<b>85,326</b>
<b>CLOSING BALANCE</b>	<b>237,196</b>	<b>254,106</b>	<b>175,118</b>	<b>168,780</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b><u>Creative New Zealand Grants (37005)</u></b>				
<b><u>Operating Statement</u></b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
37005101 General Rates - General Rate	4,926	5,000	5,217	0
<i>Total Rates</i>	<i>4,926</i>	<i>5,000</i>	<i>5,217</i>	<i>0</i>
<b>Other Income</b>				
370051722 Creative NZ	14,072	14,072	13,042	14,072
<i>Total Other Income</i>	<i>14,072</i>	<i>14,072</i>	<i>13,042</i>	<i>14,072</i>
<b>Total Operating Revenue</b>	<b>18,998</b>	<b>19,072</b>	<b>18,259</b>	<b>14,072</b>
<b>OPERATING EXPENDITURE</b>				
<b>Direct Operating Expenditure</b>				
37005325 Purchases	1,176	500	522	500
370053642 Creative NZ Grant	12,638	13,572	12,520	13,572
370053643 Community Arts Council Grants	5,000	5,000	5,217	0
<i>Total Direct Operating Expenditure</i>	<i>18,814</i>	<i>19,072</i>	<i>18,259</i>	<i>14,072</i>
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	184	0	0	0
<i>Total Transfers to Reserves</i>	<i>184</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>18,998</b>	<b>19,072</b>	<b>18,259</b>	<b>14,072</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Capital Statement</u></b>				
<b>OPENING BALANCE</b>	<b>245</b>	<b>429</b>	<b>429</b>	<b>429</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	184	0	0	0
<b>Total Capital Revenue</b>	<b>184</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>429</b>	<b>429</b>	<b>429</b>	<b>429</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b><u>Rural Travel Fund Grants (37006)</u></b>				
<b><u>Operating Statement</u></b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
37006101 General Rates - General Rates	5,910	6,000	6,260	0
<i>Total Rates</i>	<u>5,910</u>	<u>6,000</u>	<u>6,260</u>	<u>0</u>
<b>Other Income</b>				
370061721 SPARC	9,500	9,500	10,955	9,500
<i>Total Other Income</i>	<u>9,500</u>	<u>9,500</u>	<u>10,955</u>	<u>9,500</u>
<b>Total Operating Revenue</b>	<b><u>15,410</u></b>	<b><u>15,500</u></b>	<b><u>17,215</u></b>	<b><u>9,500</u></b>
<b>OPERATING EXPENDITURE</b>				
<b>Direct Operating Expenditure</b>				
37006325 Purchases	437	500	522	500
370063642 SPARC Grant	15,761	15,000	16,693	9,000
<i>Total Direct Operating Expenditure</i>	<u>16,198</u>	<u>15,500</u>	<u>17,215</u>	<u>9,500</u>
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	(788)	0	0	0
<i>Total Transfers to Reserves</i>	<u>(788)</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Operating Expenditure</b>	<b><u>15,410</u></b>	<b><u>15,500</u></b>	<b><u>17,215</u></b>	<b><u>9,500</u></b>
<b>Operating Surplus (Deficit)</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><u>Capital Statement</u></b>				
<b>OPENING BALANCE</b>	<b>2,165</b>	<b>1,377</b>	<b>1,377</b>	<b>1,377</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	(788)	0	0	0
<b>Total Capital Revenue</b>	<u>(788)</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>CAPITAL EXPENDITURE</b>				
	0	0	0	0
	0	0	0	0
<b>Total Capital Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>CLOSING BALANCE</b>	<b><u>1,377</u></b>	<b><u>1,377</u></b>	<b><u>1,377</u></b>	<b><u>1,377</u></b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Amenities - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Amberley Amenities	361,168	372,463	382,019	379,831
Amuri Amenities	37,966	34,870	48,456	56,731
Cheviot Amenities	40,283	40,245	45,341	41,710
Northern Glenmark Amenities	25,611	19,354	23,416	19,413
Waipara Amenities	14,391	6,937	13,032	8,385
Omihī Amenities	11,125	9,625	10,285	10,805
Hanmer Springs Amenities	317,283	334,209	359,962	358,198
Hurunui Amenities	17,866	25,016	21,626	26,438
<i>Total Rates</i>	<i>825,693</i>	<i>842,720</i>	<i>904,137</i>	<i>901,510</i>
<b>Other Income</b>				
Cheviot Amenities	222	222	0	222
Hanmer Springs Amenities	5,000	6,000	6,260	6,000
<i>Total Other Income</i>	<i>5,222</i>	<i>6,222</i>	<i>6,260</i>	<i>6,222</i>
<b>Internal Interest Received</b>				
Amuri Amenities	11,057	96	0	0
Cheviot Amenities	2,604	2,397	1,350	481
Northern Glenmark Amenities	4,747	315	33	207
Waipara Amenities	2,358	27	0	453
Omihī Amenities	1,039	1,237	1,270	448
Hurunui Amenities	1,591	1,301	794	320
<i>Total Internal Interest Received</i>	<i>23,397</i>	<i>5,373</i>	<i>3,447</i>	<i>1,908</i>
<b>Transfer from Reserves</b>				
Amberley Amenities	52,042	51,813	5,572	52,042
Amuri Amenities	14,185	12,403	1,897	12,403
Cheviot Amenities	5,480	3,086	3,086	3,086
Northern Glenmark Amenities	3,364	4,449	0	4,449
Waipara Amenities	0	0	1,409	0
Omihī Amenities	0	0	0	0
Hanmer Springs Amenities	0	0	0	0
Hurunui Amenities	4,084	2,441	901	2,441
<i>Total Transfer from Reserves</i>	<i>79,155</i>	<i>74,192</i>	<i>12,865</i>	<i>74,421</i>
<b>Total Operating Revenue</b>	<b>933,467</b>	<b>928,507</b>	<b>926,709</b>	<b>984,061</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Amberley Amenities	153,949	101,994	73,031	94,338
Amuri Amenities	23,227	37,933	34,799	20,146
Cheviot Amenities	11,673	22,097	15,705	18,884
Northern Glenmark Amenities	1,642	7,912	4,443	4,155
Waipara Amenities	679	5,987	2,666	3,682
Omihī Amenities	22	4,496	1,778	2,390
Hanmer Springs Amenities	242,013	172,286	161,431	101,587
Hurunui Amenities	5,460	19,699	14,060	27,377
<i>Total Employment Benefits</i>	<i>438,666</i>	<i>372,404</i>	<i>307,913</i>	<i>272,559</i>
<b>Direct Operating Expenditure</b>				
Amberley Amenities	19,474	21,400	21,112	24,340
Amuri Amenities	3,996	5,310	5,717	8,775
Cheviot Amenities	5,796	6,635	4,173	2,850
Northern Glenmark Amenities	0	2,655	5,948	2,655
Waipara Amenities	0	155	0	155
Omihī Amenities	0	0	0	155
Hanmer Springs Amenities	53,441	60,964	55,645	45,345
Hurunui Amenities	3,321	3,930	3,583	4,860
<i>Total Direct Operating Expenditure</i>	<i>86,028</i>	<i>101,049</i>	<i>96,178</i>	<i>89,135</i>
<b>Internal Interest Paid</b>				
Amberley Amenities	74,461	69,080	70,045	46,786
Amuri Amenities	0	0	1,799	365
Cheviot Amenities	0	0	0	0
Northern Glenmark Amenities	0	0	0	0
Waipara Amenities	0	0	176	0
Omihī Amenities	0	0	0	0
Hanmer Springs Amenities	51,305	53,558	47,897	38,660
Hurunui Amenities	0	0	0	0
<i>Total Internal Interest Paid</i>	<i>125,765</i>	<i>122,638</i>	<i>119,917</i>	<i>85,812</i>
<b>Council Overheads</b>				
Amberley Amenities	69,506	66,997	72,655	73,636
Amuri Amenities	29,011	27,964	30,326	30,735
Cheviot Amenities	28,723	27,687	30,025	30,430
Northern Glenmark Amenities	9,069	8,742	9,480	9,608
Waipara Amenities	5,441	5,245	5,688	5,765
Omihī Amenities	3,628	3,497	3,792	3,843
Hanmer Springs Amenities	66,882	64,467	69,912	70,856
Hurunui Amenities	11,088	10,688	11,591	11,747
<i>Total Council Overheads</i>	<i>223,348</i>	<i>215,286</i>	<i>233,469</i>	<i>236,620</i>



<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Depreciation</b>				
Amberley Amenities	49,042	48,813	2,572	49,042
Amuri Amenities	14,185	12,403	1,897	12,403
Cheviot Amenities	5,480	3,086	3,086	3,086
Northern Glenmark Amenities	3,364	4,449	0	4,449
Waipara Amenities	0	0	1,409	0
Hurunui Amenities	4,084	2,441	901	2,441
<i>Total Depreciation</i>	<i>76,155</i>	<i>71,192</i>	<i>9,865</i>	<i>71,421</i>
<b>Transfers to Reserves</b>				
Amberley Amenities	46,778	115,992	148,176	143,731
Amuri Amenities	(7,212)	(36,241)	(24,185)	(3,290)
Cheviot Amenities	(3,084)	(13,555)	(3,212)	(9,752)
Northern Glenmark Amenities	19,647	360	3,578	3,201
Waipara Amenities	10,629	(4,422)	4,502	(764)
Omihi Amenities	8,514	2,870	5,985	4,864
Hanmer Springs Amenities	(91,358)	(11,066)	31,337	107,750
Hurunui Amenities	(412)	(8,000)	(6,814)	(17,226)
<i>Total Transfers to Reserves</i>	<i>(16,496)</i>	<i>45,938</i>	<i>159,366</i>	<i>228,515</i>
<b>Total Operating Expenditure</b>	<b>933,467</b>	<b>928,507</b>	<b>926,709</b>	<b>984,061</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Amberley Amenities	(34,927)	35,826	72,463	54,018
Amuri Amenities	(44,721)	(223,228)	(24,185)	(3,290)
Cheviot Amenities	(2,003)	(25,820)	(7,390)	(14,930)
Northern Glenmark Amenities	25,554	(127,796)	(1,644)	(2,021)
Waipara Amenities	9,674	(30,477)	4,502	(764)
Omihi Amenities	17,510	3,007	5,985	4,864
Hanmer Springs Amenities	(103,235)	(11,066)	31,337	107,750
Hurunui Amenities	(5,735)	(8,000)	(6,814)	(17,226)
<b>Total Capital Revenue</b>	<b>(137,880)</b>	<b>(387,554)</b>	<b>74,253</b>	<b>128,402</b>
<b>CAPITAL EXPENDITURE</b>				
Amberley Amenities	0	0	0	0
Amuri Amenities	0	0	0	0
Cheviot Amenities	0	0	0	0
Northern Glenmark Amenities	0	0	0	0
Waipara Amenities	0	0	0	0
Omihi Amenities	0	0	0	0
Hanmer Springs Amenities	0	0	0	0
Hurunui Amenities	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>(137,880)</b>	<b>(387,554)</b>	<b>74,253</b>	<b>128,402</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Amberley General Amenities (11010)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
Proposed Increase from Prior Year		3.00%	3.00%	3.00%
Overall Amberley Amenities Rates	516,889	528,596	544,454	544,454
<i>Less Targeted Rates for:</i>				
Amberley Township	(30,200)	(35,021)	(31,508)	(31,508)
Amberley Beach Township	(3,500)	(3,574)	(3,652)	(3,574)
Leithfield Township	(9,100)	(6,433)	(9,494)	(9,494)
Leithfield Beach Township	(11,000)	(7,008)	(11,477)	(11,477)
Amberley Reserve	(54,500)	(52,689)	(56,860)	(56,860)
Amberley Pool	0	0	0	0
Amberley Reserve Pavilion	(11,171)	(11,536)	(11,655)	(13,334)
Leithfield Beach Comm Centre	(2,500)	(2,553)	(2,608)	(2,608)
Amberley Town Reserves	(21,500)	(23,149)	(22,431)	(22,431)
Amberley Beach Reserves	11,000	9,888	12,342	12,342
Leithfield Reserve	(10,050)	(10,422)	(11,320)	(11,320)
Leithfield Beach Reserve	(13,200)	(13,636)	(13,772)	(13,772)
Balcairn Reserve	0	0	0	0
Targeted Rates - Amberley Amenities				
11010103 Rates	361,168	372,463	382,019	379,831
<i>Total Rates</i>	<i>361,168</i>	<i>372,463</i>	<i>382,019</i>	<i>379,831</i>
<b>Transfer from Reserves</b>				
Non-Funded Depreciation (Reduction in Ratepayers' Equity)	49,042	48,813	2,572	49,042
Transfer from Hammer Springs Thermal Reserve	3,000	3,000	3,000	3,000
<i>Total Transfer from Reserves</i>	<i>52,042</i>	<i>51,813</i>	<i>5,572</i>	<i>52,042</i>
<b>Total Operating Revenue</b>	<b>413,211</b>	<b>424,276</b>	<b>387,591</b>	<b>431,873</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
11010306 Clothing & Uniforms	0	0	0	0
Secretary Costs	5,240	6,861	8,346	14,895
Property & Service Delivery Team	148,709	95,133	64,685	79,443
Training	0	0	0	0
<i>Total Employment Benefits</i>	<i>153,949</i>	<i>101,994</i>	<i>73,031</i>	<i>94,338</i>
<b>Direct Operating Expenditure</b>				
11010325 Amberley Ward Costs	1,685	0	0	0
11010326 Rates	50	0	0	0
11010364 Rate Remissions	1,200	7,500	6,781	3,000
110103641 Grants	1,500	1,500	1,565	1,500
Vehicles and Plant	15,039	12,400	12,766	19,840
<i>Total Direct Operating Expenditure</i>	<i>19,474</i>	<i>21,400</i>	<i>21,112</i>	<i>24,340</i>
<b>Internal Interest Paid</b>				
11010353 Internal Interest Paid	74,461	69,080	70,045	46,786
<i>Total Internal Interest Paid</i>	<i>74,461</i>	<i>69,080</i>	<i>70,045</i>	<i>46,786</i>
<b>Council Overheads</b>				
Overhead Allocation Expenses	69,506	66,997	72,655	73,636
<i>Total Council Overheads</i>	<i>69,506</i>	<i>66,997</i>	<i>72,655</i>	<i>73,636</i>
<b>Depreciation</b>				
11010381 Depreciation - Buildings	49,042	48,813	2,572	49,042
<i>Total Depreciation</i>	<i>49,042</i>	<i>48,813</i>	<i>2,572</i>	<i>49,042</i>
<b>Transfers to Reserves</b>				
Transfer to Amberley Township Operating Statement	(1,599)	0	0	0
Transfer to Amberley Beach Township Operating Statement	(3,500)	0	0	0
Transfer to Leithfield Township Operating Statement	129	0	0	0
Transfer to Leithfield Beach Township Operating Statement	1,159	0	0	0
Transfer to Amberley Reserve Operating Statement	1,934	0	0	0
Transfer to Amberley Pool Operating Statement	0	0	0	0
Transfer to Amberley Reserve Pavilion Operating Statement	(5,892)	0	0	0
Transfer to Leithfield Beach Comm Centre Operating Statement	(968)	0	0	0
Transfer to Amberley Town Reserves Operating Statement	2,463	0	0	0
Transfer to Amberley Beach Reserves Operating Statement	(22,425)	0	0	0
Transfer to Leithfield Reserve Operating Statement	(3,217)	2,363	0	0
Transfer to Leithfield Beach Reserve Operating Statement	21,149	0	0	0
Transfer to Balcairn Reserve Operating Statement	(200)	0	0	0
Transfer balance to Capital Statement	57,745	113,629	148,175	143,730
<i>Total Transfers to Reserves</i>	<i>46,778</i>	<i>115,992</i>	<i>148,176</i>	<i>143,731</i>
<b>Total Operating Expenditure</b>	<b>413,211</b>	<b>424,276</b>	<b>387,591</b>	<b>431,873</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	(1,170,561)	(1,205,488)	(1,169,662)	(1,169,662)
<b>CAPITAL REVENUE</b>				
Transfer to Amberley Beach Reserve Fund	0	0	0	0
Operating Income to Fund Standard Debt Repayment (5%)	0	0	0	0
Operating Income to Fund Additional Debt Repayment	0	0	0	0
Transfer to Amberley Beach Reserve Fund	57,745	115,992	148,175	143,730
Other Capital Funding				
Net Capex for Amberley Township	0	0	(2,089)	(2,089)
Net Capex for Amberley Beach Township	0	0	0	0
Net Capex for Leithfield Township	0	0	0	0
Net Capex for Leithfield Beach Township	0	0	0	0
Net Capex for Amberley Reserve	(50,352)	(28,039)	(41,772)	(55,772)
Net Capex for Amberley Pool	(4,271)	0	0	0
Net Capex for Amberley Reserve Pavilion	(4,033)	0	(0)	0
Net Capex for Leithfield Beach Community Centre	0	0	0	0
Net Capex for Amberley Township	0	0	0	0
Reserves	(1,961)	(11,243)	(5,743)	(5,743)
Net Capex for Amberley Beach Reserves	(3,728)	(25,553)	(20,886)	(20,886)
Net Capex for Leithfield Reserve	(15,650)	0	0	0
Net Capex for Leithfield Beach Reserve	(12,676)	(15,332)	(5,222)	(5,222)
Net Capex for Balcairn Reserve	0	0	0	0
<b>Total Capital Revenue</b>	<b>(34,927)</b>	<b>35,826</b>	<b>72,463</b>	<b>54,018</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>(1,205,488)</b>	<b>(1,169,662)</b>	<b>(1,097,199)</b>	<b>(1,115,644)</b>
<b>Interest Calculation</b>				
<b>Opening Balance</b>		(1,174,832)	(1,169,662)	(1,169,662)
<b>Interest Charged on Overdrawn Balance</b> 4.00%		(69,080)	(46,786)	(46,786)
<b>Interest Earned on Balance in Funds</b> 1.00%		0	0	0

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Amuri General Amenities (11023)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
<i>Increase from Prior Year</i>				
Overall Amuri Amenities Rates	143,608	150,820	158,361	158,361
Less targeted rates for:				
Culverden Township	(26,300)	(27,880)	(27,439)	(29,615)
Rotherham Township	(9,400)	(8,015)	(9,807)	(7,800)
Waiau Township	(26,350)	(25,783)	(27,058)	(8,500)
Rotherham Pool	(4,000)	(4,721)	(4,173)	(4,800)
Rotherham Hall	(6,892)	(6,805)	(7,094)	(7,100)
Waiau Hall	(11,800)	(11,998)	(12,311)	(13,467)
Culverden Reserve	(6,600)	(12,194)	(7,407)	(11,600)
Rotherham Reserve	(1,800)	(3,527)	(1,878)	(3,500)
Waiau Village Green Reserve	(1,000)	(3,433)	(1,043)	(3,000)
Mt Lyford Reserve	(4,500)	(4,595)	(4,695)	(4,500)
Amuri Sports Facilities	(7,000)	(7,000)	(7,000)	(7,000)
Targeted Rates - Amuri Amenities Rates	37,966	34,870	48,456	56,731
Total Rates	37,966	34,870	48,456	56,731
<b>Internal Interest Received</b>				
Internal Interest Received	11,057	96	0	0
Total Internal Interest Received	11,057	96	0	0
<b>Transfer from Reserves</b>				
Non-Funded Depreciation (Reduction in Ratepayers' Equity)	14,185	12,403	1,897	12,403
Total Transfer from Reserves	14,185	12,403	1,897	12,403
<b>Total Operating Revenue</b>	<b>63,208</b>	<b>47,369</b>	<b>50,353</b>	<b>69,134</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
11023306 Secretary Costs	3,244	7,149	7,254	5,377
Property & Service Delivery Team	19,984	30,784	27,545	14,769
Total Employment Benefits	23,227	37,933	34,799	20,146
<b>Direct Operating Expenditure</b>				
11023325 Ward Committee Costs	30	0	0	0
110233251 Mileage & Catering	0	2,000	2,087	2,000
CCTV Operating Costs	0	0	0	3,000
11023326 Rates	532	700	522	700
10023364 Rate Remissions	954	130	522	130
Vehicles and Plant	2,480	2,480	2,587	2,945
Total Direct Operating Expenditure	3,996	5,310	5,717	8,775
<b>Internal Interest Paid</b>				
11023353 Internal Interest Paid	0	0	1,799	365
Total Internal Interest Paid	0	0	1,799	365
<b>Council Overheads</b>				
Overhead Allocation Expenses	29,011	27,964	30,326	30,735
Total Council Overheads	29,011	27,964	30,326	30,735
<b>Depreciation</b>				
11023381 Buildings	14,185	12,403	1,897	12,403
Total Depreciation	14,185	12,403	1,897	12,403
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	21,557	(36,241)	(24,185)	(3,290)
Other Transfers to Reserves				
Net Costs of Culverden Township	810	0	0	0
Net Costs of Rotherham Township	(1,854)	0	0	0
Net Costs of Waiau Township	(9,531)	0	(0)	0
Net Costs of Rotherham Pool	(448)	0	0	0
Net Costs of Rotherham Hall	7,457	0	0	0
Net Costs of Waiau Hall	(19,579)	0	0	0
Net Costs of Culverden Reserve	(4,049)	0	0	0
Net Costs of Rotherham Reserve	(1,507)	0	(0)	0
Net Costs of Waiau Village Green Reserve	(878)	0	0	0
Reserve	811	0	0	0
Net Costs of Mt Lyford Reserve	811	0	0	0
Total Transfers to Reserves	(7,212)	(36,241)	(24,185)	(3,290)
<b>Total Operating Expenditure</b>	<b>63,208</b>	<b>47,369</b>	<b>50,353</b>	<b>69,134</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>258,833</b>	<b>214,112</b>	<b>(9,115)</b>	<b>(9,115)</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	21,557	(36,241)	(24,185)	(3,290)
Other Capital Funding				
Net Capex for Culverden Township	(5,521)	(71,134)	0	0
Net Capex for Rotherham Township	0	(45,014)	0	0
Net Capex for Waiiau Township	0	(69,204)	0	0
Net Capex for Rotherham Pool	0	0	0	0
Net Capex for Rotherham Hall	(15,999)	0	0	0
Net Capex for Waiiau Hall	(19,981)	0	0	0
Net Capex for Culverden Reserve	(13,042)	0	0	0
Net Capex for Rotherham Reserve	0	0	0	0
Net Capex for Waiiau Village Green				
Reserve	0	0	0	0
Net Capex for Mt Lyford Reserve	(11,735)	(1,635)	0	0
	(44,721)	(223,228)	(24,185)	(3,290)
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>214,112</b>	<b>(9,115)</b>	<b>(33,300)</b>	<b>(12,405)</b>
<b>Interest Calculation</b>				
Opening Balance	258,833	2,755	(9,115)	(9,115)
Interest Charged on Overdrawn Balance 4.00%	0	0	(365)	(365)
Interest Earned on Balance in Funds 1.00%	2,588	96	0	0

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Cheviot General Amenities (11030)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
<i>Increase from Prior Year</i>		4.00%	4.00%	4.00%
Overall Cheviot Amenities Rates	80,466	83,706	87,054	87,055
Less targeted rate for:				
Cheviot Township	(29,200)	(30,438)	(30,464)	(29,300)
Gore Bay Township	(5,900)	(6,187)	(6,155)	(6,100)
Cheviot Reserve	(2,100)	(2,145)	(2,191)	(2,100)
Gore Bay Reserve	(3,883)	(4,248)	(3,842)	(4,000)
Parnassus Reserve	900	(445)	939	(3,180)
Targeted Rates - Cheviot Amenities Rates	40,283	40,245	45,341	41,710
<i>Total Rates</i>	40,283	40,245	45,341	41,710
<b>Other Income</b>				
11030156 Recoveries	222	222	0	222
<i>Total Other Income</i>	222	222	0	222
<b>Internal Interest Received</b>				
Internal Interest Received	2,604	2,397	1,350	481
<i>Total Internal Interest Received</i>	2,604	2,397	1,350	481
<b>Transfer from Reserves</b>				
Non-Funded Depreciation (Reduction in Ratepayers' Equity)	5,480	3,086	3,086	3,086
<i>Total Transfer from Reserves</i>	5,480	3,086	3,086	3,086
<b>Total Operating Revenue</b>	<b>48,589</b>	<b>45,949</b>	<b>49,777</b>	<b>45,498</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
11030306 Secretary Costs	11,120	15,483	15,705	14,713
Property & Service Delivery Team	553	6,615	0	4,171
<i>Total Employment Benefits</i>	11,673	22,097	15,705	18,884
<b>Direct Operating Expenditure</b>				
11030364 Rate Remissions	2,701	1,500	1,565	1,500
110303643 Cheviot Reserve Administration	0	0	0	0
110303646 Cheviot Community Hall	0	2,500	2,608	0
11030124 Claverly Coastal Track (Carried Forward)	824	510	0	0
Vehicles and Plant	0	775	0	0
110303251 Ward Committee Costs	261	0	0	0
11030365 Insurance	1,410	1,350	0	1,350
Legal Fees	600	0	0	0
<i>Total Direct Operating Expenditure</i>	5,796	6,635	4,173	2,850
<b>Council Overheads</b>				
11030372 Overhead Allocation Expenses	28,723	27,687	30,025	30,430
<i>Total Council Overheads</i>	28,723	27,687	30,025	30,430
<b>Depreciation</b>				
11030381 Buildings	5,480	3,086	3,086	3,086
<i>Total Depreciation</i>	5,480	3,086	3,086	3,086
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	(2,003)	(13,555)	(3,212)	(9,752)
Other Transfers to Reserves				
Net Operating Costs of Cheviot Township	(2)	0	0	0
Net Operating Costs of Gore Bay				
Township	(3,931)	0	0	0
Net Operating Costs of Cheviot Reserve	195	0	0	0
Net Operating Costs of Gore Bay Reserve				
	219	0	0	0
Net Operating Costs of Parnassus Reserve				
Reserve	2,439	0	0	0
<i>Total Transfers to Reserves</i>	(3,084)	(13,555)	(3,212)	(9,752)
<b>Total Operating Expenditure</b>	<b>48,589</b>	<b>45,949</b>	<b>49,777</b>	<b>45,498</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	75,900	73,898	48,078	48,078
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	(2,003)	(13,555)	(3,212)	(9,752)
Other Capital Funding				
Net Capital Costs of Cheviot Township	0	0	0	(1,000)
Net Capital Costs of Gore Bay Township	0	0	0	0
Net Capital Costs of Cheviot Reserve	0	(12,265)	(4,178)	(4,178)
Net Capital Costs of Gore Bay Reserve	0	0	0	0
Net Capital Costs of Parnassus Reserve	0	0	0	0
<b>Total Capital Revenue</b>	<b>(2,003)</b>	<b>(25,820)</b>	<b>(7,390)</b>	<b>(14,930)</b>
<b>CAPITAL EXPENDITURE</b>				
Total Capital Expenditure	0	0	0	0
<b>CLOSING BALANCE</b>	<b>73,898</b>	<b>48,078</b>	<b>40,688</b>	<b>33,148</b>
<b>Interest Calculation</b>				
<b>Opening Balance</b>		68,474	48,078	48,078
<b>Interest Charged on Overdrawn Balance</b> 4.00%		0	0	0
<b>Interest Earned on Balance in Funds</b> 1.00%		2,397	481	481

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Northern Glenmark General Amenities (11041)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
Increase from Prior Year		4.00%	4.00%	4.00%
Overall Glenmark Amenities Rates	46,511	43,482	45,222	45,222
Less targeted rates for:				
Greta Valley Township	(2,000)	(3,810)	(2,087)	(3,810)
Motunau Beach Township	(6,000)	(6,000)	(6,260)	(6,870)
Scargill-Motunau Rescreation Reserve	(5,500)	(4,000)	(5,738)	(5,500)
Greta Valley Reserve	(2,600)	(5,318)	(2,713)	(5,320)
Motunau Beach Reserve	(4,800)	(5,000)	(5,008)	(4,130)
Targeted Rates - Northern Glenmark				
11040103 Amenities Rates	25,611	19,354	23,416	19,413
<i>Total Rates</i>	25,611	19,354	23,416	19,413
<b>Internal Interest Received</b>				
11040163 Internal Interest Received	4,747	315	33	207
<i>Total Internal Interest Received</i>	4,747	315	33	207
<b>Transfer from Reserves</b>				
Non-Funded Depreciation (Reduction in Ratepayers' Equity)	3,364	4,449	0	4,449
<i>Total Transfer from Reserves</i>	3,364	4,449	0	4,449
<b>Total Operating Revenue</b>	<b>33,722</b>	<b>24,118</b>	<b>23,449</b>	<b>24,069</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Property & Service Delivery Team	1,642	7,912	4,443	4,155
<i>Total Employment Benefits</i>	1,642	7,912	4,443	4,155
<b>Direct Operating Expenditure</b>				
110403641 Scargill Fire	0	1,000	2,087	1,000
110403642 Motunau Fire	0	1,500	2,087	1,500
110403643 Grant - Plunket	0	0	0	0
110403644 Grant - Greta Valley Library	0	0	522	0
110403647 Grant - Scargill - Motunau Playgroup	0	0	1,252	0
Vehicles and Plant	0	155	0	155
<i>Total Direct Operating Expenditure</i>	0	2,655	5,948	2,655
<b>Council Overheads</b>				
11040372 Overhead Allocation Expenses	9,069	8,742	9,480	9,608
<i>Total Council Overheads</i>	9,069	8,742	9,480	9,608
<b>Depreciation</b>				
11040381 Depreciation - Buildings	3,364	4,449	0	4,449
<i>Total Depreciation</i>	3,364	4,449	0	4,449
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	24,147	360	3,578	3,201
Other Transfers to Reserves				
Net Operating Costs of Greta Valley Township	(1,735)	0	0	0
Net Operating Costs of Motunau Beach Township	(3,910)	0	0	0
Net Operating Costs of Scargill Hall	2,517	0	0	0
Net Operating Costs of Greta Valley Reserve	(344)	0	0	0
Net Operating Costs of Motunau Beach Reserve	(1,028)	0	0	0
<i>Total Transfers to Reserves</i>	19,647	360	3,578	3,201
<b>Total Operating Expenditure</b>	<b>33,722</b>	<b>24,118</b>	<b>23,449</b>	<b>24,069</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>122,900</b>	<b>148,455</b>	<b>20,658</b>	<b>20,658</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	24,147	360	3,578	3,201
Other Capital Funding				
Transfer from Glenmark Land Subdivision	1,407	20	0	0
Net Capex of Greta Valley Township	0	0	0	0
Net Capex of Motunau Beach Township	0	0	0	0
Net Capex of Scargill Hall	0	0	0	0
Net Capex of Greta Valley Reserve	0	(13,177)	(5,222)	(5,222)
Net Capex of Motunau Beach Reserve	0	(30,000)	0	0
Transfer to Scargill Motunau Recreation Reserve for Cricket Pavilion Project		(85,000)		
<b>Total Capital Revenue</b>	<b>25,554</b>	<b>(127,796)</b>	<b>(1,644)</b>	<b>(2,021)</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>148,455</b>	<b>20,658</b>	<b>19,014</b>	<b>18,638</b>
<b>Interest Calculation</b>				
Opening Balance		8,987	20,658	20,658
Interest Charged on Overdrawn Balance 4.00%		0	0	0
Interest Earned on Balance in Funds 1.00%		315	207	207

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Waipara General Amenities (11044)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
<i>Increase from Prior Year</i>				
Overall Glenmark Amenities Rates	27,906	26,088	27,132	27,132
Less targeted rates for:				
Waipara Township	(4,000)	(5,988)	(4,173)	(4,000)
Waipara Hall	(5,715)	(5,901)	(5,962)	(7,698)
Glenmark Reserve	(3,800)	(7,262)	(3,965)	(6,850)
Targeted Rates - Glenmark Amenities				
Rates (30%)	14,391	6,937	13,032	8,385
<b>Total Rates</b>	<b>14,391</b>	<b>6,937</b>	<b>13,032</b>	<b>8,385</b>
<b>Internal Interest Received</b>				
11040163 Internal Interest Received	2,358	27	0	453
<b>Total Internal Interest Received</b>	<b>2,358</b>	<b>27</b>	<b>0</b>	<b>453</b>
<b>Transfer from Reserves</b>				
Non-Funded Depreciation (Reduction in Ratepayers' Equity)				
	0	0	1,409	0
<b>Total Transfer from Reserves</b>	<b>0</b>	<b>0</b>	<b>1,409</b>	<b>0</b>
<b>Total Operating Revenue</b>	<b>16,749</b>	<b>6,965</b>	<b>14,441</b>	<b>8,838</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Secretarial Team	0	0	0	
Property & Service Delivery Team	679	5,987	2,666	3,682
<b>Total Employment Benefits</b>	<b>679</b>	<b>5,987</b>	<b>2,666</b>	<b>3,682</b>
<b>Direct Operating Expenditure</b>				
Vehicles and Plant	0	155	0	155
<b>Total Direct Operating Expenditure</b>	<b>0</b>	<b>155</b>	<b>0</b>	<b>155</b>
<b>Internal Interest Paid</b>				
Internal Interest Paid	0	0	176	0
<b>Total Internal Interest Paid</b>	<b>0</b>	<b>0</b>	<b>176</b>	<b>0</b>
<b>Council Overheads</b>				
11040372 Overhead Allocation Expenses	5,441	5,245	5,688	5,765
<b>Total Council Overheads</b>	<b>5,441</b>	<b>5,245</b>	<b>5,688</b>	<b>5,765</b>
<b>Depreciation</b>				
11040381 Depreciation - Buildings		0	1,409	0
<b>Total Depreciation</b>	<b>0</b>	<b>0</b>	<b>1,409</b>	<b>0</b>
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	16,409	(4,422)	4,502	(764)
Other Transfers to Reserves				
Net Operating Costs of Waipara	(2,990)	0	0	0
Net Operating Costs of Waipara Hall	(1,533)	0	0	0
Net Operating Costs of Glenmark Reserve	(1,257)	0	0	0
<b>Total Transfers to Reserves</b>	<b>10,629</b>	<b>(4,422)</b>	<b>4,502</b>	<b>(764)</b>
<b>Total Operating Expenditure</b>	<b>16,749</b>	<b>6,965</b>	<b>14,441</b>	<b>8,838</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	66,087	75,761	45,285	45,285
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	16,409	(4,422)	4,502	(764)
Other Capital Funding				
Transfer from Glenmark Land Subdivision	844	12	0	0
Net Capex of Waipara Township	0	0	0	0
Net Capex of Waipara Hall	0	0	0	0
Net Capex of Glenmark Reserve	(7,578)	(26,066)	0	0
<b>Total Capital Revenue</b>	<b>9,674</b>	<b>(30,477)</b>	<b>4,502</b>	<b>(764)</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>75,761</b>	<b>45,285</b>	<b>49,787</b>	<b>44,521</b>
<b>Interest Calculation</b>				
<b>Opening Balance</b>				
		782	45,285	45,285
<b>Interest Charged on Overdrawn Balance</b> 4.00%				
		0	0	0
<b>Interest Earned on Balance in Funds</b> 1.00%				
		27	453	453

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Omihi General Amenities (11045)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
Increase from Prior Year		4.00%	4.00%	4.00%
Overall Glenmark Amenities Rates	18,605	17,393	18,089	18,089
Less targeted rates for:				
Omihi Reserve	(7,480)	(7,768)	(7,804)	(7,200)
Targeted Rates - Glenmark Amenities				
11040103 Rates	11,125	9,625	10,285	10,805
Total Rates	11,125	9,625	10,285	10,805
<b>Internal Interest Received</b>				
11040163 Internal Interest Received	1,039	1,237	1,270	448
Total Internal Interest Received	1,039	1,237	1,270	448
<b>Total Operating Revenue</b>	<b>12,164</b>	<b>10,862</b>	<b>11,555</b>	<b>11,252</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Secretarial Team	0	0	0	
Property & Service Delivery Team	22	4,496	1,778	2,390
Total Employment Benefits	22	4,496	1,778	2,390
<b>Direct Operating Expenditure</b>				
Vehicles and Plant	0	0	0	155
Total Direct Operating Expenditure	0	0	0	155
<b>Council Overheads</b>				
11040372 Overhead Allocation Expenses	3,628	3,497	3,792	3,843
Total Council Overheads	3,628	3,497	3,792	3,843
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	10,684	2,870	5,985	4,864
Other Transfers to Reserves				
Net Operating Costs of Omihi Reserve	(2,170)	0	0	0
Total Transfers to Reserves	8,514	2,870	5,985	4,864
<b>Total Operating Expenditure</b>	<b>12,164</b>	<b>10,862</b>	<b>11,555</b>	<b>11,252</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>24,250</b>	<b>41,760</b>	<b>44,767</b>	<b>44,767</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	10,684	2,870	5,985	4,864
Other Capital Funding				
Transfer from Glenmark Land Subdivision	563	8	0	0
Transfer from Omihi Reserve DC Fund	6,263	129	0	0
Net Capex of Omihi Reserve	0	0	0	0
<b>Total Capital Revenue</b>	<b>17,510</b>	<b>3,007</b>	<b>5,985</b>	<b>4,864</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>41,760</b>	<b>44,767</b>	<b>50,752</b>	<b>49,631</b>
<b>Interest Calculation</b>				
<b>Opening Balance</b>		35,338	44,767	44,767
<b>Interest Charged on Overdrawn Balance</b>	4.00%	0	0	0
<b>Interest Earned on Balance in Funds</b>	1.00%	1,237	448	448

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Hanmer Springs General Amenities (11050)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
	<i>Targeted Rate Calculations</i>			
	<i>Increase from Prior Year</i>			
Overall Hanmer Springs Amenities Rates	429,433	5.00% 454,256	5.00% 476,969	5.00% 476,969
Less targeted rate for:				
Hanmer Springs Township	(82,650)	(91,494)	(86,229)	(86,229)
Hanmer Springs Hall	(9,000)	(11,563)	(9,390)	(9,390)
Hanmer Springs Sports Pavilion	0	0	0	(4,173)
Hanmer Reserves	(10,500)	(6,778)	(10,955)	(6,781)
Hanmer Springs Subdivision Expenditure	(10,000)	(10,212)	(10,433)	(10,428)
Targeted Rates - Hanmer Springs				
11050103 Amenities Rates	317,283	334,209	359,962	358,198
Total Rates	317,283	334,209	359,962	358,198
<b>Other Income</b>				
110501723 Heritage Track Network Grant	5,000	5,000	5,217	5,000
110501724 Hanmer Track Levy	0	1,000	1,043	1,000
Total Other Income	5,000	6,000	6,260	6,000
<b>Total Operating Revenue</b>	<b>322,283</b>	<b>340,209</b>	<b>366,222</b>	<b>364,198</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
11050306 Secretary Costs	30,373	7,149	7,254	5,377
110503061 Community Board Salaries	7,950	24,312	24,991	24,800
110503062 Staff - Regulatory Officer (Contractor)	15,659	20,000	20,866	20,000
110503064 Property & Service Delivery Team	84,578	80,825	66,588	11,409
110503640 Property & Service Delivery Team (Track Network)	103,454	40,000	41,732	40,000
Total Employment Benefits	242,013	172,286	161,431	101,587
<b>Direct Operating Expenditure</b>				
11050325 Purchases	4,793	1,000	1,043	1,000
11050362 Conferences	927	3,000	1,043	3,000
11050369 Travel Expenses	0	1,000	1,043	1,000
110503641 Forest Track Materials	16,772	17,559	7,825	7,500
110503642 Forest Trust (Heritage Forest)	5,000	5,000	5,217	5,000
Weedbusters	988	0	3,652	0
Weather Event Contingency	0	10,000	10,433	10,000
Community Board Expenses	0	0	0	950
Vehicles and Plant	24,960	23,405	25,389	16,895
Total Direct Operating Expenditure	53,441	60,964	55,645	45,345
<b>Internal Interest Paid</b>				
11050353 Internal Interest Paid	51,305	53,558	47,897	38,660
Total Internal Interest Paid	51,305	53,558	47,897	38,660
<b>Council Overheads</b>				
11050372 Overhead Allocation Expenses	66,882	64,467	69,912	70,856
Total Council Overheads	66,882	64,467	69,912	70,856
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	(99,572)	(11,066)	31,337	107,750
Other Transfers to Reserves				
Transfer to Hanmer Springs Township Operating Statement	(5,020)	0	0	0
Transfer to Hanmer Springs Hall Operating Statement	3,018	(0)	0	0
Transfer to Hanmer Reserves Operating Statement	10,216	0	0	0
Total Transfers to Reserves	(91,358)	(11,066)	31,337	107,750
<b>Total Operating Expenditure</b>	<b>322,283</b>	<b>340,209</b>	<b>366,222</b>	<b>364,198</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>(852,210)</b>	<b>(955,444)</b>	<b>(966,510)</b>	<b>(966,510)</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	(99,572)	(11,066)	31,337	107,750
Transfer to HS Township DC Fund	0	0		
Net Capex Funding for Hanmer Reserves	(3,663)	0	0	0
<b>Total Capital Revenue</b>	<b>(103,235)</b>	<b>(11,066)</b>	<b>31,337</b>	<b>107,750</b>
<b>CAPITAL EXPENDITURE</b>				
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>(955,444)</b>	<b>(966,510)</b>	<b>(935,173)</b>	<b>(858,760)</b>
<b>Interest Calculation</b>				
<b>Opening Balance</b>		(910,843)	(966,510)	(966,510)
<b>Interest Charged on Overdrawn Balance</b> 4.00%		(53,558)	(38,660)	(38,660)

Account	Actual 2018/2019	Budget/Forecast 2019/2020	LTP (Year 3) 2020/2021	Revised Budget 2020/2021
<b>Hurunui General Amenities (11064)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
<i>Targeted Rate Calculations</i>				
<i>Increase from Prior Year</i>				
Overall Hurunui Amenities Rates	61,286	63,659 3.50%	65,887 3.50%	65,887 3.50%
Less targeted for rate:				
Hawarden Township	(10,000)	(6,002)	(10,433)	(6,100)
Waikari Township	(9,420)	(8,641)	(9,828)	(8,750)
Hawarden Hall & Reserve	(12,000)	(12,000)	(12,000)	(12,000)
Waikari Hall & Reserve	(12,000)	(12,000)	(12,000)	(12,000)
Targeted Rates - Hurunui Amenities Rates	17,866	25,016	21,626	26,438
Total Rates	17,866	25,016	21,626	26,438
<b>Internal Interest Received</b>				
Internal Interest Received	1,591	1,301	794	320
Total Internal Interest Received	1,591	1,301	794	320
<b>Transfer from Reserves</b>				
Non-Funded Depreciation (Reduction in Ratepayers' Equity)	4,084	2,441	901	2,441
Total Transfer from Reserves	4,084	2,441	901	2,441
<b>Total Operating Revenue</b>	<b>23,541</b>	<b>28,758</b>	<b>23,321</b>	<b>29,199</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Secretary Costs	1,531	3,574	3,627	2,689
Property & Service Delivery Team	3,929	16,125	10,433	24,688
Total Employment Benefits	5,460	19,699	14,060	27,377
<b>Direct Operating Expenditure</b>				
110643251 Ward Committee Costs	0	0	0	0
11064326 Rates	1,241	0	0	0
110643641 Hawarden Community Library	1,000	1,000	1,043	1,000
110643646 Fire Brigade Grant	0	0	0	0
110643914 Hawarden R.S.A.	646	2,000	2,087	2,000
Vehicles and Plant	434	930	453	1,860
Total Direct Operating Expenditure	3,321	3,930	3,583	4,860
<b>Council Overheads</b>				
11064372 Overhead Allocation Expenses	11,088	10,688	11,591	11,747
Total Council Overheads	11,088	10,688	11,591	11,747
<b>Depreciation</b>				
11064381 Buildings	4,084	2,441	901	2,441
Total Depreciation	4,084	2,441	901	2,441
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	(5,735)	(8,000)	(6,814)	(17,226)
Other Transfers to Reserves				
Transfer to Hawarden Township Operating Statement	1,365	0	0	0
Transfer to Waikari Township Operating Statement	3,958	0	0	0
Total Transfers to Reserves	(412)	(8,000)	(6,814)	(17,226)
<b>Total Operating Expenditure</b>	<b>23,541</b>	<b>28,758</b>	<b>23,321</b>	<b>29,199</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>45,723</b>	<b>39,989</b>	<b>31,989</b>	<b>31,989</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	(5,735)	(8,000)	(6,814)	(17,226)
Other Capital Funding				
Net Capex for Hawarden Township	0	0	0	0
Net Capex for Waikari Township	0	0	0	0
Net Capex for Hurunui Roadside	0	0	0	0
Construction	0	0	0	0
<b>Total Capital Revenue</b>	<b>(5,735)</b>	<b>(8,000)</b>	<b>(6,814)</b>	<b>(17,226)</b>
<b>CAPITAL EXPENDITURE</b>				
	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>39,989</b>	<b>31,989</b>	<b>25,175</b>	<b>14,763</b>
<b>Interest Calculation</b>				
Opening Balance	45,723	37,174	31,989	31,989
Interest Charged on Overdrawn Balance 4.00%	0	0	0	0
Interest Earned on Balance in Funds 1.00%	457	1,301	320	320