

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Regulatory - Group Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Policy - Activity Summary	480,399	644,852	699,629	993,091
Compliance - Activity Summary	345,693	361,459	362,915	403,629
Consents and Licencing - Activity Summary	190,677	378,470	542,417	335,782
<b>Total Rates</b>	<b>1,016,769</b>	<b>1,384,782</b>	<b>1,604,961</b>	<b>1,732,501</b>
		<i>Raw increase</i>		
		36.19%	15.90%	25.11%
<b>Other Income</b>				
Policy - Activity Summary	189,866	30,000	0	238,000
Compliance - Activity Summary	100,213	144,172	147,105	136,672
Consents and Licencing - Activity Summary	1,628,977	1,547,127	1,511,148	1,299,024
<b>Total Other Income</b>	<b>1,919,055</b>	<b>1,721,299</b>	<b>1,658,254</b>	<b>1,673,697</b>
<b>Transfer from Reserves</b>				
Consents and Licencing - Activity Summary	0	79,019	0	0
<b>Total Transfer from Reserves</b>	<b>0</b>	<b>79,019</b>	<b>0</b>	<b>0</b>
<b>Total Operating Revenue</b>	<b>2,935,825</b>	<b>3,185,099</b>	<b>3,263,215</b>	<b>3,406,197</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Policy - Activity Summary	248,419	321,761	323,795	597,648
Compliance - Activity Summary	193,395	281,383	281,184	299,517
Consents and Licencing - Activity Summary	1,320,567	1,145,228	1,059,967	983,103
<b>Total Employment Benefits</b>	<b>1,762,381</b>	<b>1,748,372</b>	<b>1,664,946</b>	<b>1,880,268</b>
<b>Direct Operating Expenditure</b>				
Policy - Activity Summary	145,303	250,000	179,448	300,000
Compliance - Activity Summary	112,138	127,717	124,153	134,687
Consents and Licencing - Activity Summary	418,886	430,876	505,253	341,565
<b>Total Direct Operating Expenditure</b>	<b>676,327</b>	<b>808,593</b>	<b>808,853</b>	<b>776,253</b>
<b>Council Overheads</b>				
Policy - Activity Summary	187,872	181,091	196,386	333,443
Compliance - Activity Summary	100,146	96,531	104,684	106,097
Consents and Licencing - Activity Summary	485,737	468,203	507,749	380,194
<b>Total Council Overheads</b>	<b>773,755</b>	<b>745,825</b>	<b>808,819</b>	<b>819,733</b>
<b>Depreciation</b>				
Consents and Licencing - Activity Summary	0	1,000	1,000	1,000
<b>Total Depreciation</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Transfers to Reserves</b>				
Policy - Activity Summary	88,672	(78,000)	0	0
Compliance - Activity Summary	40,227	0	0	0
Consents and Licencing - Activity Summary	(405,537)	(40,692)	(20,403)	(71,057)
<b>Total Transfers to Reserves</b>	<b>(276,638)</b>	<b>(118,692)</b>	<b>(20,403)</b>	<b>(71,057)</b>
<b>Total Operating Expenditure</b>	<b>2,935,825</b>	<b>3,185,099</b>	<b>3,263,215</b>	<b>3,406,197</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Policy - Activity Summary	0	0	0	0
Compliance - Activity Summary	0	0	0	0
Consents and Licencing - Activity Summary	32,294	(40,692)	(20,403)	(71,057)
<b>Total Capital Revenue</b>	<b>32,294</b>	<b>(40,692)</b>	<b>(20,403)</b>	<b>(71,057)</b>
<b>CAPITAL EXPENDITURE</b>				
Policy - Activity Summary	0	0	0	0
Compliance - Activity Summary	0	0	0	0
Consents and Licencing - Activity Summary	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>32,294</b>	<b>(40,692)</b>	<b>(20,403)</b>	<b>(71,057)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Resource Management &amp; Planning - Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Policy - Sub Activity Summary	480,399	644,852	699,629	993,091
<i>Total Rates</i>	480,399	644,852	699,629	993,091
<b>Other Income</b>				
Policy - Sub Activity Summary	189,866	30,000	0	238,000
<i>Total Other Income</i>	189,866	30,000	0	238,000
<b>Total Operating Revenue</b>	<b>670,266</b>	<b>674,852</b>	<b>699,629</b>	<b>1,231,091</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Policy - Sub Activity Summary	248,419	321,761	323,795	597,648
<i>Total Employment Benefits</i>	248,419	321,761	323,795	597,648
<b>Direct Operating Expenditure</b>				
Policy - Sub Activity Summary	145,303	250,000	179,448	300,000
<i>Total Direct Operating Expenditure</i>	145,303	250,000	179,448	300,000
<b>Council Overheads</b>				
Policy - Sub Activity Summary	187,872	181,091	196,386	333,443
<i>Total Council Overheads</i>	187,872	181,091	196,386	333,443
<b>Transfers to Reserves</b>				
Policy - Sub Activity Summary	88,672	(78,000)	0	0
<i>Total Transfers to Reserves</i>	88,672	(78,000)	0	0
<b>Total Operating Expenditure</b>	<b>670,266</b>	<b>674,852</b>	<b>699,629</b>	<b>1,231,091</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	0	0	0	0
<b>CAPITAL REVENUE</b>				
Policy - Sub Activity Summary	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
Policy - Sub Activity Summary	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Resource Management - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
RMA Policy Development	480,399	644,852	699,629	993,091
<i>Total Rates</i>	<i>480,399</i>	<i>644,852</i>	<i>699,629</i>	<i>993,091</i>
<b>Other Income</b>				
RMA Policy Development	189,866	30,000	0	238,000
<i>Total Other Income</i>	<i>189,866</i>	<i>30,000</i>	<i>0</i>	<i>238,000</i>
<b>Total Operating Revenue</b>	<b>670,266</b>	<b>674,852</b>	<b>699,629</b>	<b>1,231,091</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
RMA Policy Development	248,419	321,761	323,795	597,648
<i>Total Employment Benefits</i>	<i>248,419</i>	<i>321,761</i>	<i>323,795</i>	<i>597,648</i>
<b>Direct Operating Expenditure</b>				
RMA Policy Development	145,303	250,000	179,448	300,000
<i>Total Direct Operating Expenditure</i>	<i>145,303</i>	<i>250,000</i>	<i>179,448</i>	<i>300,000</i>
<b>Council Overheads</b>				
RMA Policy Development	187,872	181,091	196,386	333,443
<i>Total Council Overheads</i>	<i>187,872</i>	<i>181,091</i>	<i>196,386</i>	<i>333,443</i>
<b>Transfers to Reserves</b>				
RMA Policy Development	88,672	(78,000)	0	0
<i>Total Transfers to Reserves</i>	<i>88,672</i>	<i>(78,000)</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>670,266</b>	<b>674,852</b>	<b>699,629</b>	<b>1,231,091</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
RMA Policy Development	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
RMA Policy Development	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Strategy and Policy Development (13600)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
136001013 General Rates - Planning Rates	480,399	644,852	699,629	993,091
<i>Total Rates</i>	<i>480,399</i>	<i>644,852</i>	<i>699,629</i>	<i>993,091</i>
<b>Other Income</b>				
DIA Regulatory Funding	190,000	0	0	0
Private Plan Changes	(134)	30,000	0	0
Recoveries Planning Certificates	0	0	0	38,000
Consent fees including monitoring	0	0	0	200,000
<i>Total Other Income</i>	<i>189,866</i>	<i>30,000</i>	<i>0</i>	<i>238,000</i>
<b>Total Operating Revenue</b>	<b>670,266</b>	<b>674,852</b>	<b>699,629</b>	<b>1,231,091</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13600306 Salaries - District	237,948	314,613	316,492	577,648
13600308 Training	10,471	7,148	7,303	20,000
<i>Total Employment Benefits</i>	<i>248,419</i>	<i>321,761</i>	<i>323,795</i>	<i>597,648</i>
<b>Direct Operating Expenditure</b>				
13600324 Printing - Stationer	0	0	0	0
13600325 Purchases	4,503	5,000	5,217	9,000
Landonline licences charges				4,000
136003251 Charge Remission	6,378	7,000	7,303	7,000
136003271 E plan maintenance	5,000	10,000	10,433	7,000
13600362 Conferences	2,244	5,000	5,217	0
Consultants (incl Consents Engineer)	0	0	0	82,000
District Plan Review	11,559	50,000	52,164	0
District Plan Review (Carried Forward)	0	38,000	0	0
RMA Advocacy	0	20,000	20,866	0
RMA Advocacy (Carried Forward)	0	20,000	0	0
Policy Development	4,421	30,000	31,299	140,000
Policy Development (Carried Forward)	0	20,000	0	0
Ecan Chilean Needle Grass	0	5,000	5,217	0
136003426 Iwi Consultation	1,125	0	0	5,000
ECAN contaminated land cost	0	0	0	2,000
136003432 Mt Lyford Report	99,439	0	0	0
Insurance	0	0	0	2,500
13600346 Legal Fees	10,224	40,000	41,732	40,000
13600368 Subscriptions	409	0	0	1,500
<i>Total Direct Operating Expenditure</i>	<i>145,303</i>	<i>250,000</i>	<i>179,448</i>	<i>300,000</i>
<b>Council Overheads</b>				
13600372 Overhead Allocation Expenses	187,872	181,091	196,386	333,443
<i>Total Council Overheads</i>	<i>187,872</i>	<i>181,091</i>	<i>196,386</i>	<i>333,443</i>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Net Funding from General Reserve	88,672	(78,000)	0	0
<i>Total Transfers to Reserves</i>	<i>88,672</i>	<i>(78,000)</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>670,266</b>	<b>674,852</b>	<b>699,629</b>	<b>1,231,091</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Resource Management &amp; Planning - Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Compliance - Sub Activity Summary	345,693	361,459	362,915	403,629
<i>Total Rates</i>	345,693	361,459	362,915	403,629
<b>Other Income</b>				
Compliance - Sub Activity Summary	100,213	144,172	147,105	136,672
<i>Total Other Income</i>	100,213	144,172	147,105	136,672
<b>Transfer from Reserves</b>				
Compliance - Sub Activity Summary	0	0	0	0
<i>Total Transfer from Reserves</i>	0	0	0	0
<b>Total Operating Revenue</b>	<b>445,905</b>	<b>505,631</b>	<b>510,021</b>	<b>540,301</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Compliance - Sub Activity Summary	193,395	281,383	281,184	299,517
<i>Total Employment Benefits</i>	193,395	281,383	281,184	299,517
<b>Direct Operating Expenditure</b>				
Compliance - Sub Activity Summary	112,138	127,717	124,153	134,687
<i>Total Direct Operating Expenditure</i>	112,138	127,717	124,153	134,687
<b>Council Overheads</b>				
Compliance - Sub Activity Summary	100,146	96,531	104,684	106,097
<i>Total Council Overheads</i>	100,146	96,531	104,684	106,097
<b>Transfers to Reserves</b>				
Compliance - Sub Activity Summary	40,227	0	0	0
<i>Total Transfers to Reserves</i>	40,227	0	0	0
<b>Total Operating Expenditure</b>	<b>445,905</b>	<b>505,631</b>	<b>510,021</b>	<b>540,301</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Compliance - Sub Activity Summary	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
Compliance - Sub Activity Summary	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Compliance - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Regulatory	345,693	361,459	362,915	403,629
<i>Total Rates</i>	345,693	361,459	362,915	403,629
<b>Other Income</b>				
Regulatory	100,213	144,172	147,105	136,672
<i>Total Other Income</i>	100,213	144,172	147,105	136,672
<b>Transfer from Reserves</b>				
Regulatory	0	0	0	0
<i>Total Transfer from Reserves</i>	0	0	0	0
<b>Total Operating Revenue</b>	<b>445,905</b>	<b>505,631</b>	<b>510,021</b>	<b>540,301</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Regulatory	193,395	281,383	281,184	299,517
<i>Total Employment Benefits</i>	193,395	281,383	281,184	299,517
<b>Direct Operating Expenditure</b>				
Regulatory	112,138	127,717	124,153	134,687
<i>Total Direct Operating Expenditure</i>	112,138	127,717	124,153	134,687
<b>Council Overheads</b>				
Regulatory	100,146	96,531	104,684	106,097
<i>Total Council Overheads</i>	100,146	96,531	104,684	106,097
<b>Transfers to Reserves</b>				
Regulatory	40,227	0	0	0
<i>Total Transfers to Reserves</i>	40,227	0	0	0
<b>Total Operating Expenditure</b>	<b>445,905</b>	<b>505,631</b>	<b>510,021</b>	<b>540,301</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	0	0	0	0
<b>CAPITAL REVENUE</b>				
Regulatory	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
Regulatory	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Regulatory (13305)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Targeted Rates - Swimming Pool				
Inspection Rate	41,625	44,802	45,481	43,715
133051013 General Rates - Planning Rate	304,068	316,657	317,434	359,914
<b>Total Rates</b>	<b>345,693</b>	<b>361,459</b>	<b>362,915</b>	<b>403,629</b>
<b>Other Income</b>				
13305155 Monitoring Recoveries	3,149	10,212	10,433	0
13305156 Admin Recoveries	0		0	0
13305151 Resource Management Infringement fees	9,910	1,021	1,043	1,043
LIM Income	87,154	81,696	83,464	83,464
Trade Waste - Recoveries	0	51,243	52,165	52,165
<b>Total Other Income</b>	<b>100,213</b>	<b>144,172</b>	<b>147,105</b>	<b>136,672</b>
<b>Transfer from Reserves</b>				
Other Reserve Funding				
Transfer from Earthquake Recovery	0	0	0	0
<b>Total Transfer from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Revenue</b>	<b>445,905</b>	<b>505,631</b>	<b>510,021</b>	<b>540,301</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13305306 Salaries	183,702	203,092	201,604	216,750
133053061 Swimming Pool Inspection Salaries	6,269	33,686	34,196	32,381
Salaries & Wages - Trade Waste	1,676	41,031	41,732	46,733
13305308 Training	1,748	3,574	3,652	3,652
<b>Total Employment Benefits</b>	<b>193,395</b>	<b>281,383</b>	<b>281,184</b>	<b>299,517</b>
<b>Direct Operating Expenditure</b>				
13305325 Purchases	3,126	3,064	3,130	3,130
13305328 Telecommunications	909	2,042	2,087	2,087
13305342 Consultants	3,307	15,318	15,650	15,650
133053423 Freedom Camping Bylaw - Signage & Enforcement	33,424	15,000	10,433	20,000
Coastal Access		4,085	4,173	4,173
Pegasus Bay Coastal Plan - Ecan Costs	12,000	12,254	12,520	12,520
Waipara River Strategy	8,094	10,212	10,433	10,433
After Hours Noise & Parking	12,464	12,000	10,433	12,000
13305362 Conference	4,228	4,085	4,173	4,173
Charges			0	0
13305346 Legal Fees	17,839	20,424	20,866	20,866
13305361 Resource Management Infringement costs	(1,253)	1,021	1,043	1,043
13305400 Vehicles and Plant	18,000	18,000	18,779	18,180
Trade Waste - Other Expenditure (Vehicle Expenses, Technology, Overheads etc)	0	10,212	10,433	10,433
<b>Total Direct Operating Expenditure</b>	<b>112,138</b>	<b>127,717</b>	<b>124,153</b>	<b>134,687</b>
<b>Council Overheads</b>				
13305372 Overhead Allocation Expenses	100,146	96,531	104,684	106,097
<b>Total Council Overheads</b>	<b>100,146</b>	<b>96,531</b>	<b>104,684</b>	<b>106,097</b>
<b>Transfers to Reserves</b>				
Net Funding from General Reserve	40,227	0	0	0
<b>Total Transfers to Reserves</b>	<b>40,227</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>445,905</b>	<b>505,631</b>	<b>510,021</b>	<b>540,301</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Consents and Licencing - Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Building Control - Sub Activity Summary	(242,976)	29,612	86,026	126,716
Public Health - Sub Activity Summary	80,346	70,531	85,171	69,602
Liquor Licensing - Sub Activity Summary	27,944	26,073	29,664	53,014
Animal Control - Sub Activity Summary	93,439	63,117	117,811	86,449
RMA Implementation - Sub Activity Summary	231,924	189,138	223,745	0
<i>Total Rates</i>	<i>190,677</i>	<i>378,470</i>	<i>542,417</i>	<i>335,782</i>
<b>Other Income</b>				
Building Control - Sub Activity Summary	986,003	872,762	859,034	939,034
Public Health - Sub Activity Summary	56,712	53,307	54,460	54,460
Liquor Licensing - Sub Activity Summary	135,479	142,968	146,062	146,062
Animal Control - Sub Activity Summary	151,647	156,090	159,468	159,468
RMA Implementation - Sub Activity Summary	299,135	322,000	292,124	0
<i>Total Other Income</i>	<i>1,628,977</i>	<i>1,547,127</i>	<i>1,511,148</i>	<i>1,299,024</i>
<b>Transfer from Reserves</b>				
Building Control - Sub Activity Summary	0	79,019	0	0
<i>Total Transfer from Reserves</i>	<i>0</i>	<i>79,019</i>	<i>0</i>	<i>0</i>
<b>Total Operating Revenue</b>	<b>1,819,653</b>	<b>2,004,616</b>	<b>2,053,565</b>	<b>1,634,806</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Building Control - Sub Activity Summary	663,335	612,294	542,490	646,322
Public Health - Sub Activity Summary	105,505	83,917	86,646	81,643
Liquor Licensing - Sub Activity Summary	165,963	111,879	115,378	138,273
Animal Control - Sub Activity Summary	95,682	97,589	99,390	116,865
RMA Implementation - Sub Activity Summary	290,083	239,550	216,063	0
<i>Total Employment Benefits</i>	<i>1,320,567</i>	<i>1,145,228</i>	<i>1,059,967</i>	<i>983,103</i>
<b>Direct Operating Expenditure</b>				
Building Control - Sub Activity Summary	202,545	141,646	184,542	211,204
Public Health - Sub Activity Summary	14,270	7,659	17,997	6,960
Liquor Licensing - Sub Activity Summary	20,151	26,142	26,708	26,708
Animal Control - Sub Activity Summary	63,607	106,129	108,816	96,693
RMA Implementation - Sub Activity Summary	118,312	149,300	167,189	0
<i>Total Direct Operating Expenditure</i>	<i>418,886</i>	<i>430,876</i>	<i>505,253</i>	<i>341,565</i>
<b>Council Overheads</b>				
Building Control - Sub Activity Summary	227,138	218,939	237,431	240,635
Public Health - Sub Activity Summary	33,471	32,263	34,988	35,460
Liquor Licensing - Sub Activity Summary	32,182	31,020	33,640	34,094
Animal Control - Sub Activity Summary	66,079	63,693	69,073	70,005
RMA Implementation - Sub Activity Summary	126,867	122,288	132,617	0
<i>Total Council Overheads</i>	<i>485,737</i>	<i>468,203</i>	<i>507,749</i>	<i>380,194</i>
<b>Depreciation</b>				
Building Control - Sub Activity Summary	0	1,000	1,000	1,000
<i>Total Depreciation</i>	<i>0</i>	<i>1,000</i>	<i>1,000</i>	<i>1,000</i>
<b>Transfers to Reserves</b>				
Building Control - Sub Activity Summary	(349,991)	7,513	(20,403)	(33,412)
Public Health - Sub Activity Summary	(16,188)	0	0	0
Liquor Licensing - Sub Activity Summary	(54,872)	0	0	0
Animal Control - Sub Activity Summary	19,718	(48,204)	0	(37,645)
RMA Implementation - Sub Activity Summary	(4,204)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(405,537)</i>	<i>(40,692)</i>	<i>(20,403)</i>	<i>(71,057)</i>
<b>Total Operating Expenditure</b>	<b>1,819,653</b>	<b>2,004,616</b>	<b>2,053,565</b>	<b>1,634,806</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	0	0	0	0
<b>CAPITAL REVENUE</b>				
Building Control - Sub Activity Summary	12,576	7,513	(20,403)	(33,412)
Public Health - Sub Activity Summary	0	0	0	0
Liquor Licensing - Sub Activity Summary	0	0	0	0
Animal Control - Sub Activity Summary	19,718	(48,204)	0	(37,645)
RMA Implementation - Sub Activity Summary	0	0	0	0
<b>Total Capital Revenue</b>	<b>32,294</b>	<b>(40,692)</b>	<b>(20,403)</b>	<b>(71,057)</b>
<b>CAPITAL EXPENDITURE</b>				
Building Control - Sub Activity Summary	0	0	0	0
Public Health - Sub Activity Summary	0	0	0	0
Liquor Licensing - Sub Activity Summary	0	0	0	0
Animal Control - Sub Activity Summary	0	0	0	0
RMA Implementation - Sub Activity Summary	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>32,294</b>	<b>(40,692)</b>	<b>(20,403)</b>	<b>(71,057)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Building Control - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Building Services Consents	(242,976)	29,612	86,026	126,716
<i>Total Rates</i>	(242,976)	29,612	86,026	126,716
<b>Other Income</b>				
Building Services Consents	937,069	817,762	802,844	882,844
BCA Accreditation Fund	48,934	55,000	56,190	56,190
<i>Total Other Income</i>	986,003	872,762	859,034	939,034
<b>Transfer from Reserves</b>				
Building Services Consents	0	79,019	0	0
<i>Total Transfer from Reserves</i>	0	79,019	0	0
<b>Total Operating Revenue</b>	<b>743,027</b>	<b>981,392</b>	<b>945,060</b>	<b>1,065,750</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Building Services Consents	663,335	577,061	507,629	598,452
BCA Accreditation Fund	0	35,233	34,861	47,870
<i>Total Employment Benefits</i>	663,335	612,294	542,490	646,322
<b>Direct Operating Expenditure</b>				
Building Services Consents	166,187	129,392	142,810	169,472
BCA Accreditation Fund	36,358	12,254	41,732	41,732
<i>Total Direct Operating Expenditure</i>	202,545	141,646	184,542	211,204
<b>Council Overheads</b>				
Building Services Consents	227,138	218,939	237,431	240,635
<i>Total Council Overheads</i>	227,138	218,939	237,431	240,635
<b>Depreciation</b>				
Building Services Consents	0	1,000	1,000	1,000
<i>Total Depreciation</i>	0	1,000	1,000	1,000
<b>Transfers to Reserves</b>				
Building Services Consents	(362,567)	(0)	0	0
BCA Accreditation Fund	12,576	7,513	(20,403)	(33,412)
<i>Total Transfers to Reserves</i>	(349,991)	7,513	(20,403)	(33,412)
<b>Total Operating Expenditure</b>	<b>743,027</b>	<b>981,392</b>	<b>945,060</b>	<b>1,065,750</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Building Services Consents	0	0	0	0
BCA Accreditation Fund	12,576	7,513	(20,403)	(33,412)
<b>Total Capital Revenue</b>	<b>12,576</b>	<b>7,513</b>	<b>(20,403)</b>	<b>(33,412)</b>
<b>CAPITAL EXPENDITURE</b>				
Building Services Consents	0	0	0	0
BCA Accreditation Fund	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>12,576</b>	<b>7,513</b>	<b>(20,403)</b>	<b>(33,412)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Building Services Consents (13500)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
13500101 General Rates - General Rates	(242,976)	29,612	86,026	126,716
<i>Total Rates</i>	<i>(242,976)</i>	<i>29,612</i>	<i>86,026</i>	<i>126,716</i>
<b>Other Income</b>				
13500141 Licence Fees (Compliance Schedules)	7,138	6,000	6,260	6,260
13500142 Consent Fees - Time Cost	456,039	455,000	325,000	325,000
135001415 Levy Commission Received	4,774	3,439	4,852	4,852
135001416 Consent fees - Fixed fee	428,180	308,323	425,000	425,000
135001417 Code of Compliance Certificate	40,939	45,000	41,732	41,732
<b>PIM Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>
135001419 Recoveries - General	0	0	0	0
<i>Total Other Income</i>	<i>937,069</i>	<i>817,762</i>	<i>802,844</i>	<i>882,844</i>
<b>Transfer from Reserves</b>				
Other Reserve Funding				
Transfer from Earthquake Recovery	0	79,019	0	0
<i>Total Transfer from Reserves</i>	<i>0</i>	<i>79,019</i>	<i>0</i>	<i>0</i>
<b>Total Operating Revenue</b>	<b>694,093</b>	<b>926,392</b>	<b>888,870</b>	<b>1,009,560</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13500304 Clothing	246	500	1,252	1,252
13500306 Salaries & wages	635,569	558,561	494,877	579,200
13500308 Training	27,520	18,000	11,500	18,000
<i>Total Employment Benefits</i>	<i>663,335</i>	<i>577,061</i>	<i>507,629</i>	<i>598,452</i>
<b>Direct Operating Expenditure</b>				
13500324 Printing - Stationer	0	600	626	100
13500325 Purchases	8,291	8,000	6,260	8,000
13500328 Telecommunications	2,860	0	5,217	5,217
13500342 Consultants	85,084	60,000	62,598	62,598
GoGet Software Licences	17,725	12,175	11,250	38,250
Legal	0	1,532	1,565	1,565
13500362 Conferences	0	0	6,260	6,260
13500365 Insurance	3,208	3,000	3,130	3,130
13500368 Subscriptions	3,214	4,085	4,173	4,173
13500400 Vehicles and Plant	40,000	40,000	41,732	40,180
BCA Accreditation	5,805	0	0	0
<i>Total Direct Operating Expenditure</i>	<i>166,187</i>	<i>129,392</i>	<i>142,810</i>	<i>169,472</i>
<b>Council Overheads</b>				
13500372 Overhead Allocation Expenses	227,138	218,939	237,431	240,635
<i>Total Council Overheads</i>	<i>227,138</i>	<i>218,939</i>	<i>237,431</i>	<i>240,635</i>
<b>Depreciation</b>				
13500383 Depreciation - Compu	0	1,000	1,000	1,000
<i>Total Depreciation</i>	<i>0</i>	<i>1,000</i>	<i>1,000</i>	<i>1,000</i>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Net Funding from General Reserve	(362,567)	(0)	0	0
<i>Total Transfers to Reserves</i>	<i>(362,567)</i>	<i>(0)</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>694,093</b>	<b>926,392</b>	<b>888,870</b>	<b>1,009,560</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>BCA Accreditation Fund (13505)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Other Income</b>				
135011414 BCA Levy Received	48,934	55,000	56,190	56,190
<i>Total Other Income</i>	<u>48,934</u>	<u>55,000</u>	<u>56,190</u>	<u>56,190</u>
<b>Total Operating Revenue</b>	<b>48,934</b>	<b>55,000</b>	<b>56,190</b>	<b>56,190</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13501306 Salaries & wages - Accreditation Process	0	35,233	34,861	47,870
<i>Total Employment Benefits</i>	<u>0</u>	<u>35,233</u>	<u>34,861</u>	<u>47,870</u>
<b>Direct Operating Expenditure</b>				
135013063 Competency Assessments	7,627	12,254	12,520	12,520
135013421 BCA Accreditation	28,731	0	29,212	29,212
<i>Total Direct Operating Expenditure</i>	<u>36,358</u>	<u>12,254</u>	<u>41,732</u>	<u>41,732</u>
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	12,576	7,513	(20,403)	(33,412)
<i>Total Transfers to Reserves</i>	<u>12,576</u>	<u>7,513</u>	<u>(20,403)</u>	<u>(33,412)</u>
<b>Total Operating Expenditure</b>	<b>48,934</b>	<b>55,000</b>	<b>56,190</b>	<b>56,190</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>70,620</b>	<b>83,196</b>	<b>90,708</b>	<b>90,708</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	12,576	7,513	(20,403)	(33,412)
<b>Total Capital Revenue</b>	<u>12,576</u>	<u>7,513</u>	<u>(20,403)</u>	<u>(33,412)</u>
<b>CLOSING BALANCE</b>	<b>83,196</b>	<b>90,708</b>	<b>70,305</b>	<b>57,297</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Public Health - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Health Inspection	80,346	70,531	85,171	69,602
<i>Total Rates</i>	<i>80,346</i>	<i>70,531</i>	<i>85,171</i>	<i>69,602</i>
<b>Other Income</b>				
Health Inspection	56,712	53,307	54,460	54,460
<i>Total Other Income</i>	<i>56,712</i>	<i>53,307</i>	<i>54,460</i>	<i>54,460</i>
<b>Total Operating Revenue</b>	<b>137,058</b>	<b>123,838</b>	<b>139,631</b>	<b>124,062</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Health Inspection	105,505	83,917	86,646	81,643
<i>Total Employment Benefits</i>	<i>105,505</i>	<i>83,917</i>	<i>86,646</i>	<i>81,643</i>
<b>Direct Operating Expenditure</b>				
Health Inspection	14,270	7,659	17,997	6,960
<i>Total Direct Operating Expenditure</i>	<i>14,270</i>	<i>7,659</i>	<i>17,997</i>	<i>6,960</i>
<b>Council Overheads</b>				
Health Inspection	33,471	32,263	34,988	35,460
<i>Total Council Overheads</i>	<i>33,471</i>	<i>32,263</i>	<i>34,988</i>	<i>35,460</i>
<b>Transfers to Reserves</b>				
Health Inspection	(16,188)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(16,188)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>137,058</b>	<b>123,838</b>	<b>139,631</b>	<b>124,062</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Health Inspection (13400)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
13400101 General Rates - General Rates	80,346	70,531	85,171	69,602
<i>Total Rates</i>	<i>80,346</i>	<i>70,531</i>	<i>85,171</i>	<i>69,602</i>
<b>Other Income</b>				
13400141 Licence Fees	29,443	30,636	31,299	31,299
13400156 Recoveries	27,270	22,671	23,161	23,161
<i>Total Other Income</i>	<i>56,712</i>	<i>53,307</i>	<i>54,460</i>	<i>54,460</i>
<b>Total Operating Revenue</b>	<b>137,058</b>	<b>123,838</b>	<b>139,631</b>	<b>124,062</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13400306 Salaries & wages	104,005	80,853	83,516	78,513
13400308 Training	1,499	3,064	3,130	3,130
<i>Total Employment Benefits</i>	<i>105,505</i>	<i>83,917</i>	<i>86,646</i>	<i>81,643</i>
<b>Direct Operating Expenditure</b>				
13400324 Printing - Stationer		0	0	0
13400325 Purchases	1,464	1,532	1,565	1,565
13400328 Telecommunications	296	1,532	1,565	700
13400346 Legal Fees		1,021	1,043	1,043
13400368 Subscriptions	296	1,021	1,043	1,043
13400362 Conferences	1,395	1,532	1,565	1,565
13400365 Insurance	1,069	1,021	1,043	1,043
13400400 Vehicle and Plant	9,750	0	10,172	0
<i>Total Direct Operating Expenditure</i>	<i>14,270</i>	<i>7,659</i>	<i>17,997</i>	<i>6,960</i>
<b>Council Overheads</b>				
13400372 Overhead Allocation Expenses	33,471	32,263	34,988	35,460
<i>Total Council Overheads</i>	<i>33,471</i>	<i>32,263</i>	<i>34,988</i>	<i>35,460</i>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Net Funding from General Reserve	(16,188)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(16,188)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>137,058</b>	<b>123,838</b>	<b>139,631</b>	<b>124,062</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b><u>Liquor Licensing - Sub Activity Summary</u></b>				
<b><u>Operating Statement</u></b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Liquor Licensing	27,944	26,073	29,664	53,014
<i>Total Rates</i>	<i>27,944</i>	<i>26,073</i>	<i>29,664</i>	<i>53,014</i>
<b>Other Income</b>				
Liquor Licensing	135,479	142,968	146,062	146,062
<i>Total Other Income</i>	<i>135,479</i>	<i>142,968</i>	<i>146,062</i>	<i>146,062</i>
<b>Total Operating Revenue</b>	<b>163,423</b>	<b>169,041</b>	<b>175,726</b>	<b>199,076</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Liquor Licensing	165,963	111,879	115,378	138,273
<i>Total Employment Benefits</i>	<i>165,963</i>	<i>111,879</i>	<i>115,378</i>	<i>138,273</i>
<b>Direct Operating Expenditure</b>				
Liquor Licensing	20,151	26,142	26,708	26,708
<i>Total Direct Operating Expenditure</i>	<i>20,151</i>	<i>26,142</i>	<i>26,708</i>	<i>26,708</i>
<b>Council Overheads</b>				
Liquor Licensing	32,182	31,020	33,640	34,094
<i>Total Council Overheads</i>	<i>32,182</i>	<i>31,020</i>	<i>33,640</i>	<i>34,094</i>
<b>Transfers to Reserves</b>				
Liquor Licensing	(54,872)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(54,872)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>163,423</b>	<b>169,041</b>	<b>175,726</b>	<b>199,076</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Liquor Licencing (13700)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
13700101 General Rates - General Rates	27,944	26,073	29,664	53,014
<i>Total Rates</i>	<i>27,944</i>	<i>26,073</i>	<i>29,664</i>	<i>53,014</i>
<b>Other Income</b>				
Licence fees - Annual Fees	46,844	51,060	52,165	52,165
Licence fees - Application Fees	88,635	91,908	93,897	93,897
<i>Total Other Income</i>	<i>135,479</i>	<i>142,968</i>	<i>146,062</i>	<i>146,062</i>
<b>Total Operating Revenue</b>	<b>163,423</b>	<b>169,041</b>	<b>175,726</b>	<b>199,076</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13700306 Salaries & wages - Liquor	163,051	98,603	101,815	124,710
Salaries & wages - Committee Members	385	10,212	10,433	10,433
Salaries & wages - Secretarial	496	0	0	0
Training	2,031	3,064	3,130	3,130
<i>Total Employment Benefits</i>	<i>165,963</i>	<i>111,879</i>	<i>115,378</i>	<i>138,273</i>
<b>Direct Operating Expenditure</b>				
13700325 Purchases	3,559	1,532	1,565	1,565
13700345 Legal Fees	0	2,042	2,087	2,087
13700362 Conferences	1,023	2,042	2,087	2,087
Refunds to Liquor Licensing Agency in Wellington.	9,004	10,212	10,433	10,433
13700368 Subscriptions	0	102	104	104
Hearing Costs (Advertising, Catering etc)	71	3,064	3,130	3,130
Mileage & Travel - Committee Members	6,494	7,148	7,303	7,303
<i>Total Direct Operating Expenditure</i>	<i>20,151</i>	<i>26,142</i>	<i>26,708</i>	<i>26,708</i>
<b>Council Overheads</b>				
13700372 Overhead Allocation Expenses	32,182	31,020	33,640	34,094
<i>Total Council Overheads</i>	<i>32,182</i>	<i>31,020</i>	<i>33,640</i>	<i>34,094</i>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Net Funding from General Reserve	(54,872)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(54,872)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>163,423</b>	<b>169,041</b>	<b>175,726</b>	<b>199,076</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>



<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Animal Control - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
Ranging & Impounding	93,439	63,117	117,811	86,449
<i>Total Rates</i>	93,439	63,117	117,811	86,449
<b>Other Income</b>				
Ranging & Impounding	151,647	156,090	159,468	159,468
<i>Total Other Income</i>	151,647	156,090	159,468	159,468
<b>Total Operating Revenue</b>	<b>245,086</b>	<b>219,207</b>	<b>277,279</b>	<b>245,918</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
Ranging & Impounding	95,682	97,589	99,390	116,865
<i>Total Employment Benefits</i>	95,682	97,589	99,390	116,865
<b>Direct Operating Expenditure</b>				
Ranging & Impounding	63,607	106,129	108,816	96,693
<i>Total Direct Operating Expenditure</i>	63,607	106,129	108,816	96,693
<b>Council Overheads</b>				
Ranging & Impounding	66,079	63,693	69,073	70,005
<i>Total Council Overheads</i>	66,079	63,693	69,073	70,005
<b>Transfers to Reserves</b>				
Ranging & Impounding	19,718	(48,204)	0	(37,645)
<i>Total Transfers to Reserves</i>	19,718	(48,204)	0	(37,645)
<b>Total Operating Expenditure</b>	<b>245,086</b>	<b>219,207</b>	<b>277,279</b>	<b>245,918</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
Ranging & Impounding	19,718	(48,204)	0	(37,645)
<b>Total Capital Revenue</b>	<b>19,718</b>	<b>(48,204)</b>	<b>0</b>	<b>(37,645)</b>
<b>CAPITAL EXPENDITURE</b>				
Ranging & Impounding	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>19,718</b>	<b>(48,204)</b>	<b>0</b>	<b>(37,645)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>Animal Control (13800)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
13800101 General Rates - General Rates	93,439	63,117	117,811	86,449
<i>Total Rates</i>	93,439	63,117	117,811	86,449
<b>Other Income</b>				
13800141 Dog Licence Fees	139,581	153,180	156,495	156,495
13800152 Charges	374	0	0	0
138001522 Impounding Charges	(348)	868	887	887
138001523 Dog Infringement Fees	11,935	2,042	2,087	2,087
13800159 Collar Sales	105	0	0	0
<i>Total Other Income</i>	151,647	156,090	159,468	159,468
<b>Total Operating Revenue</b>	<b>245,086</b>	<b>219,207</b>	<b>277,279</b>	<b>245,918</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
13800306 Salaries & wages	94,173	97,078	98,868	114,843
13800308 Training	1,509	511	0	1,500
<i>Total Employment Benefits</i>	95,682	97,589	99,390	116,865
<b>Direct Operating Expenditure</b>				
13800321 Contractor	18,547	40,848	41,732	30,000
13800325 Purchases	8,840	10,518	10,746	10,746
138003271 NCS Site Support	230	6,127	6,260	6,260
National Levy	2,816	3,064	3,130	3,130
Legal Fees	4,450	15,318	15,650	15,650
Insurance	1,069	1,021	1,043	1,043
Dog Infringement Costs	1,897	1,021	1,043	1,043
Pound Maintenance	7,371	10,212	10,433	10,433
Vehicles and Plant	18,000	18,000	18,779	18,000
Telecommunications	388	0	0	388
<i>Total Direct Operating Expenditure</i>	63,607	106,129	108,816	96,693
<b>Council Overheads</b>				
Overhead Allocation Expenses	66,079	63,693	69,073	70,005
<i>Total Council Overheads</i>	66,079	63,693	69,073	70,005
<b>Transfers to Reserves</b>				
Transfer balance to Capital Statement	19,718	(48,204)	0	(37,645)
<i>Total Transfers to Reserves</i>	19,718	(48,204)	0	(37,645)
<b>Total Operating Expenditure</b>	<b>245,086</b>	<b>219,207</b>	<b>277,279</b>	<b>245,918</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>	<b>66,131</b>	<b>85,849</b>	<b>37,645</b>	<b>37,645</b>
<b>CAPITAL REVENUE</b>				
Transfer balance to Capital Statement	19,718	(48,204)	0	(37,645)
<b>Total Capital Revenue</b>	<b>19,718</b>	<b>(48,204)</b>	<b>0</b>	<b>(37,645)</b>
<b>CLOSING BALANCE</b>	<b>85,849</b>	<b>37,645</b>	<b>37,645</b>	<b>(0)</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>RMA Implementation - Sub Activity Summary</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
RMA Implementation	231,924	189,138	223,745	0
<i>Total Rates</i>	<i>231,924</i>	<i>189,138</i>	<i>223,745</i>	<i>0</i>
<b>Other Income</b>				
RMA Implementation	299,135	322,000	292,124	0
<i>Total Other Income</i>	<i>299,135</i>	<i>322,000</i>	<i>292,124</i>	<i>0</i>
<b>Total Operating Revenue</b>	<b>531,059</b>	<b>511,138</b>	<b>515,869</b>	<b>0</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
RMA Implementation	290,083	239,550	216,063	0
<i>Total Employment Benefits</i>	<i>290,083</i>	<i>239,550</i>	<i>216,063</i>	<i>0</i>
<b>Direct Operating Expenditure</b>				
RMA Implementation	118,312	149,300	167,189	0
<i>Total Direct Operating Expenditure</i>	<i>118,312</i>	<i>149,300</i>	<i>167,189</i>	<i>0</i>
<b>Council Overheads</b>				
RMA Implementation	126,867	122,288	132,617	0
<i>Total Council Overheads</i>	<i>126,867</i>	<i>122,288</i>	<i>132,617</i>	<i>0</i>
<b>Transfers to Reserves</b>				
RMA Implementation	(4,204)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(4,204)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>531,059</b>	<b>511,138</b>	<b>515,869</b>	<b>0</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Capital Statement</b>				
<b>OPENING BALANCE</b>				
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL REVENUE</b>				
RMA Implementation	0	0	0	0
<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>				
RMA Implementation	0	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2018/2019</b>	<b>Budget/Forecast 2019/2020</b>	<b>LTP (Year 3) 2020/2021</b>	<b>Revised Budget 2020/2021</b>
<b>RMA Implementation (13300)</b>				
<b>Operating Statement</b>				
<b>OPERATING REVENUE</b>				
<b>Rates</b>				
133001013 General Rates - Planning Rate	231,924	189,138	223,745	0
<i>Total Rates</i>	<i>231,924</i>	<i>189,138</i>	<i>223,745</i>	<i>0</i>
<b>Other Income</b>				
13300156 Recoveries - Town-Planning Certificates	39,854	2,000	10,433	0
133001561 PIM	92,085	80,000	73,031	0
13300159 Consent Fees	167,195	200,000	208,660	0
13300152 Charges- Consents Enginner Recoveries	0	40,000	0	0
<i>Total Other Income</i>	<i>299,135</i>	<i>322,000</i>	<i>292,124</i>	<i>0</i>
<b>Total Operating Revenue</b>	<b>531,059</b>	<b>511,138</b>	<b>515,869</b>	<b>0</b>
<b>OPERATING EXPENDITURE</b>				
<b>Employment Benefits</b>				
133003064 Salaries - Resource	282,338	234,444	209,803	0
13300308 Training	7,746	5,106	6,260	0
<i>Total Employment Benefits</i>	<i>290,083</i>	<i>239,550</i>	<i>216,063</i>	<i>0</i>
<b>Direct Operating Expenditure</b>				
13300324 Printing - Stationer				
133003212 Ecan share of contaminated land costs	0	2,000	2,087	0
Landonline	3,331	5,000	5,217	0
13300325 Purchases	4,468	5,000	5,217	0
13300328 Telecommunications	0	0	0	0
Consultants (including Subdivision				
13300342 Engineering)	102,632	100,000	114,763	0
13300346 Legal Fees	4,943	30,000	31,299	0
13300362 Conference		5,000	5,217	0
13300365 Insurance	2,139	2,100	2,087	0
13300368 Subscriptions	800	200	1,304	0
13300400 Vehicle Expenses	0	0	0	0
<i>Total Direct Operating Expenditure</i>	<i>118,312</i>	<i>149,300</i>	<i>167,189</i>	<i>0</i>
<b>Council Overheads</b>				
13300372 Overhead Allocation Expenses	126,867	122,288	132,617	0
<i>Total Council Overheads</i>	<i>126,867</i>	<i>122,288</i>	<i>132,617</i>	<i>0</i>
<b>Transfers to Reserves</b>				
Other Transfers to Reserves				
Net Funding from General Reserve	(4,204)	0	0	0
<i>Total Transfers to Reserves</i>	<i>(4,204)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Total Operating Expenditure</b>	<b>531,059</b>	<b>511,138</b>	<b>515,869</b>	<b>0</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>