

Water Supplies - Group Activity Financial Summary

| | Annual Plan 2019/2020 | LTP - Year 3 2020/2021 | Draft Annual Plan 2020/2021 |
|---|--------------------------|---------------------------|--------------------------------|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| Targeted Rates | 6,338,633 | 6,638,482 | 6,637,763 |
| Other Income | 181,293 | 166,974 | 166,974 |
| Internal Interest Received | 15,093 | 0 | 164 |
| Development Contributions | 381,854 | 389,571 | 389,571 |
| <i>Total Operating Revenue</i> | <i>6,916,873</i> | <i>7,195,028</i> | <i>7,194,473</i> |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 1,187,468 | 985,591 | 1,190,373 |
| Direct Operating Expenditure | 2,571,725 | 2,645,362 | 2,695,006 |
| Internal Interest Paid | 620,716 | 686,698 | 423,829 |
| Council Overheads Expenditure | 1,155,820 | 1,245,278 | 1,267,391 |
| Depreciation | 1,669,867 | 1,711,118 | 1,711,118 |
| <i>Total Operating Expenditure</i> | <i>7,205,596</i> | <i>7,274,047</i> | <i>7,287,716</i> |
| <i>Operating Surplus (Deficit)</i> | <i>(288,723)</i> | <i>(79,020)</i> | <i>(93,243)</i> |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| District Wide Water | 3,619,649 | 2,140,505 | 2,140,505 |
| Balmoral Water | 6,133 | 34,462 | 34,462 |
| <i>Total Capital Expenditure</i> | <i>3,625,782</i> | <i>2,174,967</i> | <i>2,174,967</i> |
| <i>Funds Required</i> | | | |
| Operating Deficit | 288,723 | 79,020 | 93,243 |
| Capital Expenditure | 3,625,782 | 2,174,967 | 2,174,967 |
| Repayment of Internal Loans from | 1,381,144 | 1,632,098 | 1,617,875 |
| Operating Income | | | |
| | <i>5,295,649</i> | <i>3,886,085</i> | <i>3,886,085</i> |
| <i>Funded by</i> | | | |
| Non Cash Expenditure - Depreciation | 1,669,867 | 1,711,118 | 1,711,118 |
| Capital Expenditure funded through | 3,625,782 | 2,174,967 | 2,174,967 |
| Internal Loans | | | |
| | <i>5,295,649</i> | <i>3,886,085</i> | <i>3,886,085</i> |

Sewerage - Group Activity Financial Summary

| | Annual Plan 2019/2020 | LTP - Year 3 2020/2021 | Draft Annual Plan 2020/2021 |
|-------------------------------------|--------------------------|---------------------------|--------------------------------|
| Operating Statement | | | |
| Operating Revenue | | | |
| Targeted Rates | 1,829,915 | 1,849,525 | 1,829,915 |
| Other Income | 2,250,000 | 366 | 366 |
| Internal Interest Received | 6,409 | 0 | 0 |
| Development Contributions | 239,094 | 244,136 | 244,136 |
| Total Operating Revenue | 4,325,418 | 2,094,027 | 2,074,417 |
| Operating Expenditure | | | |
| Employee Benefits | 128,143 | 140,490 | 109,087 |
| Direct Operating Expenditure | 441,094 | 402,779 | 406,354 |
| Internal Interest Paid | 491,886 | 494,645 | 318,050 |
| Council Overheads Expenditure | 171,373 | 184,500 | 187,866 |
| Depreciation | 626,819 | 627,477 | 627,477 |
| Total Operating Expenditure | 1,859,314 | 1,849,891 | 1,648,833 |
| Operating Surplus (Deficit) | 2,466,104 | 244,136 | 425,583 |
| Capital Statement | | | |
| Capital Expenditure | | | |
| District Wide Sewer | 3,571,506 | 331,109 | 331,109 |
| Total Capital Expenditure | 3,571,506 | 331,109 | 331,109 |
| Funds Required | | | |
| Capital Expenditure | 3,571,506 | 331,109 | 331,109 |
| Repayment of Internal Loans from | 3,092,923 | 871,613 | 1,053,060 |
| Operating Income | | | |
| | 6,664,429 | 1,202,723 | 1,384,170 |
| Funded by | | | |
| Operating Surplus | 2,466,104 | 244,136 | 425,583 |
| Non Cash Expenditure - Depreciation | 626,819 | 627,477 | 627,477 |
| Transfer from Special Funds | 0 | 0 | 0 |
| Capital Expenditure funded through | 3,571,506 | 331,109 | 331,109 |
| Internal Loans | | | |
| | 6,664,429 | 1,202,723 | 1,384,170 |

Stormwater and Drainage - Group Activity Financial Summary

| | <u>Annual Plan</u> <u>2019/2020</u> | <u>LTP - Year 3</u> <u>2020/2021</u> | <u>Draft Annual Plan</u> <u>2020/2021</u> |
|---|--|---|--|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| Targeted Rates | 601,710 | 704,854 | 684,341 |
| Internal Interest Received | 6,567 | 4,360 | 1,350 |
| Development Contributions | 155,643 | 158,715 | 158,715 |
| <i>Total Operating Revenue</i> | <i>763,920</i> | <i>867,929</i> | <i>844,406</i> |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 150,037 | 86,085 | 145,702 |
| Direct Operating Expenditure | 109,031 | 267,633 | 210,061 |
| Internal Interest Paid | 140,278 | 146,194 | 105,917 |
| Council Overheads Expenditure | 14,730 | 15,974 | 41,289 |
| Depreciation | 155,713 | 124,394 | 159,394 |
| <i>Total Operating Expenditure</i> | <i>569,790</i> | <i>640,280</i> | <i>662,362</i> |
| <i>Operating Surplus (Deficit)</i> | <i>194,131</i> | <i>227,649</i> | <i>182,043</i> |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| District Wide Stormwater | 309,917 | 137,848 | 137,848 |
| Amberley Stormwater | 235,553 | 102,210 | 102,210 |
| Hanmer Springs Stormwater | 202,785 | 245,411 | 245,411 |
| <i>Total Capital Expenditure</i> | <i>748,255</i> | <i>485,469</i> | <i>485,469</i> |
| <i>Funds Required</i> | | | |
| Capital Expenditure | 748,255 | 485,469 | 485,469 |
| Repayment of Internal Loans from | 349,844 | 352,043 | 341,437 |
| Operating Income | | | |
| | <i>1,098,100</i> | <i>837,512</i> | <i>826,906</i> |
| <i>Funded by</i> | | | |
| Operating Surplus | 194,131 | 227,649 | 182,043 |
| Non Cash Expenditure - Depreciation | 155,713 | 124,394 | 159,394 |
| Capital Expenditure funded through | 748,255 | 485,469 | 485,469 |
| Internal Loans | | | |
| | <i>1,098,100</i> | <i>837,512</i> | <i>826,906</i> |

Roading and Footpaths - Group Activity Financial Summary

| | <u>Annual Plan</u> <u>2019/2020</u> | <u>LTP - Year 3</u> <u>2020/2021</u> | <u>Draft Annual Plan</u> <u>2020/2021</u> |
|---|--|---|--|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| District Wide Rates | 3,933,479 | 3,659,788 | 3,519,266 |
| Other Income | 4,856,265 | 4,539,605 | 4,568,417 |
| Internal Interest Received | 12,896 | 3,624 | 4,312 |
| Development Contributions | 337,293 | 344,619 | 344,619 |
| <i>Total Operating Revenue</i> | <i>9,139,933</i> | <i>8,547,636</i> | <i>8,436,615</i> |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 19,668 | 19,120 | 11,609 |
| Direct Operating Expenditure | 3,484,968 | 3,384,708 | 3,363,987 |
| Internal Interest Paid | 35,314 | 77,542 | 7,779 |
| Council Overheads Expenditure | 634,828 | 653,826 | 657,156 |
| Depreciation | 5,428,168 | 5,426,907 | 5,428,168 |
| <i>Total Operating Expenditure</i> | <i>9,602,946</i> | <i>9,562,102</i> | <i>9,468,699</i> |
| <i>Operating Surplus (Deficit)</i> | <i>(463,013)</i> | <i>(1,014,466)</i> | <i>(1,032,085)</i> |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| Subsidised Roading | 5,015,793 | 4,712,119 | 4,712,119 |
| Special Purpose Roading | 225,000 | 225,000 | 225,000 |
| Cheviot Ward Roadside Construction | 0 | 33,231 | 0 |
| Hanmer Springs Ward Roadside Construction | 10,000 | 5,000 | 5,000 |
| Hanmer Springs Subdivision Expenditure | 10,000 | 10,221 | 10,000 |
| Hurunui Ward Roadside Construction | 29,228 | 29,228 | 0 |
| <i>Total Capital Expenditure</i> | <i>5,290,021</i> | <i>5,014,798</i> | <i>4,952,119</i> |
| <i>Funds Required</i> | | | |
| Operating Deficit | 463,013 | 1,014,466 | 1,032,085 |
| Capital Expenditure | 5,290,021 | 5,014,798 | 4,952,119 |
| Repayment of Internal Loans from Operating Income | 232,525 | (44,966) | 1,356 |
| | <i>5,985,559</i> | <i>5,984,298</i> | <i>5,985,559</i> |
| <i>Funded by</i> | | | |
| Non Cash Expenditure - Depreciation | 5,428,168 | 5,426,907 | 5,428,168 |
| Use of Internal Loans | 557,391 | 557,391 | 557,391 |
| | <i>5,985,559</i> | <i>5,984,298</i> | <i>5,985,559</i> |

Public Services - Group Activity Financial Summary

| | Annual Plan 2019/2020 | LTP - Year 3 2020/2021 | Draft Annual Plan 2020/2021 |
|--|--------------------------|---------------------------|--------------------------------|
| Operating Statement | | | |
| Operating Revenue | | | |
| District Wide Rates | 1,621,159 | 1,611,148 | 1,419,804 |
| Targeted Rates | 2,646,327 | 2,674,712 | 2,504,829 |
| Other Income | 2,088,001 | 2,014,985 | 1,992,995 |
| Internal Interest Received | 109,539 | 100,454 | 40,566 |
| Development Contributions | 182,699 | 183,559 | 183,559 |
| Total Operating Revenue | 6,647,725 | 6,584,858 | 6,141,753 |
| Operating Expenditure | | | |
| Employee Benefits | 1,724,617 | 1,595,120 | 1,513,207 |
| Direct Operating Expenditure | 4,886,135 | 5,269,210 | 5,024,245 |
| Internal Interest Paid | 303,652 | 325,578 | 210,748 |
| Council Overheads Expenditure | 1,528,412 | 1,657,501 | 1,684,891 |
| Depreciation | 675,208 | 516,184 | 646,900 |
| Total Operating Expenditure | 9,118,024 | 9,363,593 | 9,079,991 |
| Operating Surplus (Deficit) | (2,470,299) | (2,778,735) | (2,938,239) |
| Capital Statement | | | |
| Capital Expenditure | | | |
| Community Services | 0 | 0 | 0 |
| Property | 1,662,544 | 52,216 | 63,216 |
| Reserves | 127,095 | 102,866 | 123,501 |
| Emergency Services | 10,221 | 10,443 | 55,000 |
| Library | 75,125 | 76,756 | 93,665 |
| Waste Minimisation | 0 | 0 | 0 |
| Total Capital Expenditure | 1,874,985 | 242,281 | 335,381 |
| Funds Required | | | |
| Operating Deficit | 2,470,299 | 2,778,735 | 2,938,239 |
| Capital Expenditure | 1,874,985 | 242,281 | 335,381 |
| Repayment of Internal Loans from | 1,006,457 | 687,994 | 562,279 |
| Operating Income | | | |
| | 5,351,741 | 3,709,009 | 3,835,898 |
| Funded by | | | |
| Transfer from Hanmer Springs Thermal Reserve | 2,801,548 | 2,950,545 | 2,853,617 |
| Non Cash Expenditure - Depreciation | 675,208 | 516,184 | 646,900 |
| Capital Expenditure funded through | 1,874,985 | 242,281 | 335,381 |
| Internal Loans | | | |
| | 5,351,741 | 3,709,009 | 3,835,898 |

Regulatory - Group Activity Financial Summary

| | Annual Plan 2019/2020 | LTP - Year 3 2020/2021 | Draft Annual Plan 2020/2021 |
|---|--------------------------|---------------------------|--------------------------------|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| District Wide Rates | 1,339,980 | 1,559,480 | 1,688,786 |
| Targeted Rates | 44,802 | 45,481 | 43,715 |
| Other Income | 1,721,299 | 1,658,254 | 1,673,697 |
| <i>Total Operating Revenue</i> | <i>3,106,081</i> | <i>3,263,215</i> | <i>3,406,197</i> |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 1,837,894 | 1,664,946 | 1,880,268 |
| Direct Operating Expenditure | 730,593 | 808,853 | 776,253 |
| Council Overheads Expenditure | 745,825 | 808,819 | 819,733 |
| Depreciation | 1,000 | 1,000 | 1,000 |
| <i>Total Operating Expenditure</i> | <i>3,315,312</i> | <i>3,283,618</i> | <i>3,477,254</i> |
| <i>Operating Surplus (Deficit)</i> | <i>(209,231)</i> | <i>(20,403)</i> | <i>(71,057)</i> |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| Resource Management & Planning | 0 | 0 | 0 |
| Compliance & Regulatory Functions | 0 | 0 | 0 |
| <i>Total Capital Expenditure</i> | <i>0</i> | <i>0</i> | <i>0</i> |
| <i>Funds Required</i> | | | |
| Operating Deficit | 209,231 | 20,403 | 71,057 |
| Transfer to Special Funds | 0 | 0 | 0 |
| | <i>209,231</i> | <i>20,403</i> | <i>71,057</i> |
| <i>Funded by</i> | | | |
| Operating Surplus | 0 | 0 | 0 |
| Transfer from Special Funds | 209,231 | 20,403 | 71,057 |
| | <i>209,231</i> | <i>20,403</i> | <i>71,057</i> |

Hanmer Springs Thermal Pools & Spa - Group Activity Financial Summary

| | <u>Annual Plan</u> <u>2019/2020</u> | <u>LTP - Year 3</u> <u>2020/2021</u> | <u>Draft Annual Plan</u> <u>2020/2021</u> |
|---|--|---|--|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| General Rates | 1,224,943 | 1,930,776 | 2,464,749 |
| Other Income | 13,170,000 | 14,350,186 | 8,316,550 |
| <i>Total Operating Revenue</i> | <i>14,394,943</i> | <i>16,280,962</i> | <i>10,781,299</i> |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 5,083,400 | 4,949,185 | 3,932,738 |
| Direct Operating Expenditure | 4,632,000 | 4,775,662 | 3,301,963 |
| Internal Interest Paid | 820,062 | 757,853 | 808,992 |
| Council Overheads Expenditure | 179,263 | 194,404 | 197,027 |
| Depreciation | 982,000 | 1,015,633 | 1,042,200 |
| <i>Total Operating Expenditure</i> | <i>11,696,725</i> | <i>11,692,736</i> | <i>9,282,919</i> |
| <i>Operating Surplus (Deficit)</i> | <i>2,698,218</i> | <i>4,588,225</i> | <i>1,498,380</i> |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| Hanmer Springs Thermal Pools & Spa | 3,100,000 | 3,602,835 | 469,935 |
| <i>Total Capital Expenditure</i> | <i>3,100,000</i> | <i>3,602,835</i> | <i>469,935</i> |
| <i>Funds Required</i> | | | |
| Capital Expenditure | 3,100,000 | 3,602,835 | 469,935 |
| Transfer to Hanmer Springs Thermal Reserve | 3,680,218 | 5,603,859 | 2,540,580 |
| | <i>6,780,218</i> | <i>9,206,694</i> | <i>3,010,515</i> |
| <i>Funded by</i> | | | |
| Operating Surplus | 2,698,218 | 4,588,225 | 1,498,380 |
| Non Cash Expenditure - Depreciation | 982,000 | 1,015,633 | 1,042,200 |
| Capital Expenditure funded through Internal Loans | 3,100,000 | 3,602,835 | 469,935 |
| | <i>6,780,218</i> | <i>9,206,694</i> | <i>3,010,515</i> |

Governance & Corporate Services - Group Activity Financial Summary

| | <u>Annual Plan</u> <u>2019/2020</u> | <u>LTP - Year 3</u> <u>2020/2021</u> | <u>Draft Annual Plan</u> <u>2020/2021</u> |
|---|--|---|--|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| District Wide Rates | 366,875 | 439,547 | 60,433 |
| Other Income | 638,661 | 698,640 | 537,217 |
| Internal Interest Received | 2,525,861 | 2,658,832 | 2,033,685 |
| Council Overheads Income | 5,012,110 | 5,391,306 | 5,555,109 |
| <i>Total Operating Revenue</i> | <i>8,543,507</i> | <i>9,188,326</i> | <i>8,186,444</i> |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 4,414,299 | 4,662,850 | 4,966,434 |
| Direct Operating Expenditure | 2,919,282 | 3,218,531 | 2,625,907 |
| Internal Interest Paid | 150,503 | 108,438 | 46,392 |
| Council Overheads Expenditure | 581,859 | 631,003 | 694,737 |
| Depreciation | 523,546 | 567,186 | 587,651 |
| <i>Total Operating Expenditure</i> | <i>8,589,489</i> | <i>9,188,007</i> | <i>8,921,120</i> |
| <i>Operating Surplus (Deficit)</i> | <i>(45,982)</i> | <i>319</i> | <i>(734,676)</i> |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| Governance | 11,000 | 0 | 0 |
| Corporate Services | 596,781 | 445,266 | 285,306 |
| <i>Total Capital Expenditure</i> | <i>607,781</i> | <i>445,266</i> | <i>285,306</i> |
| <i>Funds Required</i> | | | |
| Operating Deficit | 45,982 | (319) | 734,676 |
| Capital Expenditure | 607,781 | 445,266 | 285,306 |
| Transfer to General Council Reserves | (130,217) | 122,239 | (432,331) |
| | <i>523,546</i> | <i>567,186</i> | <i>587,651</i> |
| <i>Funded by</i> | | | |
| Non Cash Expenditure - Depreciation | 523,546 | 567,186 | 587,651 |
| | <i>523,546</i> | <i>567,186</i> | <i>587,651</i> |

Earthquake Recovery - Group Activity Financial Summary

| | Annual Plan 2019/2020 | LTP - Year 3 2020/2021 | Draft Annual Plan 2020/2021 |
|--|--------------------------|---------------------------|--------------------------------|
| <u>Operating Statement</u> | | | |
| <i>Operating Revenue</i> | | | |
| District Wide Rates | 450,687 | 453,932 | 453,932 |
| Other Income | 3,390,000 | 0 | 30,000 |
| Total Operating Revenue | 3,840,687 | 453,932 | 483,932 |
| <i>Operating Expenditure</i> | | | |
| Employee Benefits | 140,028 | 0 | 2,703 |
| Direct Operating Expenditure | 4,011,531 | 0 | 12,500 |
| Internal Interest Paid | 113,954 | 170,323 | 158,372 |
| Total Operating Expenditure | 4,265,513 | 170,323 | 178,594 |
| Operating Surplus (Deficit) | (424,826) | 283,609 | 305,338 |
| <u>Capital Statement</u> | | | |
| <i>Capital Expenditure</i> | | | |
| Community Assets - Recovery | 0 | 0 | 0 |
| Civil Defence Response and Recovery | 0 | 0 | 0 |
| Resource Management - Recovery | 0 | 0 | 0 |
| Building Control - Recovery | 0 | 0 | 0 |
| Roading - Recovery | 0 | 0 | 0 |
| Sewerage - Recovery | 0 | 0 | 0 |
| Water - Recovery | 0 | 0 | 0 |
| Tourism - Recovery | 0 | 0 | 0 |
| Waste - Recovery | 0 | 0 | 0 |
| Recovery Management | 0 | 0 | 0 |
| Council Assets - Recovery | 0 | 0 | 0 |
| Total Capital Expenditure | 0 | 0 | 0 |
| <i>Funds Required</i> | | | |
| Operating Deficit | 424,826 | 0 | 0 |
| Repayment of Internal Loans from Operating Income | (424,826) | 283,609 | 305,338 |
| | 0 | 283,609 | 305,338 |
| <i>Funded by</i> | | | |
| Operating Surplus | 0 | 283,609 | 305,338 |
| | 0 | 283,609 | 305,338 |