

<b>Account</b>	<b>Actual 2022/2023</b>	<b>Annual Plan 2023/2024</b>	<b>Year 1 2024/2025</b>	<b>Year 2 2025/2026</b>	<b>Year 3 2026/2027</b>	<b>Year 4 2027/2028</b>	<b>Year 5 2028/2029</b>	<b>Year 6 2029/2030</b>	<b>Year 7 2030/2031</b>	<b>Year 8 2031/2032</b>	<b>Year 9 2032/2033</b>	<b>Year 10 2033/2034</b>
<b>Public Services - Group Activity Summary</b>												
<b>Operating Statement</b>												
<b>OPERATING REVENUE</b>												
<b>Rates</b>												
Community Services - Activity Summary	1,989,930	2,159,692	1,980,656	2,293,862	2,438,692	2,635,317	2,836,768	3,058,476	3,270,439	3,497,939	3,741,982	4,009,567
Property - Activity Summary	1,429,127	1,631,037	2,040,113	1,988,559	2,029,624	2,047,402	2,101,573	2,117,605	2,052,498	2,071,084	2,130,149	2,215,159
Reserves - Activity Summary	842,466	1,015,803	1,367,560	1,344,252	1,359,803	1,339,904	1,349,650	1,344,732	1,352,934	1,348,748	1,356,710	1,354,131
Emergency Services - Activity Summary	269,304	274,535	331,421	342,090	352,408	360,983	360,296	367,277	376,244	384,330	392,553	402,151
Library - Activity Summary	919,740	914,700	1,125,226	1,113,336	1,123,716	1,115,983	1,117,155	1,112,294	1,110,039	1,102,088	1,101,384	1,099,943
Waste Minimisation - Activity Summary	1,493,003	1,546,945	1,911,299	2,163,925	2,460,742	2,683,298	2,927,561	3,195,371	3,554,996	3,881,178	4,239,480	4,633,331
<b>Total Rates</b>	<b>6,943,570</b>	<b>7,542,711</b>	<b>8,756,275</b>	<b>9,246,024</b>	<b>9,764,984</b>	<b>10,182,886</b>	<b>10,693,002</b>	<b>11,195,753</b>	<b>11,717,149</b>	<b>12,285,367</b>	<b>12,962,258</b>	<b>13,714,282</b>
<i>Raw increase</i>			16.09%	5.59%	5.61%	4.28%	5.01%	4.70%	4.66%	4.85%	5.51%	5.80%
<b>Other Income</b>												
Community Services - Activity Summary	895,493	108,268	465,158	172,568	176,521	180,491	184,444	188,228	192,029	195,831	199,615	203,416
Property - Activity Summary	795,887	3,496,611	654,496	679,594	723,116	722,462	746,742	7,735,131	7,901,223	11,024,106	11,248,355	3,948,813
Reserves - Activity Summary	399,401	313,411	359,778	367,019	374,899	382,814	391,194	398,738	406,316	414,143	421,687	429,264
Emergency Services - Activity Summary	5,254	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	40,062	31,839	35,404	36,165	36,994	37,826	38,654	39,447	40,244	41,040	41,833	42,630
Waste Minimisation - Activity Summary	1,376,674	1,145,264	1,367,800	1,397,208	1,429,214	1,461,358	1,497,731	1,528,460	1,559,325	1,590,191	1,620,919	1,651,784
<b>Total Other Income</b>	<b>3,512,771</b>	<b>5,095,392</b>	<b>2,882,636</b>	<b>2,652,553</b>	<b>2,740,745</b>	<b>2,784,950</b>	<b>2,858,766</b>	<b>9,890,004</b>	<b>10,099,137</b>	<b>13,265,310</b>	<b>13,532,409</b>	<b>6,275,907</b>
<b>Internal Interest Received</b>												
Community Services - Activity Summary	4,786	5,424	3,823	1,700	922	1,055	1,411	1,409	2,374	3,466	4,985	6,954
Property - Activity Summary	11,072	8,370	9,424	7,576	8,418	10,455	7,425	9,500	11,857	8,380	10,050	9,727
Reserves - Activity Summary	117,666	174,640	134,568	75,744	82,296	75,827	70,592	59,735	66,948	72,182	80,414	90,723
Emergency Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	0	0	466	3,130	5,972	9,243	12,288	15,752	20,167	25,077	29,007	34,770
Waste Minimisation - Activity Summary	0	0	0	1,720	3,457	0	0	0	0	0	0	0
<b>Total Internal Interest Received</b>	<b>133,524</b>	<b>188,435</b>	<b>148,281</b>	<b>89,871</b>	<b>101,065</b>	<b>96,580</b>	<b>91,716</b>	<b>86,396</b>	<b>101,345</b>	<b>109,105</b>	<b>124,456</b>	<b>142,174</b>
<b>Development Contributions</b>												
Community Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Property - Activity Summary	7,974	30,659	84,438	86,110	88,200	69,406	0	0	0	0	0	0
Reserves - Activity Summary	472,405	303,286	262,420	211,281	100,812	81,603	84,570	86,054	87,537	89,021	90,505	93,472
Emergency Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	0	0	89,021	91,989	93,472	96,440	97,923	99,407	102,374	103,858	105,342	108,309
Waste Minimisation - Activity Summary	0	0	56,380	56,380	57,864	59,347	60,831	62,315	63,798	65,282	66,766	68,250
<b>Total Development Contributions</b>	<b>480,379</b>	<b>333,945</b>	<b>492,259</b>	<b>445,760</b>	<b>340,348</b>	<b>306,796</b>	<b>243,324</b>	<b>247,776</b>	<b>253,709</b>	<b>258,161</b>	<b>262,613</b>	<b>270,031</b>
<b>Council Overheads (Income)</b>												
Community Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Property - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Reserves - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Waste Minimisation - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Council Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Reserves</b>												
Community Services - Activity Summary	232,758	233,646	241,286	227,828	232,880	238,032	243,299	248,652	254,101	259,688	265,484	271,365
Property - Activity Summary	552,474	562,784	597,479	616,037	646,589	683,559	711,117	743,690	788,627	813,722	841,420	864,474
Reserves - Activity Summary	583,762	582,223	673,747	709,022	748,556	786,975	826,120	863,122	902,546	939,692	978,894	1,016,368
Emergency Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	388,779	346,158	390,858	394,504	424,987	460,391	492,354	527,996	559,410	593,773	627,017	660,041
Waste Minimisation - Activity Summary	143,991	205,572	219,009	184,597	198,967	211,807	241,243	247,949	254,789	261,770	268,885	276,140
<b>Total Transfer from Reserves</b>	<b>1,901,764</b>	<b>1,930,384</b>	<b>2,122,378</b>	<b>2,131,987</b>	<b>2,251,978</b>	<b>2,380,765</b>	<b>2,514,134</b>	<b>2,631,409</b>	<b>2,759,473</b>	<b>2,868,644</b>	<b>2,981,699</b>	<b>3,088,388</b>
<b>Total Operating Revenue</b>	<b>12,972,007</b>	<b>15,090,867</b>	<b>14,401,829</b>	<b>14,566,195</b>	<b>15,199,120</b>	<b>15,751,977</b>	<b>16,400,942</b>	<b>24,051,339</b>	<b>24,930,814</b>	<b>28,786,587</b>	<b>29,863,435</b>	<b>23,490,782</b>

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<b>OPERATING EXPENDITURE</b>												
<b>Employment Benefits</b>												
Community Services - Activity Summary	907,207	950,270	1,003,671	970,746	995,441	1,017,765	1,041,559	1,062,838	1,084,213	1,105,587	1,126,867	1,149,298
Property - Activity Summary	330,949	451,368	565,409	577,824	597,442	610,716	624,034	636,687	649,396	662,105	674,758	691,374
Reserves - Activity Summary	334,565	327,622	445,858	455,520	468,613	479,084	491,057	501,037	511,062	521,088	531,068	542,280
Emergency Services - Activity Summary	132,200	115,195	125,705	128,408	131,349	134,303	137,245	140,060	142,889	145,717	148,533	151,361
Library - Activity Summary	498,242	444,834	536,413	547,955	560,750	573,356	585,907	597,922	609,991	622,060	634,075	646,294
Waste Minimisation - Activity Summary	221,583	272,877	329,268	336,351	344,138	351,875	359,580	366,955	374,364	381,772	389,148	396,606
<b>Total Employment Benefits</b>	<b>2,424,745</b>	<b>2,562,165</b>	<b>3,006,324</b>	<b>3,016,804</b>	<b>3,097,733</b>	<b>3,167,100</b>	<b>3,239,381</b>	<b>3,305,500</b>	<b>3,371,915</b>	<b>3,438,329</b>	<b>3,504,449</b>	<b>3,577,214</b>
<b>Direct Operating Expenditure</b>												
Community Services - Activity Summary	1,409,941	1,272,833	1,583,124	1,444,210	1,260,977	1,302,878	1,342,073	1,393,233	1,421,732	1,452,346	1,478,845	1,507,589
Property - Activity Summary	1,599,122	1,746,142	1,813,307	1,746,377	1,782,401	1,811,022	1,831,107	3,795,988	3,803,173	4,611,256	4,654,129	2,843,482
Reserves - Activity Summary	896,723	870,812	1,134,789	1,094,931	1,124,712	1,126,329	1,158,805	1,185,499	1,218,154	1,235,068	1,269,058	1,280,811
Emergency Services - Activity Summary	35,317	71,950	97,645	99,744	102,029	104,324	106,609	108,796	110,993	113,190	115,377	117,574
Library - Activity Summary	199,545	203,935	270,026	259,886	265,839	271,818	277,771	286,813	289,194	294,919	300,618	306,342
Waste Minimisation - Activity Summary	2,767,682	2,198,699	2,646,983	3,148,048	3,341,998	3,414,489	3,458,156	3,661,138	3,799,967	3,879,521	3,994,168	4,038,274
<b>Total Direct Operating Expenditure</b>	<b>6,908,329</b>	<b>6,364,371</b>	<b>7,545,873</b>	<b>7,793,195</b>	<b>7,877,956</b>	<b>8,030,859</b>	<b>8,174,520</b>	<b>10,431,467</b>	<b>10,643,214</b>	<b>11,586,299</b>	<b>11,812,195</b>	<b>10,094,071</b>
<b>Internal Interest Paid</b>												
Community Services - Activity Summary	105,929	157,077	132,876	149,092	151,098	156,375	170,762	183,657	181,844	157,514	117,176	74,123
Property - Activity Summary	102,504	178,892	147,018	180,929	275,030	274,323	466,744	681,416	354,738	34,514	16,621	13,230
Reserves - Activity Summary	2,172	1,801	2,459	6,941	4,599	3,717	13,992	14,847	19,722	21,566	23,165	34,997
Emergency Services - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
Waste Minimisation - Activity Summary	90,722	97,052	104,283	97,448	101,035	111,823	118,947	155,323	149,923	138,949	120,239	95,063
<b>Total Internal Interest Paid</b>	<b>301,326</b>	<b>434,822</b>	<b>386,636</b>	<b>434,409</b>	<b>531,762</b>	<b>546,238</b>	<b>770,445</b>	<b>1,035,245</b>	<b>706,228</b>	<b>352,544</b>	<b>277,201</b>	<b>217,413</b>
<b>Council Overheads</b>												
Community Services - Activity Summary	225,697	242,325	274,799	283,860	294,034	298,488	305,428	309,851	316,812	321,039	327,534	334,015
Property - Activity Summary	153,539	164,850	186,942	193,106	200,027	203,057	207,778	210,787	215,523	218,398	222,817	227,226
Reserves - Activity Summary	540,263	580,064	657,799	679,489	703,842	714,503	731,116	741,704	758,367	768,485	784,032	799,547
Emergency Services - Activity Summary	75,380	80,933	91,779	94,806	98,204	99,691	102,009	103,486	105,811	107,223	109,392	111,557
Library - Activity Summary	502,729	539,764	612,099	632,281	654,943	664,863	680,322	690,173	705,679	715,094	729,561	743,998
Waste Minimisation - Activity Summary	144,678	155,336	176,153	181,961	188,483	191,338	195,787	198,622	203,084	205,794	209,957	214,112
<b>Total Council Overheads</b>	<b>1,642,286</b>	<b>1,763,272</b>	<b>1,999,572</b>	<b>2,065,503</b>	<b>2,139,533</b>	<b>2,171,940</b>	<b>2,222,440</b>	<b>2,254,623</b>	<b>2,305,277</b>	<b>2,336,033</b>	<b>2,383,293</b>	<b>2,430,455</b>
<b>Depreciation</b>												
Community Services - Activity Summary	79,771	59,263	78,900	60,699	60,726	60,726	60,726	60,773	60,773	60,773	60,847	60,847
Property - Activity Summary	449,139	389,498	501,570	510,195	524,817	555,919	593,042	703,282	732,595	739,238	787,086	855,580
Reserves - Activity Summary	115,771	94,956	128,658	122,640	122,692	122,692	122,692	122,798	122,798	122,798	122,972	122,972
Emergency Services - Activity Summary	3,908	6,456	16,292	19,133	20,826	22,665	14,434	14,934	16,551	18,200	19,251	21,659
Library - Activity Summary	122,741	104,164	132,951	103,883	104,164	104,164	104,164	104,828	104,828	104,828	105,980	105,980
Waste Minimisation - Activity Summary	143,991	211,747	230,798	199,962	217,992	234,577	267,843	278,460	289,291	300,344	311,609	323,096
<b>Total Depreciation</b>	<b>915,322</b>	<b>866,084</b>	<b>1,089,169</b>	<b>1,016,512</b>	<b>1,051,216</b>	<b>1,100,742</b>	<b>1,162,901</b>	<b>1,285,076</b>	<b>1,326,836</b>	<b>1,346,181</b>	<b>1,407,745</b>	<b>1,490,134</b>
<b>Transfers to Reserves</b>												
Community Services - Activity Summary	394,423	(174,737)	(382,447)	(212,649)	86,738	218,664	345,374	486,413	653,569	859,665	1,100,797	1,365,429
Property - Activity Summary	161,281	2,798,711	171,704	169,446	116,230	78,247	(155,848)	4,577,765	4,998,780	7,651,779	7,874,563	2,407,281
Reserves - Activity Summary	526,205	514,109	428,509	347,797	241,907	220,797	204,465	186,496	186,176	194,782	197,914	203,351
Emergency Services - Activity Summary	27,753	0	0	0	0	0	0	0	0	0	0	0
Library - Activity Summary	25,324	0	89,487	95,119	99,444	105,683	110,211	115,159	122,541	128,935	134,349	143,079
Waste Minimisation - Activity Summary	(354,989)	(37,930)	67,002	(159,941)	(43,400)	111,708	327,053	373,595	616,278	892,041	1,170,929	1,562,353
<b>Total Transfers to Reserves</b>	<b>779,997</b>	<b>3,100,153</b>	<b>374,255</b>	<b>239,772</b>	<b>500,919</b>	<b>735,098</b>	<b>831,254</b>	<b>5,739,427</b>	<b>6,577,344</b>	<b>9,727,201</b>	<b>10,478,552</b>	<b>5,681,494</b>
<b>Total Operating Expenditure</b>	<b>12,972,007</b>	<b>15,090,867</b>	<b>14,401,829</b>	<b>14,566,195</b>	<b>15,199,120</b>	<b>15,751,977</b>	<b>16,400,942</b>	<b>24,051,339</b>	<b>24,930,814</b>	<b>28,786,587</b>	<b>29,863,435</b>	<b>23,490,782</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Account</b>	<b>Actual 2022/2023</b>	<b>Annual Plan 2023/2024</b>	<b>Year 1 2024/2025</b>	<b>Year 2 2025/2026</b>	<b>Year 3 2026/2027</b>	<b>Year 4 2027/2028</b>	<b>Year 5 2028/2029</b>	<b>Year 6 2029/2030</b>	<b>Year 7 2030/2031</b>	<b>Year 8 2031/2032</b>	<b>Year 9 2032/2033</b>	<b>Year 10 2033/2034</b>
<b>Capital Statement</b>												
<b>OPENING BALANCE</b>	0	0	0	0	0	0	0	0	0	0	0	0
<b>CAPITAL REVENUE</b>												
Community Services - Activity Summary	(302,928)	(278,397)	(790,150)	(272,212)	(14,715)	(263,705)	(183,925)	197,198	602,606	861,625	921,368	1,208,345
Property - Activity Summary	884,448	4,029,539	94,740	192,634	116,293	(2,699,004)	(2,179,062)	6,529,714	6,255,074	9,974,033	10,670,817	3,386,014
Reserves - Activity Summary	1,022,127	(561,497)	278,203	589,761	347,927	488,415	27,407	426,398	191,034	182,698	185,982	223,734
Emergency Services - Activity Summary	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
Library - Activity Summary	77,766	155,695	335,875	190,119	196,704	220,173	218,547	219,096	228,570	237,131	244,628	388,547
Waste Minimisation - Activity Summary	(146,848)	(16,784)	102,002	(124,189)	(6,797)	149,158	365,353	412,711	656,182	932,760	1,212,432	1,604,675
<b>Total Capital Revenue</b>	<b>1,548,001</b>	<b>3,339,129</b>	<b>78,697</b>	<b>596,671</b>	<b>654,967</b>	<b>(2,087,977)</b>	<b>(1,732,885)</b>	<b>7,801,741</b>	<b>7,950,426</b>	<b>12,205,552</b>	<b>13,252,866</b>	<b>6,832,083</b>
<b>CAPITAL EXPENDITURE</b>												
Community Services - Activity Summary	10,715	28,340	0	0	10,000	2,500	12,000	0	0	0	0	0
Property - Activity Summary	940,463	5,275,870	1,201,003	2,172,589	236,101	1,370,545	2,025,498	378,284	627,792	479,224	1,025,872	1,028,576
Reserves - Activity Summary	528,460	211,956	1,675,500	293,834	606,250	497,910	818,301	369,367	140,232	9,307	171,941	100,364
Emergency Services - Activity Summary	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
Library - Activity Summary	77,766	155,695	246,388	95,000	97,259	114,490	108,336	103,937	106,029	137,281	110,279	2,663,868
Waste Minimisation - Activity Summary	442,727	100,444	1,079,500	137,903	504,076	422,650	1,247,502	106,172	108,310	110,523	112,651	114,874
<b>Total Capital Expenditure</b>	<b>2,013,566</b>	<b>5,782,877</b>	<b>4,260,418</b>	<b>2,719,883</b>	<b>1,469,242</b>	<b>2,425,081</b>	<b>4,230,431</b>	<b>974,383</b>	<b>999,322</b>	<b>753,641</b>	<b>1,438,383</b>	<b>3,928,449</b>
<b>CLOSING BALANCE</b>	<b>(465,565)</b>	<b>(2,443,748)</b>	<b>(4,181,721)</b>	<b>(2,123,212)</b>	<b>(814,275)</b>	<b>(4,513,058)</b>	<b>(5,963,316)</b>	<b>6,827,357</b>	<b>6,951,103</b>	<b>11,451,911</b>	<b>11,814,483</b>	<b>2,903,634</b>

<u>Account</u>	<u>Actual</u> 2022/2023	<u>Annual Plan</u> 2023/2024	<u>Year 1</u> 2024/2025	<u>Year 2</u> 2025/2026	<u>Year 3</u> 2026/2027	<u>Year 4</u> 2027/2028	<u>Year 5</u> 2028/2029	<u>Year 6</u> 2029/2030	<u>Year 7</u> 2030/2031	<u>Year 8</u> 2031/2032	<u>Year 9</u> 2032/2033	<u>Year 10</u> 2033/2034
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**Emergency Services - Activity Summary**

**Operating Statement**

**OPERATING REVENUE**

**Rates**

Emergency Services - Sub Activity Summary	269,304	274,535	331,421	342,090	352,408	360,983	360,296	367,277	376,244	384,330	392,553	402,151
<i>Total Rates</i>	<i>269,304</i>	<i>274,535</i>	<i>331,421</i>	<i>342,090</i>	<i>352,408</i>	<i>360,983</i>	<i>360,296</i>	<i>367,277</i>	<i>376,244</i>	<i>384,330</i>	<i>392,553</i>	<i>402,151</i>

**Other Income**

Emergency Services - Sub Activity Summary	5,254	0	0	0	0	0	0	0	0	0	0	0
<i>Total Other Income</i>	<i>5,254</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Internal Interest Received**

Emergency Services - Sub Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
<i>Total Internal Interest Received</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Transfer from Reserves**

Emergency Services - Sub Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
<i>Total Transfer from Reserves</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Total Operating Revenue**

	<b>274,558</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
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**OPERATING EXPENDITURE**

**Employment Benefits**

Emergency Services - Sub Activity Summary	132,200	115,195	125,705	128,408	131,349	134,303	137,245	140,060	142,889	145,717	148,533	151,361
<i>Total Employment Benefits</i>	<i>132,200</i>	<i>115,195</i>	<i>125,705</i>	<i>128,408</i>	<i>131,349</i>	<i>134,303</i>	<i>137,245</i>	<i>140,060</i>	<i>142,889</i>	<i>145,717</i>	<i>148,533</i>	<i>151,361</i>

**Direct Operating Expenditure**

Emergency Services - Sub Activity Summary	35,317	71,950	97,645	99,744	102,029	104,324	106,609	108,796	110,993	113,190	115,377	117,574
<i>Total Direct Operating Expenditure</i>	<i>35,317</i>	<i>71,950</i>	<i>97,645</i>	<i>99,744</i>	<i>102,029</i>	<i>104,324</i>	<i>106,609</i>	<i>108,796</i>	<i>110,993</i>	<i>113,190</i>	<i>115,377</i>	<i>117,574</i>

**Internal Interest Paid**

Emergency Services - Sub Activity Summary	0	0	0	0	0	0	0	0	0	0	0	0
<i>Total Internal Interest Paid</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Council Overheads**

Emergency Services - Sub Activity Summary	75,380	80,933	91,779	94,806	98,204	99,691	102,009	103,486	105,811	107,223	109,392	111,557
<i>Total Council Overheads</i>	<i>75,380</i>	<i>80,933</i>	<i>91,779</i>	<i>94,806</i>	<i>98,204</i>	<i>99,691</i>	<i>102,009</i>	<i>103,486</i>	<i>105,811</i>	<i>107,223</i>	<i>109,392</i>	<i>111,557</i>

**Depreciation**

Emergency Services - Sub Activity Summary	3,908	6,456	16,292	19,133	20,826	22,665	14,434	14,934	16,551	18,200	19,251	21,659
<i>Total Depreciation</i>	<i>3,908</i>	<i>6,456</i>	<i>16,292</i>	<i>19,133</i>	<i>20,826</i>	<i>22,665</i>	<i>14,434</i>	<i>14,934</i>	<i>16,551</i>	<i>18,200</i>	<i>19,251</i>	<i>21,659</i>

**Transfers to Reserves**

Emergency Services - Sub Activity Summary	27,753	0	0	0	0	0	0	0	0	0	0	0
<i>Total Transfers to Reserves</i>	<i>27,753</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Total Operating Expenditure**

	<b>274,558</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
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**Operating Surplus (Deficit)**

	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**Capital Statement**

**OPENING BALANCE**

	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**CAPITAL REVENUE**

Emergency Services - Sub Activity Summary	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
<i>Total Capital Revenue</i>	<i>13,435</i>	<i>10,573</i>	<i>58,027</i>	<i>20,558</i>	<i>15,556</i>	<i>16,986</i>	<i>18,795</i>	<i>16,624</i>	<i>16,959</i>	<i>17,306</i>	<i>17,639</i>	<i>20,768</i>

**CAPITAL EXPENDITURE**

Emergency Services - Sub Activity Summary	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
<i>Total Capital Expenditure</i>	<i>13,435</i>	<i>10,573</i>	<i>58,027</i>	<i>20,558</i>	<i>15,556</i>	<i>16,986</i>	<i>18,795</i>	<i>16,624</i>	<i>16,959</i>	<i>17,306</i>	<i>17,639</i>	<i>20,768</i>

**CLOSING BALANCE**

	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<u>Account</u>	<u>Actual</u> <u>2022/2023</u>	<u>Annual Plan</u> <u>2023/2024</u>	<u>Year 1</u> <u>2024/2025</u>	<u>Year 2</u> <u>2025/2026</u>	<u>Year 3</u> <u>2026/2027</u>	<u>Year 4</u> <u>2027/2028</u>	<u>Year 5</u> <u>2028/2029</u>	<u>Year 6</u> <u>2029/2030</u>	<u>Year 7</u> <u>2030/2031</u>	<u>Year 8</u> <u>2031/2032</u>	<u>Year 9</u> <u>2032/2033</u>	<u>Year 10</u> <u>2033/2034</u>
<b>Emergency Services - Sub Activity Summary</b>												
<b>Operating Statement</b>												
<b>OPERATING REVENUE</b>												
<b>Rates</b>												
Civil Defence	269,304	274,535	331,421	342,090	352,408	360,983	360,296	367,277	376,244	384,330	392,553	402,151
<b>Total Rates</b>	<b>269,304</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
<b>Other Income</b>												
Civil Defence	5,254	0	0	0	0	0	0	0	0	0	0	0
<b>Total Other Income</b>	<b>5,254</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Interest Received</b>												
Civil Defence	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Internal Interest Received</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Development Contributions</b>												
Civil Defence	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Development Contributions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Council Overheads (Income)</b>												
Civil Defence	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Council Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer from Reserves</b>												
Civil Defence	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Transfer from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Revenue</b>	<b>274,558</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
<b>OPERATING EXPENDITURE</b>												
<b>Employment Benefits</b>												
Civil Defence	132,200	115,195	125,705	128,408	131,349	134,303	137,245	140,060	142,889	145,717	148,533	151,361
<b>Total Employment Benefits</b>	<b>132,200</b>	<b>115,195</b>	<b>125,705</b>	<b>128,408</b>	<b>131,349</b>	<b>134,303</b>	<b>137,245</b>	<b>140,060</b>	<b>142,889</b>	<b>145,717</b>	<b>148,533</b>	<b>151,361</b>
<b>Direct Operating Expenditure</b>												
Civil Defence	35,317	71,950	97,645	99,744	102,029	104,324	106,609	108,796	110,993	113,190	115,377	117,574
<b>Total Direct Operating Expenditure</b>	<b>35,317</b>	<b>71,950</b>	<b>97,645</b>	<b>99,744</b>	<b>102,029</b>	<b>104,324</b>	<b>106,609</b>	<b>108,796</b>	<b>110,993</b>	<b>113,190</b>	<b>115,377</b>	<b>117,574</b>
<b>Internal Interest Paid</b>												
Civil Defence	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Internal Interest Paid</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Council Overheads</b>												
Civil Defence	75,380	80,933	91,779	94,806	98,204	99,691	102,009	103,486	105,811	107,223	109,392	111,557
<b>Total Council Overheads</b>	<b>75,380</b>	<b>80,933</b>	<b>91,779</b>	<b>94,806</b>	<b>98,204</b>	<b>99,691</b>	<b>102,009</b>	<b>103,486</b>	<b>105,811</b>	<b>107,223</b>	<b>109,392</b>	<b>111,557</b>
<b>Depreciation</b>												
Civil Defence	3,908	6,456	16,292	19,133	20,826	22,665	14,434	14,934	16,551	18,200	19,251	21,659
<b>Total Depreciation</b>	<b>3,908</b>	<b>6,456</b>	<b>16,292</b>	<b>19,133</b>	<b>20,826</b>	<b>22,665</b>	<b>14,434</b>	<b>14,934</b>	<b>16,551</b>	<b>18,200</b>	<b>19,251</b>	<b>21,659</b>
<b>Transfers to Reserves</b>												
Civil Defence	27,753	0	0	0	0	0	0	0	0	0	0	0
<b>Total Transfers to Reserves</b>	<b>27,753</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>274,558</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>												
<b>OPENING BALANCE</b>												
	0	0	0	0	0	0	0	0	0	0	0	0
<b>CAPITAL REVENUE</b>												
Civil Defence	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
<b>Total Capital Revenue</b>	<b>13,435</b>	<b>10,573</b>	<b>58,027</b>	<b>20,558</b>	<b>15,556</b>	<b>16,986</b>	<b>18,795</b>	<b>16,624</b>	<b>16,959</b>	<b>17,306</b>	<b>17,639</b>	<b>20,768</b>
<b>CAPITAL EXPENDITURE</b>												
Civil Defence	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
<b>Total Capital Expenditure</b>	<b>13,435</b>	<b>10,573</b>	<b>58,027</b>	<b>20,558</b>	<b>15,556</b>	<b>16,986</b>	<b>18,795</b>	<b>16,624</b>	<b>16,959</b>	<b>17,306</b>	<b>17,639</b>	<b>20,768</b>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Account	Actual 2022/2023	Annual Plan 2023/2024	Year 1 2024/2025	Year 2 2025/2026	Year 3 2026/2027	Year 4 2027/2028	Year 5 2028/2029	Year 6 2029/2030	Year 7 2030/2031	Year 8 2031/2032	Year 9 2032/2033	Year 10 2033/2034
<b>Civil Defence (13100)</b>												
<b>Operating Statement</b>												
<b>OPERATING REVENUE</b>												
<b>Rates</b>												
13100101 General Rates - General Rates	269,304	274,535	331,421	342,090	352,408	360,983	360,296	367,277	376,244	384,330	392,553	402,151
<i>Total Rates</i>	<u>269,304</u>	<u>274,535</u>	<u>331,421</u>	<u>342,090</u>	<u>352,408</u>	<u>360,983</u>	<u>360,296</u>	<u>367,277</u>	<u>376,244</u>	<u>384,330</u>	<u>392,553</u>	<u>402,151</u>
<b>Other Income</b>												
Donations	5,254	0	0	0	0	0	0	0	0	0	0	0
<i>Total Other Income</i>	<u>5,254</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Operating Revenue</b>	<b>274,558</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
<b>OPERATING EXPENDITURE</b>												
<b>Employment Benefits</b>												
13100306 Salaries & wages	125,299	110,195	115,705	118,193	120,900	123,619	126,327	128,918	131,522	134,125	136,717	139,320
13100308 Training	6,901	5,000	10,000	10,215	10,449	10,684	10,918	11,142	11,367	11,592	11,816	12,041
<i>Total Employment Benefits</i>	<u>132,200</u>	<u>115,195</u>	<u>125,705</u>	<u>128,408</u>	<u>131,349</u>	<u>134,303</u>	<u>137,245</u>	<u>140,060</u>	<u>142,889</u>	<u>145,717</u>	<u>148,533</u>	<u>151,361</u>
<b>Direct Operating Expenditure</b>												
13100325 Purchases	7,767	9,490	15,000	15,323	15,674	16,026	16,377	16,713	17,051	17,388	17,724	18,062
Satellite Broadband System - StarLink	0	0	0	0	0	0	0	0	0	0	0	0
13100328 Telecommunications	16,506	31,632	12,630	12,902	13,197	13,494	13,789	14,072	14,357	14,641	14,924	15,208
13100400 Vehicles and Plant	10,025	10,280	10,326	10,548	10,789	11,032	11,274	11,505	11,737	11,970	12,201	12,433
131004004 Diesel Fuel Trailer	0	548	1,000	1,022	1,045	1,068	1,092	1,114	1,137	1,159	1,182	1,204
131003082 Satellite Broadband System	0	0	35,784	36,553	37,391	38,232	39,069	39,871	40,676	41,481	42,282	43,088
131003251 Publicity - Education	13	0	2,000	2,043	2,090	2,137	2,184	2,228	2,273	2,318	2,363	2,408
13100326 Rates	413	0	905	925	946	967	988	1,008	1,029	1,049	1,069	1,090
131003083 Training (non staff)	593	20,000	20,000	20,430	20,898	21,368	21,836	22,284	22,734	23,184	23,632	24,082
<i>Total Direct Operating Expenditure</i>	<u>35,317</u>	<u>71,950</u>	<u>97,645</u>	<u>99,744</u>	<u>102,029</u>	<u>104,324</u>	<u>106,609</u>	<u>108,796</u>	<u>110,993</u>	<u>113,190</u>	<u>115,377</u>	<u>117,574</u>
<b>Council Overheads</b>												
13100372 Overhead Allocation Expenses	75,380	80,933	91,779	94,806	98,204	99,691	102,009	103,486	105,811	107,223	109,392	111,557
<i>Total Council Overheads</i>	<u>75,380</u>	<u>80,933</u>	<u>91,779</u>	<u>94,806</u>	<u>98,204</u>	<u>99,691</u>	<u>102,009</u>	<u>103,486</u>	<u>105,811</u>	<u>107,223</u>	<u>109,392</u>	<u>111,557</u>
<b>Depreciation</b>												
13100385 Depreciation-Fixture	3,908	6,456	16,292	19,133	20,826	22,665	14,434	14,934	16,551	18,200	19,251	21,659
<i>Total Depreciation</i>	<u>3,908</u>	<u>6,456</u>	<u>16,292</u>	<u>19,133</u>	<u>20,826</u>	<u>22,665</u>	<u>14,434</u>	<u>14,934</u>	<u>16,551</u>	<u>18,200</u>	<u>19,251</u>	<u>21,659</u>
<b>Transfers to Reserves</b>												
Other Transfers to Reserves												
Net Funding from General Reserve	27,753	0	0	0	0	0	0	0	0	0	0	0
<i>Total Transfers to Reserves</i>	<u>27,753</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Operating Expenditure</b>	<b>274,558</b>	<b>274,535</b>	<b>331,421</b>	<b>342,090</b>	<b>352,408</b>	<b>360,983</b>	<b>360,296</b>	<b>367,277</b>	<b>376,244</b>	<b>384,330</b>	<b>392,553</b>	<b>402,151</b>
<b>Operating Surplus (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Statement</b>												
<b>OPENING BALANCE</b>												
	0	0	0	0	0	0	0	0	0	0	0	0
<b>CAPITAL REVENUE</b>												
Other Capital Funding												
Capex funding from General Reserve	13,435	10,573	58,027	20,558	15,556	16,986	18,795	16,624	16,959	17,306	17,639	20,768
<b>Total Capital Revenue</b>	<u>13,435</u>	<u>10,573</u>	<u>58,027</u>	<u>20,558</u>	<u>15,556</u>	<u>16,986</u>	<u>18,795</u>	<u>16,624</u>	<u>16,959</u>	<u>17,306</u>	<u>17,639</u>	<u>20,768</u>
<b>CAPITAL EXPENDITURE</b>												
Civil defence equipment (generators, repeaters etc)	10	13,435	10,573	10,000	10,215	10,458	10,700	10,943	11,176	11,401	11,634	11,858
Emergency cellphones	4	0	0	0	0	0	0	0	0	0	0	0
StarLink	4	0	0	27,402	0	0	0	0	0	0	0	0
Satellite Phone Replacements	4	0	0	0	0	0	0	2,517	0	0	0	2,781
Tsunami Siren battery replacements	10	0	0	0	1,022	0	1,070	0	0	0	0	0
Handheld radio replacement	4	0	0	4,250	4,341	0	0	0	0	0	0	0
Portable vehicle radio sets	4	0	0	875	894	915	936	958	978	998	1,018	1,038
Broadcast radio - broadcast switching gear	4	0	0	10,000	0	0	0	0	0	0	0	0
Mobile Welfare Pod	10	0	0	0	0	0	0	0	0	0	0	0
Generator Connections for Civil Defence Centres	10	0	0	4,000	4,086	4,183	4,280	4,377	4,470	4,560	4,654	4,743
Generator Overhaul & Trailer	10	0	0	1,500	0	0	0	0	0	0	0	0
Other	10	0	0	0	0	0	0	0	0	0	0	0
<b>Total Capital Expenditure</b>	<u>13,435</u>	<u>10,573</u>	<u>58,027</u>	<u>20,558</u>	<u>15,556</u>	<u>16,986</u>	<u>18,795</u>	<u>16,624</u>	<u>16,959</u>	<u>17,306</u>	<u>17,639</u>	<u>20,768</u>
<b>CLOSING BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Interest Calculation</b>												
<b>Opening Balance</b>	0	0	0	0	0	0	0	0	0	0	0	0
<i>Internal Interest Rate on Internal Debt</i>			5.74%	5.25%	5.22%	5.31%	5.25%	5.27%	5.41%	5.54%	5.61%	5.73%
<b>Interest Charged on Overdrawn Balance</b>	0	0	0	0	0	0	0	0	0	0	0	0
<i>Internal Interest Rate on Internal Funds on Hand</i>			3.54%	3.05%	3.02%	3.11%	3.05%	3.07%	3.21%	3.34%	3.41%	3.53%
<b>Interest Earned on Balance in Funds</b>	0	0	0	0	0	0	0	0	0	0	0	0